



## **FINANCE COMMITTEE**

### **AGENDA PACKAGE**

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**APRIL 14, 2021**

**3:00 p.m.**

**Dial-in Info 877-668-4493 or 650-479-3208**

**Meeting Number 180 302 0480#**

**Password 8553**

#### **Committee Members**

Karen Nelson, Jacksonville Beach – Chairwoman  
Jody Young, Bushnell  
Barbara Mika, Fort Pierce  
Howard McKinnon, Havana  
Barbara Quiñones, Homestead  
Jack Wetzler, Key West  
Larry Mattern, Kissimmee  
Jim Williams, Leesburg  
Steve Langley, Mount Dora  
Dallas Lee, Newberry  
Marie Brooks, Ocala  
James Braddock, Wauchula

#### Meeting Location

Florida Municipal Power Agency 8553  
Commodity Circle Orlando, FL 32819

(407) 355-7767



Linda S. Howard, CPA, CTP  
Chief Financial Officer

# MEMORANDUM

TO: FMPA Finance Committee  
FROM: Linda S. Howard  
DATE: April 6, 2021  
SUBJECT: FMPA Finance Committee Meeting  
April 14, 2021 at 3:00pm  
  
PLACE: Florida Municipal Power Agency Board Room  
8553 Commodity Circle,  
Orlando, FL 32819

**DIAL-IN INFORMATION: 877-668-4493 or 650-479-3208, Meeting 180 302 0480#  
PASSWORD 8553**

**(If you have trouble connecting via phone or internet, please call 407-355-7767)**

*Chairperson Karen Nelson, Presiding*

## AGENDA

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LSH/pm

One or more participants in the above referenced public meeting may participate by telephone. At the above location there will be a speaker telephone so that any interested person can attend this public meeting and be fully informed of the discussions taking place either in person or by telephone communication. If anyone chooses to appeal any decision that may be made at this public meeting, such person will need a record of the proceedings and should accordingly ensure that a verbatim record of the proceedings is made, which includes the oral statements and evidence upon which such appeal is based. This public meeting may be continued to a date and time certain, which will be announced at the meeting. Any person requiring a special accommodation to participate in this public meeting because of a disability, should contact FMPA at (407) 355-7767 or 1-(888)-774-7606, at least two (2) business days in advance to make appropriate arrangements.

**AGENDA ITEM 1 - CALL TO ORDER,  
ROLL CALL, DECLARATION OF  
QUORUM**

**Finance Committee Meeting  
April 14, 2021**

**AGENDA ITEM 2 – RECOGNITION OF  
GUESTS**

**Finance Committee Meeting  
April 14, 2021**

**AGENDA ITEM 3 – PUBLIC  
COMMENTS (Individual Public  
Comments Limited to 3 Minutes)**

**Finance Committee Meeting  
April 14, 2021**

**AGENDA ITEM 4 – SET AGENDA (By  
Vote)**

**Finance Committee Meeting  
April 14, 2021**

**AGENDA ITEM 5 – APPROVAL OF  
MINUTES**

- a. Approval of Minutes – Finance  
Committee Meeting Minutes  
– Meeting Held March 17, 2021**

**Finance Committee Meeting  
April 14, 2021**



CLERKS DULY NOTIFIED.....March 9, 2021  
AGENDA PACKAGE SENT TO MEMBERS.....March 9, 2021

**MINUTES  
FINANCE COMMITTEE MEETING  
WEDNESDAY, MARCH 17, 2021  
FLORIDA MUNICIPAL POWER AGENCY  
8553 COMMODITY CIRCLE  
ORLANDO, FL**

**PARTICIPANTS  
PRESENT BY  
TELEPHONE**

Karen Nelson, Jacksonville Beach  
Barbara Mika, Fort Pierce (via phone)  
Howard McKinnon, Havana  
Barbara Quinones, Homestead  
Alternate Jesse Perloff, Key West (via phone)  
Larry Mattern, Kissimmee (via phone)  
Jim Williams, Leesburg (via phone)  
Marie Brooks, Ocala (via phone)  
James Braddock, Wauchula

