

# FMPA BOARD OF DIRECTORS AGENDA PACKAGE

March 19, 2020
9:00 a.m. [NOTE TIME]
Dial-in Info 877-668-4493 or 650-479-3208
Meeting Number 730 691 308#
PASSWORD – 8553

#### **Board of Directors**

Barbara Quiñones, Homestead - Chair Lynne Tejeda, Key West – Vice Chair Larry Mattern, Kissimmee – Secretary Allen Putnam, Jacksonville Beach - Treasurer Rodolfo Valladares, Alachua Bradley Hiers, Bartow Vacant, Blountstown Jody Young, Bushnell Robert Presnell, Chattahoochee Lynne Mila, Clewiston Jan Bagnall, Fort Meade John Tompeck, Fort Pierce Tom Brown, Gainesville Robert Page, Green Cove Springs Howard McKinnon, Havana Ed Liberty, Lake Worth Beach

Michael Beckham, Lakeland Brad Chase, Leesburg Vacant, Moore Haven Steve Langley, Mount Dora Bill Conrad, Newberry Joe Bunch, New Smyrna Beach Sandra Wilson, Ocala Claston Sunanon, Orlando Vacant, Quincy Bill Sturgeon, St. Cloud John Holman, Starke Rob McGarrah, Tallahassee James Braddock, Wauchula Scott Lippmann, Williston Dan D'Alessandro, Winter Park

Meeting Location
Florida Municipal Power Agency
8553 Commodity Circle
Orlando, FL 32819
(407) 355-7767



### **MEMORANDUM**

**TO:** FMPA Board of Directors

**FROM:** Jacob A. Williams, General Manager and CEO

**DATE:** March 10, 2020

RE: FMPA Board of Directors Meeting – 9:00 a.m., March 19, 2020 [NOTE

TIME]

**PLACE:** Florida Municipal Power Agency

8553 Commodity Circle, Orlando, FL 32819

DIAL-IN: DIAL-IN INFO 877-668-4493 or 650-479-3208.

Meeting Number # 730 691 308# - PASSWORD - 8553#

(If you have trouble connecting via phone or internet, call 407-355-7767)

#### **AGENDA**

#### Chairperson Barbara Quiñones, Presiding

1.	Call to Order, Roll Call, Declaration of Quorum	4
2.	Recognition of Guests	5
3.	Public Comments (Individual public comments limited to 3 minutes)	6
4.	Set Agenda (by vote)	7
5.	Report from the General Manager (Jacob Williams)	9
ô.	Sunshine Law Update (Dan O'Hagan)	20
7.	Consent Agenda a. Approval of the Minutes for the Meeting Held February 13, 2020	22
	<b>b.</b> Approval of the Projects' Preliminary Financials as of January 31, 2020	27
	c. Approval of the Treasury Reports as of January 31, 2020	29

FMPA Board of Directors Meeting Being Held March 19, 2020 March 10, 2020 Page 2

#### 8. Action Items

a. None

9. Information Items

a. Regulatory Compliance Update \* (Truong Le)
b. Phase I Solar Update \* (Susan Schumann)
c. Update on Solar Subscription Service \* (Susan Schumann)
d. 2019 Emissions Update \* (Jacob Williams/Susan Schumann)
e. Mobile Substation Update (Verbal Report) (Cairo Vanegas)
f. Update on Acumatica Accounting Software (Linda S. Howard)
60

10. Member Comments
62
11. Adjournment
63

\*Also on the Executive Committee agenda.

JW/su

Note: One or more participants in the above referenced public meeting may participate by telephone. At the above location there will be a speaker telephone so that any interested person can attend this public meeting and be fully informed of the discussions taking place either in person or by telephone communication. If anyone chooses to appeal any decision that may be made at this public meeting, such person will need a record of the proceedings and should accordingly ensure that a verbatim record of the proceedings is made, which includes the oral statements and evidence upon which such appeal is based. This public meeting may be continued to a date and time certain, which will be announced at the meeting. Any person requiring a special accommodation to participate in this public meeting because of a disability, should contact FMPA at (407) 355-7767 or (888) 774-7606, at least two (2) business days in advance to make appropriate arrangements.

AGENDA ITEM 1 - CALL TO ORDER, ROLL CALL, DECLARATION OF QUORUM

AGENDA ITEM 2 – RECOGNITION OF GUESTS

AGENDA ITEM 3 – PUBLIC COMMENTS (Individual Public Comments Limited to 3 Minutes)

AGENDA ITEM 4 – SET AGENDA (By Vote)

AGENDA ITEM 5 – REPORT FROM THE GENERAL MANAGER

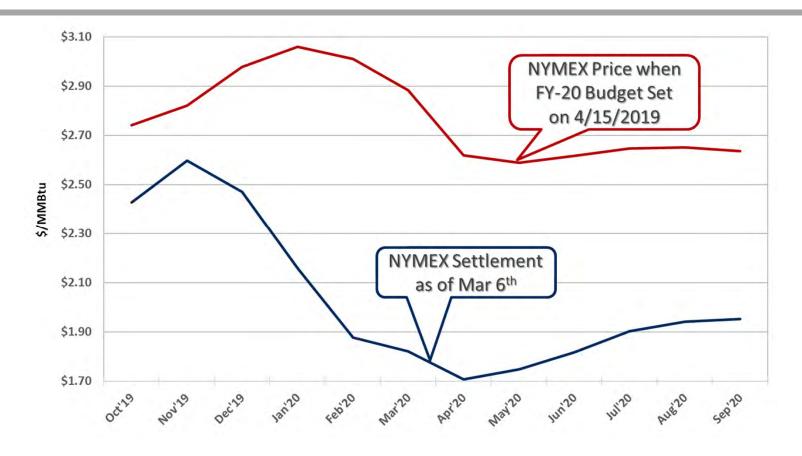
## Fiscal 2020 Management Goals Scorecard, as of February 29, 2020



Goal		Status	Actual	YTD Actual	YTD Target	FY'20 Target	Comment
Safety (no lost-time accidents for employees/agents)			0	0	0	0	Zero lost time accidents.
2. Compliance (no	Environ.		0	0	0	0	Zero compliance violations.
violations that are not self-reported)	Financial		0	0	0	0	
not sell-reported)	Regulatory		0	0	0	0	
3. Cyber Security (zero cyber breaches: Corp IT & Plant Ops)			0	0	0	0	
Members APPA Sco	orecard		0	5	5	12	
Phishing Testing			6.9%	8%	5% or <	5% or <	Spoofing Google: "Security Alert: New device signed in" 5 Clickers
4. Low Costs	Non-Fuel		\$55.25	\$51.34	\$53.86	\$48.55	Jan. 2020; update by meeting w/Feb. data. YTD MWh sales
(\$/MWh)	Fuels		\$17.88	\$20.85	\$24.05	\$24.09	2.0% below target. Main drivers of all-in costs ~8% (~\$6/MWh) below YTD Target - fuel expenses 3% below & O&M expenses
All-			\$73.13	\$72.19	\$77.91	\$72.64	~5% below.
5. Reliability	CC EAF		99%	91%	88%	88%	99% reliability for all base load units in January. Cane Island Unit 4 was in a planned outage.
KWS Blk Start							
SAIDI Reduction			4	n/a	n/a	7	Bartow, Keys Energy, Clewiston, Newberry

## FY 2020 NYMEX Contract \$0.74/MMBtu Below Budget

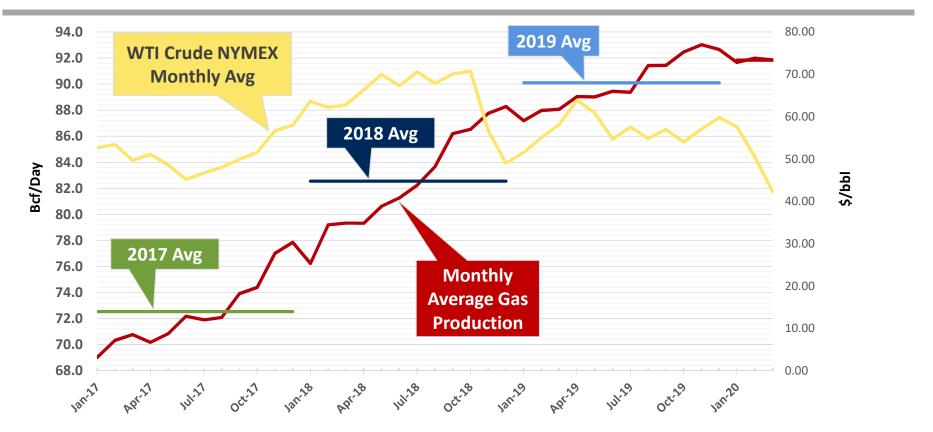
NYMEX Natural Gas Settlement (as of 3/6/20)





### **Natural Gas Production Following Changes in Oil Prices**

Average Monthly Change Since 2017 to Date (3/6/20)



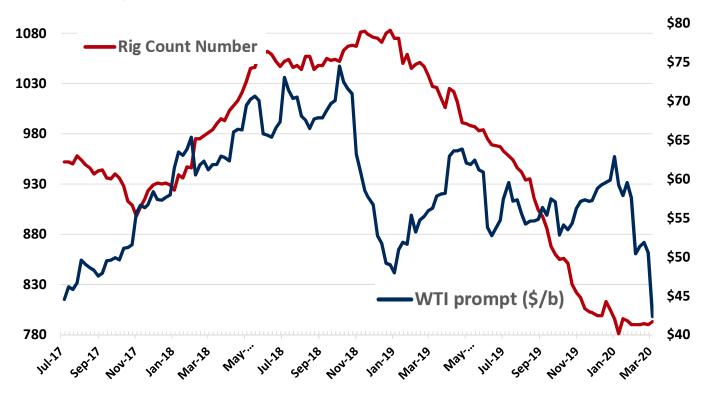


3

### **Drilling Rig Count Declines as Oil Prices Move Lower**

Drilling Rig Expansion resumes decline as WTI Price falls (as of Mar  $6^{th}$ )