**PARTICIPANTS  
ABSENT**

Jody Young, Bushnell  
Steve Langley, Mount Dora  
Dallas Lee, Newberry  
Jack Wetzler, Key West

**OTHERS  
PRESENT**

Craig Dunlap, Dunlap & Associates, Inc.  
Efren Chavez, New Smyrna Beach

**STAFF PRESENT**

Jacob Williams, General Manager and CEO  
Jody Finklea, General Counsel and CLO  
Ken Rutter, Chief Operating Officer  
Linda Howard, Chief Financial Officer  
Mark McCain, VP of Member Services & Public Relations  
Sharon Adams, VP of HR & Shared Services  
Rich Popp, Treasurer and Risk Director  
Danyel Sullivan-Marrero, Controller  
Gloria Reyes, Assistant Treasurer/Investments  
Sena Mitchell, Assistant Treasurer  
Steve Ruppel, Senior Financial Analyst  
Liyuan Woerner, Audit Manager  
Jason Wolfe, Financial Planning Rates and Budget Director  
Dan O'Hagan, Asst Gen. Counsel & Regulatory Compliance Counsel  
Sue Utle, Executive Assistant to CEO/Asst. Sec. Bd. Dir.  
Isabel Montoya, IT Specialist  
Paige McCulley, HR Assistant  
Ryan Dumas, PR Specialist  
Melisa Inanc, PR Specialist

## **ITEM 1 – Call to Order, Roll Call and Declaration of Quorum**

Karen Nelson, Jacksonville Beach, called the FMPA Finance Committee Meeting to order at 3:00 pm on Wednesday, March 17, 2021. A speaker telephone was present for public attendance and participation in the Fredrick M. Bryant Board Room, at FMPA, 8553 Commodity Circle, Orlando, Florida. The roll was taken, and a quorum was declared, with 9 of 12 members present.

## **ITEM 2 – RECOGNITION OF GUESTS**

## **ITEM 3 – PUBLIC COMMENTS (INDIVIDUAL PUBLIC COMMENTS LIMITED TO 3 MINUTES)**

None.

## **ITEM 4 – SET AGENDA (BY VOTE)**

**MOTION:** Howard McKinnon, Havana, moved approval of the agenda as presented. James Braddock, Wauchula, seconded the motion. Motion carried 9-0.

## **ITEM 5 – APPROVAL OF THE MINUTES**

### **a. Approval of Minutes – Finance Committee Minutes – Meeting Held February 17, 2021**

**MOTION:** Barbara Quinones, Homestead, moved the approval of the minutes presented for the meeting held February 17, 2021. James Braddock, Wauchula, seconded the motion. Motion carried 9-0.

## **ITEM 6 – CHAIRPERSON'S REMARKS**

None.

## **ITEM 7 – CFO REPORT**

Linda Howard presented on the following items

1. Procurement exception noted. Plan to increase training for managers with more detail and continue annual training.
2. Alternate approved for Jack Wetzler, Key West, Jesse Perloff, Key West approved by Barbara Quinones, Homestead, and Howard McKinnon, Havana.
3. Budget Calendar will be reviewed later today
4. Discussed debt Transaction and reasoning for selected transaction structure

## **ITEM 8 – ACTION ITEMS**

None.

## **ITEM 9 – INFORMATION ITEMS**

**a. Discussion of Key Considerations for FY 2022 Budget Process**

Jason Wolfe presented the Discussion of Key Considerations for FY 2022 Budget Process.

**b. Finance Committee Budget Meeting Calendar**

Jason Wolfe presented the Finance Committee Budget Meeting Calendar, highlighted the key dates for submission, and discussed anticipated completion of the budget process.

**c. Financial Impact of Polar Vortex**

Ken Rutter presented the Financial Impact of Polar Vortex; summarized the most recent events that have impacted the utility industry.

**ITEM 10 – REPORTS**

**a. FGU February Storage Report**

The report was provided for information only. There were no questions.

**ITEM 11 – COMMENTS**

None.

**ITEM 12 – ADJOURNMENT**

There being no further business, the meeting was adjourned at 3:26 pm.