### **US Drilling Rig Count vs WTI Prompt**

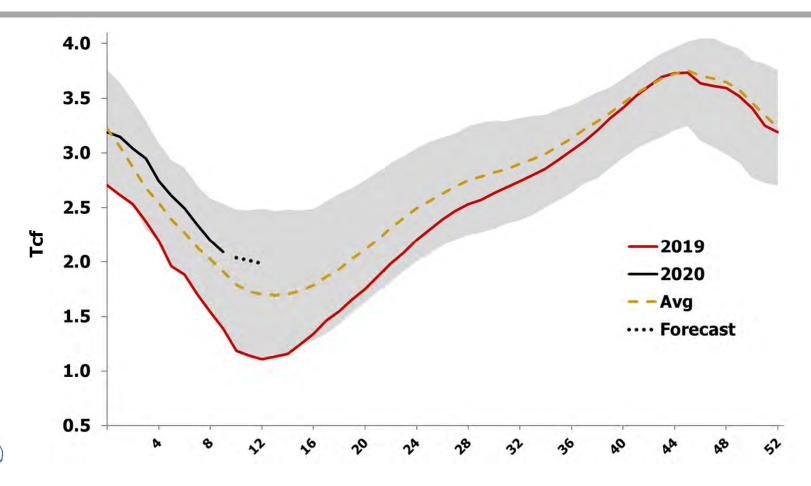




4

## **Gas Storage Inventory as of Week Ending March 6th**

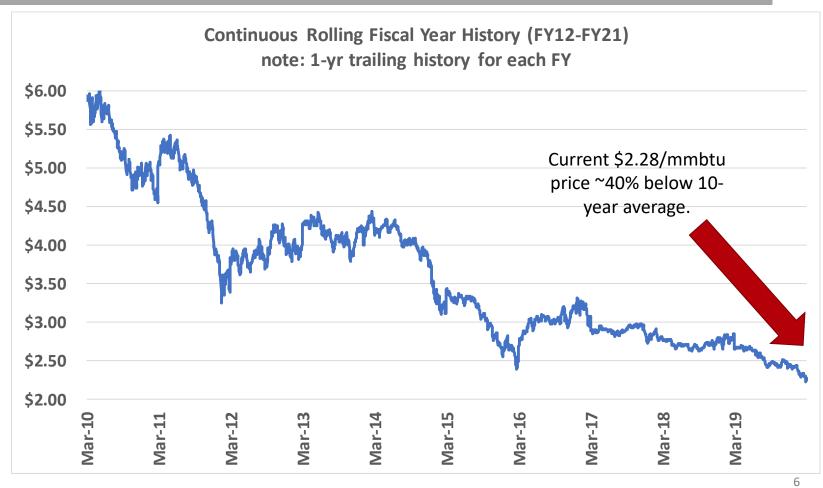
2020 Withdrawal Season trending above the 5 Year Average





## Nymex Futures Fiscal Year Pricing at >10 year lows

FY21
current
average
lowest in
the last 10
years

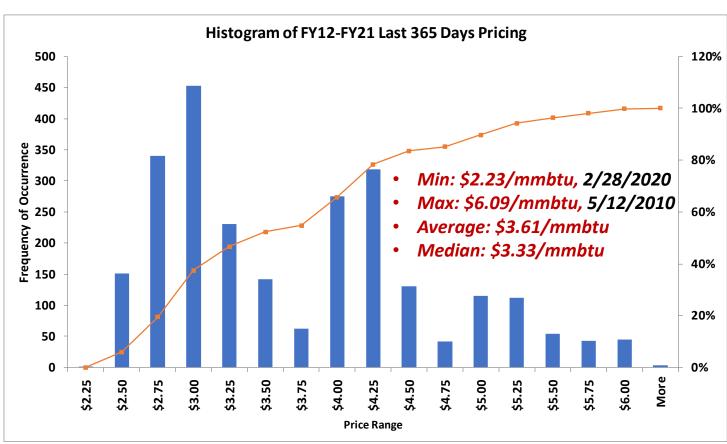




## **Fiscal Years Historical Data Statistics**

FY Strip Pricing only sub \$2.50/mmbtu 6% of the time

Price	Frequency	Cumulative %
\$2.25	1	0%
\$2.50	151	6%
\$2.75	340	20%
\$3.00	453	38%
\$3.25	231	47%
\$3.50	142	52%
\$3.75	62	55%
\$4.00	275	66%
\$4.25	318	78%
\$4.50	131	84%
\$4.75	42	85%
\$5.00	115	90%
\$5.25	112	94%
\$5.50	54	96%
\$5.75	43	98%
\$6.00	45	100%
More	4	100%





## **Risk Analysis of Potential Price Settlements**

### **Historical Assumptions**

- Max Burn\*: 38.5 mm mmbtus/yr
- Load\*: 6.1 mm Mwhs/yr
- Index Purch: 9.5mm mmbtus/yr
- Remaining: 29.0 mm mmbtus/yr
- \* FY19 data, load w/sales

### Scenario Analysis

- Price Drop: \$0.30/mmbtu
- Price Increase: \$0.70/mmbtu
- Fixed Price Positions:
  - 25% = 7.3 mm mmbtus
  - 50% = 14.5 mm mmbtus
  - 75% = 21.8 mm mmbtus

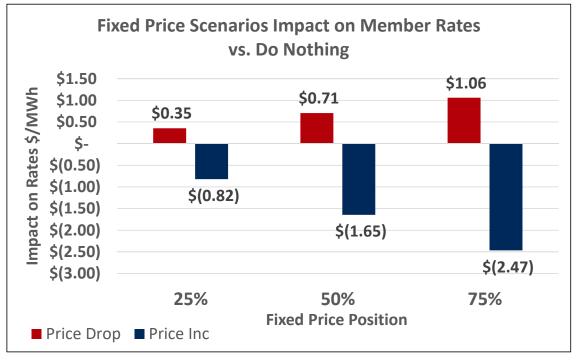


## **Rate Sensitivity Scenario Results**

### Impacts of Price Scenarios vs. Fixed Price Purchase Positions on Rates

#### **Financial Stress Test Results**

	Price Drop	Price Inc
<u>Mmbtus</u>	\$(0.30)/mmbtu	\$0.70/mmbtu
7.3 mm	\$(2.2) mm	\$ 5.1 mm
14.5 mm	\$(4.4) mm	\$10.2 mm
21.8 mm	\$(6.5) mm	\$15.2 mm





## (Continued) Management Goals Scorecard, as of February 29, 2020



Goal		Status	Comment
6. Energy/Capacity Sales - Execute wholesale agrmts. with projected margin value \$3.5M for FY2020-2024			Reedy Creek 35 MW off-peak energy sale extended through March.
<ul> <li>7. Enhance Pool – for future significant solar resources</li> <li>- Hire new Exec. Dir.</li> <li>- Devel. practices for extra reserves and fast start needs</li> <li>- Devel. mkt. compensation products to manage new solar resources</li> </ul>			Pool of candidates being developed, interviews in April.  FMPP Solar Task Force working with consultants to model impact of solar on pool operations.  Reserve Task Force developed new draft reserve policy being reviewed by Pool participants.
8. Member S Visits by Le	ervices eadership Team (75)		8 visits in February – total year to date is 35.
Member 15 project oversight			9 YTD, no new projects in February
	Assist solar subscription service - 6		<ul> <li>Actively working on subscription rates for 3 members: KUA, Ocala, FPUA.</li> <li>Detailed introductory information shared with 3 additional interested members: NSB, Mount Dora, KEYS</li> <li>Solar members are encouraged to contact FMPA if interested in investigating solar subscriptions for your city.</li> </ul>

## (Continued) Management Goals Scorecard, as of February 29, 2020



Goal	Status	Comment
9. Promoting Value of Utilities Update Member Reports – 16 Public Presentations by Members or FMPA - 10		<ul> <li>PowerPoint templates have been developed for 15 members</li> <li>4 of 16 Member Reports Updated/Completed: Green Cove Springs, Mount Dora, Havana, Wauchula</li> <li>0 of 10 Public Presentations complete or scheduled</li> <li>Outreach to individual members is in progress to determine high-priority members; several members have indicated interest in public presentations, pending updated member reports.</li> </ul>
Solar Project     Execute Phase 2 Solar Agreements     Assist Members marketing Phase 1     groundbreaking & energize Phase 1		<ul> <li>Phase II Agreements fully executed.</li> <li>Phase I construction photos and videos for marketing and promotion are being distributed to members and posted on social media on a regular basis.</li> <li>"Behind the Switch" social media campaign highlights LWB, KUA, OUC, and FMPA during the month of Mar</li> <li>Phase I development issues for Poinsett and Harmony resolved.</li> <li>Phase I Harmony and Taylor Creek on schedule for June 2020 COD.</li> </ul>
11. ARP Restructuring - Reach agrmt. on Members desired path		Workshop March 18 at 2pm.
12. <b>People</b> - Development opportunities/cross training/Back-Up – at least 8		YTD – 5. New development opportunity in the Financial analysis and rates area. AP, SCADA, Member Services project management and Public Relations are on going. All team members have completed development plans and Management is working on more development opportunities.
- FMPA Fleet Team Sharing – 80 days		Total of 80 days FYTD. Cane Island staff at Treasure Coast for 4 days in February.

## **VERBAL REPORT**

AGENDA ITEM 6 – SUNSHINE LAW UPDATE

#### AGENDA ITEM 7 – CONSENT AGENDA

a. Approval of the Minutes for the Meeting Held February 13, 2020

CLERKS DULY NOTIFIED.....FEBRUARY 4, 2020
AGENDA PACKAGES POSTED.....FEBRUARY 4, 2020

#### MINUTES

FMPA BOARD OF DIRECTORS MEETING FLORIDA MUNICIPAL POWER AGENCY 8553 COMMODITY CIRCLE ORLANDO, FL 32819 THURSDAY, FEBRUARY 13, 2020 9:00 A.M.

**MEMBERS** Lynne Mila, Clewiston (via telephone)

PRESENT Jan Bagnall, Fort Meade

John Tompeck, Fort Pierce Bob Page, Green Cove Springs

Howard McKinnon, Havana \* (via telephone)

Barbara Quinones, Homestead Allen Putnam, Jacksonville Beach

Lynne Tejeda, Key West Larry Mattern, Kissimmee

Ed Liberty, Lake Worth Beach (via telephone) Michael Beckham, Lakeland (via telephone)

Brad Chase, Leesburg Steve Langley, Mount Dora Bill Conrad, Newberry

Joe Bunch, New Smyrna Beach (via telephone)

Sandra Wilson, Ocala (via telephone)

Claston Sunanon, Orlando

John Holman, Starke

Michael Passarella, Winter Park

\*joined after roll call.

OTHERS Paul Jakubczak, Fort Pierce PRESENT Brian Horton, Kissimmee

Eric Weaver, Ocala

Craig Dunlap, Dunlap & Associates, Inc.

Lynn Sand, Leidos

Rafael Coured, Power Engineers

**STAFF** Jacob Williams, General Manager and CEO **PRESENT** Jody Finklea, General Counsel and CLO

Ken Rutter, Chief Operating Officer Linda S. Howard, Chief Financial Officer

Carol Chinn, Chief Information and Compliance Officer

Mark McCain, Assistant General Manager, Member Services

and Public Relations

Dan O'Hagan, Assistant General Counsel and Regulatory

Compliance Counsel

Board of Directors Meeting Minutes February 13, 2020 Page **1** of **4** 

Rich Popp, Treasurer and Risk Director Sue Utley, Executive Asst. /Asst. Secv. to the Board Truong Le, Manager of Regulatory Compliance Liyuan Woerner, Audit Manager Mike McCleary, Manager of Member Services Development Sharon Adams, Human Resources Director Danyel Sullivan-Marrero, Controller Cairo Vanegas, Manager of Member Services Development Chris Gowder, Business Development and Planning Manager Jason Wolfe, Financial Planning, Rates and Budget Director Carter Manucy, Cyber Security Manager Luis Cruz, Information Technology Manager Jesse Rivera, Information Technology Support Specialist Isabel Montoya, Information Technology Intern Susan Schumann, Manager of External Affairs and Solar Projects David Schumann, Power Generation Fleet Director

#### ITEM 1 - CALL TO ORDER, ROLL CALL AND DECLARATION OF QUORUM

Vice Chair Lynne Tejeda, Key West, called the Board of Directors meeting to order at 9:00 a.m. on Thursday, February 13, 2020, in the Frederick M. Bryant Board Room at Florida Municipal Power Agency, 8553 Commodity Circle, Orlando, Florida. The roll was taken and a quorum was declared with 17 members present representing 28 votes out of a possible 47.5. Howard McKinnon, Havana, joined after roll call bringing the total members present to 18 present representing 30 votes out of a possible 47.5.