Approved: \_\_\_\_\_ Date \_\_\_\_\_ LM/pm

**AGENDA ITEM 6 – CHAIRPERSON'S  
REMARKS**

**Finance Committee Meeting  
April 14, 2021**

## **AGENDA ITEM 7 – CFO REPORT**

**Finance Committee Meeting  
April 14, 2021**

## **AGENDA ITEM 8 – ACTION ITEMS**

### **a. Approval of Fuel Portfolio Management Risk Policy**

**Finance Committee Meeting  
April 14, 2021**



# **Approval of Fuel Portfolio Management Policy and Changes**

Finance Committee

April 14, 2021

# Fuel Portfolio Management Policy Changes

## *Major Areas Covered*

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- Defined limits for natural gas storage quantities
- Defined limits for natural gas entitlement capacity
- Internal Controls
- Reporting Requirements
- Oversight Structure



# Fuel Portfolio Management Policy

## *Capacity, Storage, Reporting and Administrative Updates*

Section	Changes Made
6.1 Natural Gas Limits	Defined requirements applied if there is more than 500,000 MMBtu of capacity available to ARP. If storage capacity is below 500,000 MMBtu there will not be any minimum requirements as outlined in 6.1
6.3 Natural Gas Entitlement Capacity (NGEC)	<p>To ensure a high level of reliability for planning purposes of long-term NGEC, staff shall target capacity at 70% of the highest maximum monthly system demand projections, which is derived from the average daily projections per month.</p> <p>Short-term NGEC management, up to one year, will allow for daily or monthly NGEC sales to be in excess of the expected daily or monthly maximum system demand.</p>
Internal Controls	Segregation of duties, policy compliance, conflicts of interest, training, etc.
Throughout	Administrative updates

# Approval

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- Motion to recommend approval of these changes to the Board

# FLORIDA MUNICIPAL POWER AGENCY

## RISK MANAGEMENT POLICY - APPENDIX A

### FUEL PORTFOLIO MANAGEMENT POLICY

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# **FUEL PORTFOLIO RISK MANAGEMENT POLICY FOR FLORIDA MUNICIPAL POWER AGENCY**

This Fuel Portfolio Risk Management Policy (the “Policy”) and any effective subordinate procedures establish the governance, framework and controls under which Florida Municipal Power Agency (“FMPA” or “Agency”) may engage in activities to identify, measure and minimize future business risk impacting the All Requirements Power Supply Project (“ARP”) resulting from price and/or supply uncertainty in the natural gas and fuel oil markets. This Policy is Appendix A of the FMPA Risk Management Policy.

## **1.0 Policy Statement**

The Executive Committee (“EC”) of FMPA recognizes that FMPA is exposed to various risks specific to generation fuel as an integral aspect ~~in~~of the normal course of business activities. There may be times when FMPA will determine that certain risks are above the risk tolerance levels expressed by FMPA’s members. As such, FMPA staff is hereby authorized to implement various mechanisms, such as those more fully described throughout Sections 5 and 6 of this Policy, which will control, transfer, or mitigate these risks to help safeguard the Agency’s ability to provide reliable power.

The design standards of this Policy ensure that the risk control oversight functions are independent from any asset management or daily operational activities. Further, any and all actions taken by FMPA are strictly to provide reliable power to the ARP members and manage any associated risks deemed appropriate by the ARP members and will not be speculative in nature to achieve additional monetary gain using the commodity market.

The following summarizes the Policy of the EC:

- ❖ FMPA is granted authority to enter into natural gas transportation contracts, storage agreements, or physical purchase and sales contract commitments, subject to the details on authorized products which are contained in Section 5.4 of this policy.
- ❖ FMPA is authorized to enter into “Enabling Agreements” that define the terms and conditions of any subsequent transaction agreements related to generation fuel commodity purchases, sales, storage, transportation or risk mitigation transactions. Details of these authorized Enabling Agreements are contained in Section 5.3 of this policy.
- ❖ FMPA may undertake natural gas or fuel oil risk mitigation transactions with the specific prior approval of the EC.