#### ITEM 2 – Recognition of Guests

Vice Chair Lynne Tejeda welcomed John Holman, new City Manager at Starke and Jan Bagnall, new Electric Director for Fort Meade.

#### ITEM 3 – PUBLIC COMMENTS (Individual Public Comments Limited to 3 Minutes)

None

#### ITEM 4 - SET AGENDA (by vote)

**MOTION:** Allen Putnam, Jacksonville Beach, moved approval of the agenda as presented. Lynne Tejeda, Key West, seconded the motion. Motion carried 30 - 0.

#### <u>ITEM 5 – REPORT FROM THE GENERAL MANAGER</u>

Jacob Williams reported on the following items:

- 1. Plaque of Appreciation presented to John Holman for Bob Milner, retiring Starke City Manager
- 2. Goals Scorecard

Board of Directors Meeting Minutes February 13, 2020 Page **2** of **4** 

#### ITEM 6 – SUNSHINE LAW UPDATE

Dan O'Hagan reported that when FMPA members gather socially, nothing can be discussed between the members that may come before the Board of Directors for action in the future.

#### <u>ITEM 7 – CONSENT AGENDA</u>

- a. Approval of Minutes Meeting Held January 16, 2020
- b. Approval of the Projects' Preliminary Financials as of December 31, 2019
- c. Approval of the Treasury Reports as of December 31, 2019

**MOTION:** Bill Conrad, Newberry, moved approval of the Consent Agenda as presented. Lynne Tejeda, Key West, seconded the motion. Motion carried 30 - 0.

#### <u>ITEM 8 – ACTION ITEMS</u>

#### a. Approval of Risk Management Policy Changes

Liyuan Woerner reported on the suggested risk management policy changes approved by the Finance Committee.

**MOTION:** Allen Putnam, Jacksonville Beach, moved approval of recommended policy changes. John Tompeck, Fort Pierce, seconded the motion. Motion carried 30 – 0.

#### b. Approval of Allocation of Development Fund Expenses

Chris Gowder reported on the allocation of Development Fund expenses for the Solar project.

**MOTION:** Larry Mattern, Kissimmee, moved approval of funding Harmony Solar interconnection expenses of \$870,000 out of the FMPA Development Fund authorized amounts with such expenses being allocated to the ARP Phase I Solar Participants based on their solar entitlement ratio share to be reimbursed over 20 years as an adder to the energy charge for each MWh received from the Harmony Solar facility. Allen Putnam, Jacksonville Beach, seconded the motion. Motion carried 28 – 2. Green Cove Springs voted nay.

#### c. Approval Solar Phase I Poinsett PPA Revisions

Chris Gowder discussed the revisions to the Poinsett Power Purchase Agreement.

**MOTION:** Lynne Tejeda, Key West, moved approval of the Amended and Restated Renewable Energy Power Purchase Agreement between Florida Municipal Power Agency and Poinsett Solar, LLC and authorize the CEO & General Manager to execute the agreement. Allen Putnam, Jacksonville Beach, seconded the motion. Motion carried 30 – 0.

#### <u>ITEM 9 – INFORMATION ITEMS</u>

#### a. Mobile Substation Discussion

Cairo Vanegas discussed information he gathered on acquiring or renting a mobile substation.

Several members said they would be interested in getting more information. Staff will bring this information back to the Board for further discussion.

#### b. Annual Debt Report

Rich Popp presented the annual debt report.

#### ITEM 10 – MEMBER COMMENTS

None

#### ITEM 11 – ADJOURNMENT

hara	haina na	turthor	hiinin aaa	tha maai	110 0 11100 01	11011rn0	1 O t	11111111 A M
		111111111111111111111111111111111111111	111111111111111111111111111111111111111	1110 111001	$m \sim m \sim m$	110 11 11 11 11	1 71	111 22 21 111
11010		IGILIOI			iiia waa a	aioaiiioc	u	10:32 a.m.

Barbara Quiñones Chairperson, Board of Directors	Larry Mattern Secretary	
Approved:	_ Seal	
BQ/LM/su		

#### AGENDA ITEM 7 – CONSENT AGENDA

b. Approval of the Projects' Preliminary Financials as of January 31, 2020



#### AGENDA PACKAGE MEMORANDUM

TO: **FMPA Board of Directors** 

**FROM: Linda Howard DATE:** March 3, 2020

ITEM: 7b - Approval of Projects' Financials as of January 31, 2020

**Discussion:** The summary financial statements and detailed financial statements of the

Projects for the period ended January 31, 2020 are posted on the Document Portal section of FMPA's website.

**Recommended:** Move approval of the Projects' Financial Reports for the month ended

January 31, 2020.

LH/GF

## AGENDA ITEM 7 – CONSENT AGENDA

c. Approval of the Treasury Reports as of January 31, 2020



#### AGENDA PACKAGE MEMORANDUM

TO: FMPA Board of Directors

FROM: Sena Mitchell

DATE: March 10, 2020

ITEM: BOD 7(c) – Approval of Treasury Reports as of January 31, 2020

Introduction This agenda item is a quick summary update of the Treasury

Department's functions.

The Treasury Department reports for December are posted in the member

portal section of FMPA's website.

Debt Discussion Below is a summary of the total debt outstanding and the percentage of

debt that was fixed, variable or synthetically fixed with interest rate swaps

as of January 31, 2020.

	Total debt Outstanding	Fixed Rate	Variable Rate	Synthetically Fixed
Agency	0.00	0%	0%	0%
St Lucie	117,135,000	100%	0%	0%
Stanton	0.00	0%	0%	0%
Stanton II	112,054,000	100%	0%	0%
Tri City	0.00	0%	0%	0%

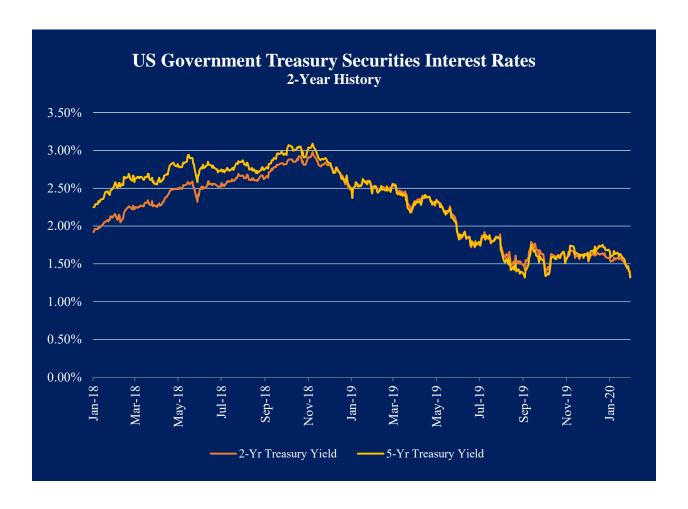
Investment

Discussion The investments in the Projects are comprised of debt from the

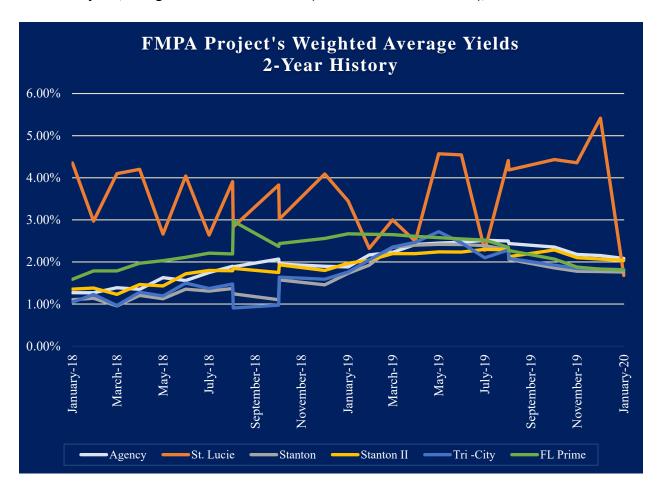
government-sponsored enterprises such as the Federal Farm Credit Bank, Federal Home Loan Bank, Federal Home Loan Mortgage Corporation (Freddie Mac), and Federal National Mortgage Association (Fannie Mae), as well as investments in U.S. Treasuries, Certificates of Deposits, Commercial Paper, Municipal Bonds, Corporate Notes, Local Government Investment

Pools and Money Market Mutual Funds.

Below is a graph of US Treasury yields for the past 2 years. The orange line is the 2-year Treasury which closed the month of January at 1.33%. The yellow line is the 5-year Treasury which was 1.32%.



The weighted average yields on investments earned as of January 31, 2020 in the Projects, along with their benchmark (SBA's Florida Prime Fund), are as follows:



Recommended Motion

Move approval of the Treasury Reports for January 31, 2020.

**AGENDA ITEM 8 – ACTION ITEMS** 

a. None

AGENDA ITEM 9 - INFORMATION ITEMS

a. Regulatory Compliance Update



# **Regulatory Compliance Update**

Board 9a & EC 9a March 19, 2020



## **FMPA Compliance**

- Self-certification
  - None for 2020
- Compliance Department is responsible addressing increased NERC Standards Requirements
- Cyber Security Security Management Controls
  - CIP 003-7 effective 1/1/2020
  - CIP 003-8 effective 4/1/2020
- Supply Chain Risk Management
  - CIP 005-6, CIP 010-3, CIP 013-1 effective 7/1/2020



## **FMPA Compliance**

- SMEs and other staff more active in FMPA Compliance
  - Compliance as work metric vs. checking the work
  - Ownership of related standards
- Attended SERC Spring Compliance Seminar
- SERC Inherent Risk Assessment and other data requests



## **Member Support**

- Peer reviewed for Ocala & FPUA
- Assisting Members with SERC IRA
- OCALA BES Exception request renewal
- KEYS BES Exception request renewal forwarded to NERC
- FMPA hosted OT Threat Workshop
  - Dragos, Emerson, SEL



# **Industry Influence**

- Staff continues to play an active role within NERC and with trade organizations such as NAGF, TAPS and APPA.
  - Truong Le attended SERC Spring Compliance Seminar, Small Entity Seminar
  - Presented at the Small Entity Seminar
- FMPA staff met with FERC in early December along with other TAPS members.
  - FERC Office of Electric Reliability reorganized
  - FERC is increasing industry outreach focus



## **Industry Influence**

- Standards Efficiency Review
  - Carol Chinn continues to play an active role and is on the SER Advisory Team
  - FERC approved NERC's retirement of 74 of 77 Reliability Standards (Phase I)
  - Phase II in progress
- Cold Weather draft SAR Generation
- Marty Hostler from Northern California Power Agency (NCPA)
  - Elected to Standards Committee with (TAPS & APPA support) replacing Chris
     Gowder