- ❖ FMPA shall maintain a Generation Review & Assessment Management (“GR&A”) Group as detailed in Section 5.1.
- ❖ Section ~~6.15.4.4~~ of this Policy sets defined limits for purchased physical natural gas volumes.
- ❖ Section 6.2 of this Policy sets defined limits for purchased fuel oil quantities.
- ❖ Section 6.1X of this Policy sets defined limits for natural gas storage quantities.
- ❖ Section 6.3 of this Policy sets defined limits for natural gas entitlement capacity.
- ❖ All individuals authorized to execute trades shall be approved by the CEO and reported to the GR&A Group and Finance Committee (“FC”).
- ❖ Authority is delegated to the Chief Operating Officer (COO) (or designee) ~~and the Agency Risk Director~~ Manager to cause the creation of and subsequent administration of any underlying procedures defined by this Policy and deemed appropriate and/or necessary.
- ❖ Deviations from this Policy shall be reported to the FC as prescribed in Section 4.1 of the FMPA Risk Management Policy.
- ❖ FMPA may not enter into transactions to mitigate natural gas price fluctuation exposure related to (i) energy sales by FMPA when the contract sales price is not concurrently based upon a corresponding (fixed or floating) natural gas purchase price or (ii) the volume of gas related to net energy sales to the Florida Municipal Power Pool (“FMPP”) as detailed in Section 5.4.

## 2.0 Scope

FMPA is exposed to risk by its participation in the physical natural gas and fuel oil commodity market and the corresponding financial derivative market for each respective underlying commodity. FMPA participates in various mitigation efforts in order to manage exposure to these risks. Without risk management, FMPA’s ARP is subject to potentially significant energy rate volatility and operational reliability limitations that result from generation fuel cost changes, fuel receipt/delivery constraints, and cash flow requirements to meet operational cost liabilities and obligations.

Mitigation efforts would consist of executing physical and financial transactions designed to reduce the ARP’s exposure to energy rate volatility and operating risks associated with its need to participate in the physical commodity market to ensure delivery of generator fuel, as required, for generating power to meet its obligations and commitments. Currently, the EC has not authorized any program designed to mitigate near term price risk associated with spikes in natural gas fuel costs, as detailed in Section 5.2. As such, no ~~near-term~~ near-term price hedging type transactions will be entered into without obtaining specific EC guidelines, goals and the subsequent approval for such transactions related to natural gas fuel.

### 3.0 Objectives

The objective of the risk management program described in this Policy is to identify risk exposures; to understand their potential impact on the ARP's financial statements and continued economic well-being; to measure and report these impacts; and to take appropriate steps to manage or mitigate any adverse effect to an acceptable level as specified by the EC. This will be accomplished through the use of operational techniques and trading instruments which are consistent with this policy.

#### **Manage Generation Fuel Requirement Projections:**

FMPA shall strive to effectively manage its natural gas and fuel oil programs. It is expressly understood that risk management is intended to mitigate exposure to adverse outcomes and is not intended to result in increased financial profitability or result in the lowest cost for natural gas and fuel oil. The purpose of this Policy is to ensure that planning and control methods are in place and utilized to manage generation fuel supply reliability with consideration to a reasonable outage of FGT Zone 3 pipeline or seasonal ~~or~~ weather event.

#### **Manage Volumetric Exposure:**

FMPA shall only manage its physical natural gas and fuel oil volumetric requirements related to serving the needs of the ARP. Fuel volume requirements are based on dynamically changing variables such as load forecasts, weather forecasts, generation resource availability, and projections of optimal generation unit dispatch. Changes in any of these variables will impact the ARP's required quantities of natural gas and/or fuel oil and inhibit the intended effectiveness of this Policy. To mitigate these impacts, this Policy defines review and update parameters to revise volumetric exposure projections in Section 5.4.4.