AGENDA ITEM 9 – INFORMATION ITEMS

b. Phase I Solar Update



# BOD 9b / EC 9b Phase I Solar Project Update

FMPA Board of Directors and Executive Committee March 19, 2020



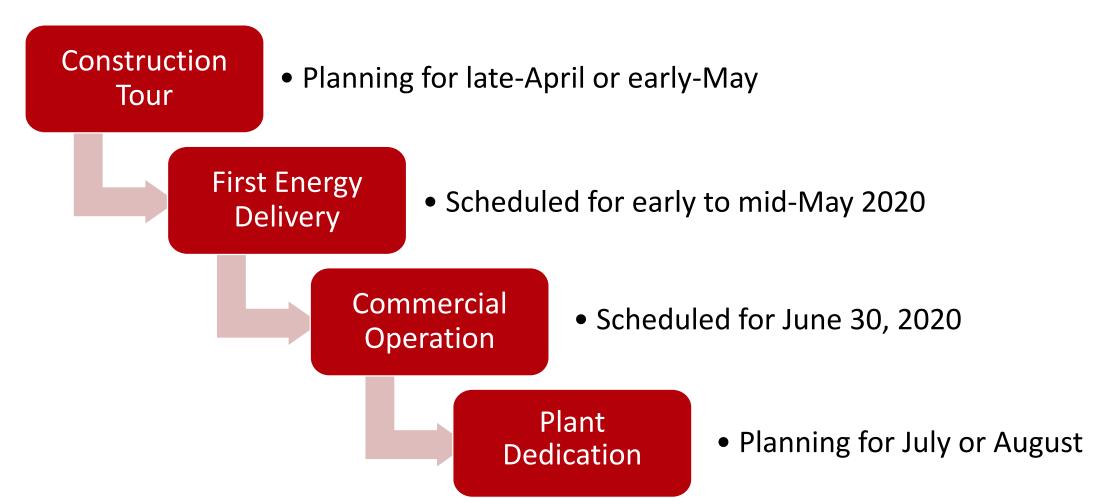
# Florida Municipal Solar Project Timeline





#### What's Next?

#### Upcoming milestones for Harmony and Taylor Creek Sites





#### **Harmony Solar Construction - February 2020**





# **Information Only**

No action requested

Thank you!



#### AGENDA ITEM 9 - INFORMATION ITEMS

c. Update on Solar Subscription Service



# BOD 9c / EC 9c Update on Solar Subscription Service

FMPA Board of Directors and Executive Committee March 19, 2020

## Florida Municipal Solar Project

#### 16 FMPA Members Participate in Phase I and Phase II

- Solar I and II Project Participants
  - Alachua
  - Bartow
  - Homestead
  - Lake Worth Beach
  - Mount Dora\*
  - New Smyrna Beach\*
  - Wauchula
  - Winter Park

- ARP Solar Participants
  - Beaches
  - Fort Pierce\*
  - Havana
  - Key West\*
  - Kissimmee\*
  - Newberry
  - Ocala\*

\* Six Members currently pursuing solar subscription rate

(Orlando Utilities Commission participates in FMSP Phase I under separate PPA)



# **KUA** already implementing program!

#### Preparing for July 2020 Solar Energy Delivery

- Allowing 25%, 50%, 75% or 100% participation
- Flat rate adder of \$0.04 per kWh of solar energy subscribed
- Informative Website
  - Educational Videos
- Social Media Campaign
- Additional Customer Communications material planned

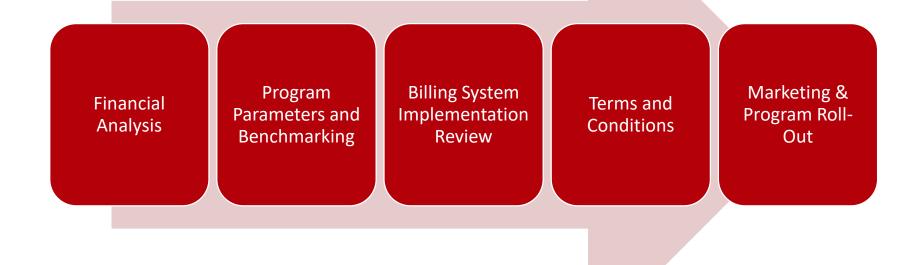






#### **Solar Subscription Program Process**

Overview of Key Steps





# **Solar Subscription Program Decision Chart**

#### Key Program Decisions to Consider

	Decision:
3	Balancing monthly or annually
3	How to determine under-delivery assignment and crediting?
3	Solar Adjustment Mechanism
3	What levels of participation will be allowed?
3	Timing of subscription and impact on term (given PPA is only for 20 years)
3	Socialize solar rate based on cost of overall portfolio (i.e. Phase I, Phase II and others)?
3	Debt recovery, low income, and pay-as-you-go program eligibility
\$	Should City Hall and Customer Service go 100% and if so, field any delivery shortage first?
3	Retail class allocations?



#### Let us Help!

#### FMPA Solar Rates Team ready to provide assistance

Contact us for more info

Navid Nowakhtar (321) 239-1028

Susan Schumann (321) 239-1047



AGENDA ITEM 9 – INFORMATION ITEMS

d. 2019 Emissions Update



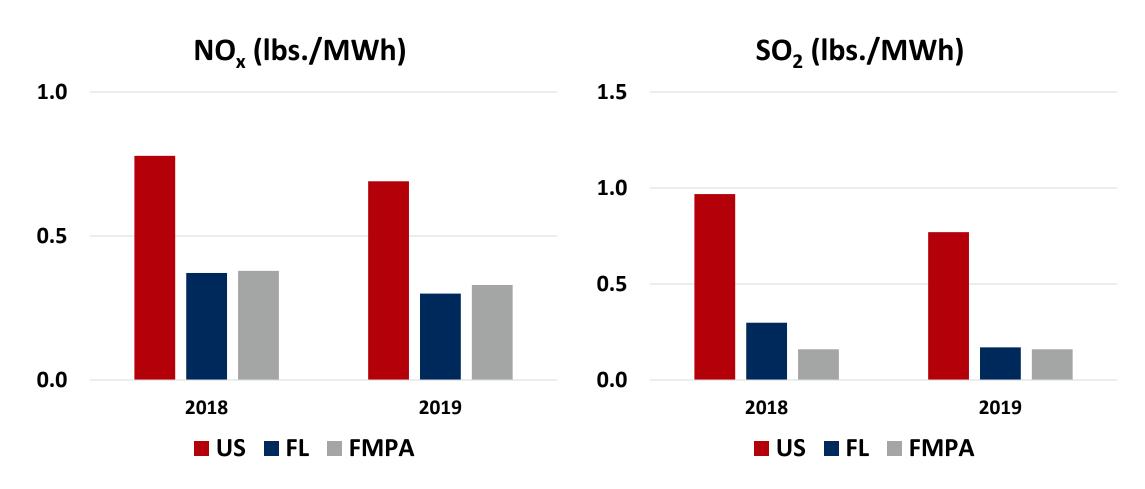
# BOD 9d – EC 9e 2019 Emissions Update

March 19, 2020



# FMPA Emissions for NO<sub>x</sub> and SO<sub>2</sub>, 50-75% Below U.S.

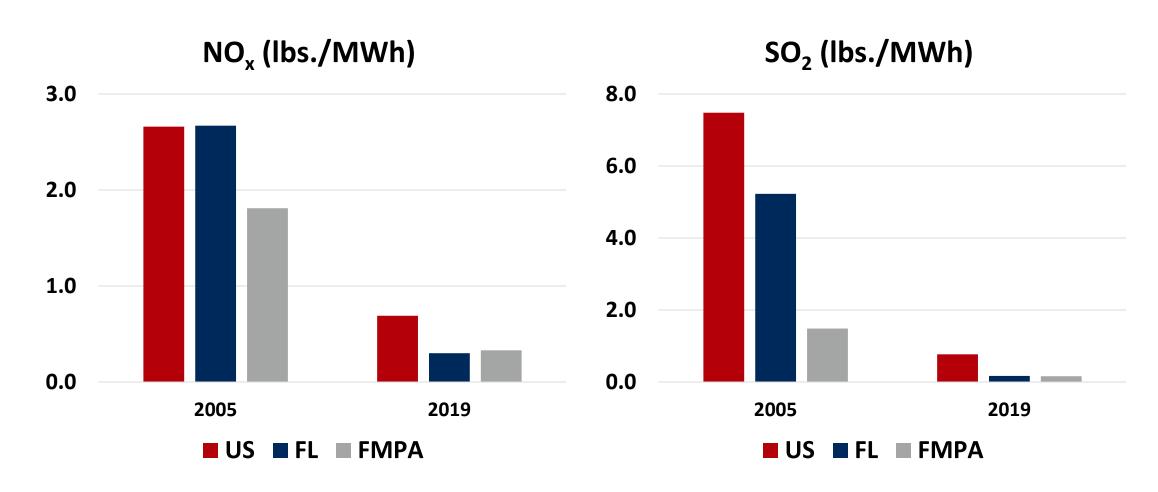
FMPA NO<sub>x</sub> Down 13% (US Down 11%), FMPA SO<sub>2</sub> Unchanged (US Down 20%)





#### **FMPA** and FL Have Clean Generation Fleets

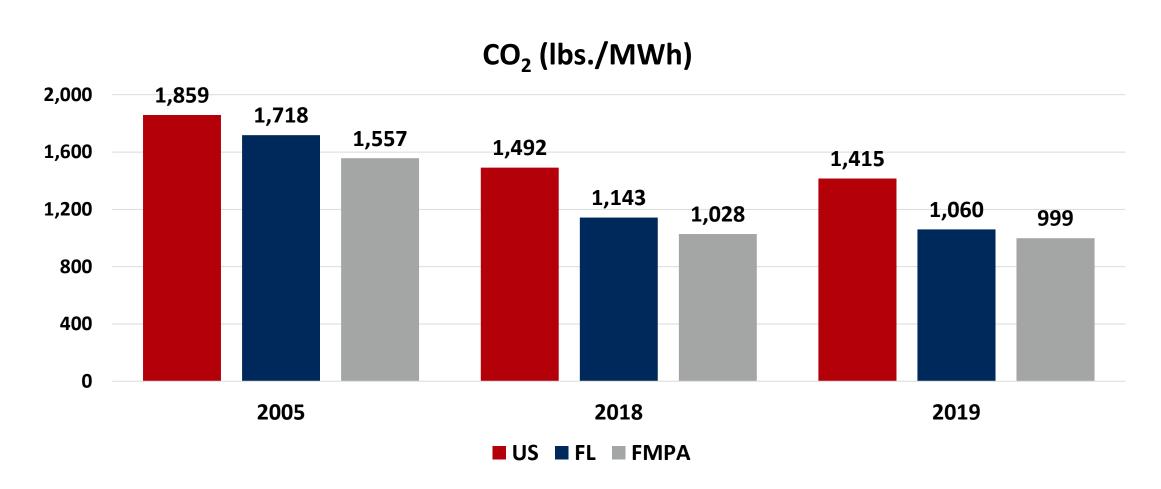
FMPA's NO<sub>x</sub> and SO<sub>2</sub> Have Both Declined >80% Since 2005\*





# FMPA CO<sub>2</sub> 29% Lower than US Average

FMPA Declined 36% Since 2005, Faster than US Rate





#### **VERBAL REPORT**

AGENDA ITEM 9 – INFORMATION ITEMS

e. Mobile Substation Update

#### AGENDA ITEM 9 – INFORMATION ITEMS

f. Update on Acumatica Accounting Software



# 9f - Update on New Accounting Software - Acumatica

Board of Directors March 19, 2020

#### Implementation of Acumatica

New Accounting Software, Went Live on March 2nd

- This is a cloud based software which offers connectivity without the requirement of a VPN
- Users have the ability to review & approve invoices from their phones
- Very user friendly & easy to navigate
- We have improved efficiencies in some areas & it will integrate with future budget and business intelligence tools
- Our Implementation team at i-tech has been very helpful and responsive through the process

AGENDA ITEM 10 – MEMBER COMMENTS

AGENDA ITEM 11 – ADJOURNMENT