#### **Maintaining Balance between Cost and Reliability:**

FMPA's efforts strive to control costs and ensure reliable delivery of electric power to its members and other commitments, if any. Ensuring the highest level of reliability is in opposition to achieving the lowest possible cost. The less focus placed upon reliability to

control costs increases the risk that energy delivery and regulatory obligation failures may occur. Balancing between these opposing objectives is a primary focus of staff at all times is always a primary focus of staff. The equilibrium point between cost and reliability to achieve the desired balance is defined and established by the EC. Staff will bring forward long-term strategic decisions of fuel consideration to EC.

## 4.0 Types of Risk

This Policy establishes minimum standards to support an Agency-wide atmosphere of risk control measures to provide reliable power at market prices. The COO ~~and the Agency Risk Manager~~Agency Risk Director will ensure that procedures, as needed, are created and followed specific to the areas of risk noted below and define ways for measuring and controlling these risks to within defined levels of exposure as established by the EC. The FMPA Risk Management Policy identifies ten areas comprising FMPA's key risk areas. While not intended to be a comprehensive listing of all risks encountered in its normal business cycle by FMPA, the framework provides insight into the major areas of exposure. The following identified areas are the risks most typically faced when managing any commodity intensive business like the power generation industry.

### 4.1 Market Risk:

The risk of potential change in the value of an asset caused by adverse changes in market factors. An example is the commodity price risk that occurs when FMPA purchases fuel, usually natural gas, for its generating facilities. The timing and unit price of these fuel purchases expose FMPA to potential adverse or beneficial cost impacts with changing market conditions.

#### 4.1.1 Price Risk:

The uncertainty associated with changes in the unit price of an underlying commodity. For example:

A fixed price fuel purchase can create market risk. The fixed purchase price set for a future delivery period may not reflect the then current market price when delivery is made. If the market price is less than the pre-established purchase price, the purchase cost



would be higher than market. Conversely, if the market price was higher, then the purchase cost would be less than market.

Price risk can be caused by any one or a combination of the following:

- 1) Changes in the value of wholesale energy transactions (i.e. \$/MWh),
- 2) Commodity fuel costs (i.e. \$/MMBtu),
- 3) Basis exposure due to the value difference of a commodity at different geographic locations (i.e. gas price at a pipeline receipt point versus the pipeline delivery point),
- 4) Index Price Risk is the exposure created by the process to establish a unit index value of an underlying commodity at a given location. This generally entails surveys of buyers and sellers at that location and weighing the results to determine the “Index” value,
- 5) Intra-Month Price Risk is the daily changes in the unit price of a commodity at a given geographic location during a given month of flow (the monthly index price vs the daily index price, etc.).

#### **4.1.2 Liquidity Risk:**

The risk associated with a constrained or limited ability for transacting trades, causing a potential inability to acquire a commodity when needed or to liquidate a previously acquired commodity that is no longer needed. For example:

In the fixed price fuel purchase example above, finding a buyer of the fuel purchase might prove difficult to find if, prior to the delivery period, it was desired to eliminate the purchase obligation. In general, a physical trade has greater liquidity risk than a financial trade.

#### **4.1.3 Margin Risk:**

The risk that a portfolio's overall net value might decrease to certain predetermined credit exposure thresholds that requires the portfolio holder to post collateral. This can be measured by margin-at-risk metrics which gauge: 1) the probability that a portfolio's value will adversely change sufficiently to initiate a margin call and 2) the magnitude of any resulting required collateral posting.

#### 4.1.4 Volumetric Risk:

The risk that the quantity of fuel supply projected to be required during a future period is either over or ~~under-estimated~~underestimated from actual requirements during the period. For example:

Volume risk occurs when a sudden change in the daily fuel needs, resulting from a forced outage of a generation facility, ~~causing~~causes a fuel quantity surplus. Volume risk can also include circumstances where supply was acquired using a previous ~~longer-term~~longer-term forecast that later exceeds the defined limits of this Policy as a result of reductions of fuel needs in subsequent forecasts.

#### 4.1.5 Calendar Risk:

The risk associated with differences of unit commodity value resulting from the time disparity between the settlement date of a financial instrument (contract index posting, swap, option, etc.) and the actual market price of the underlying physical commodity at time of delivery.

### 4.2 Credit Risk:

The potential for financial loss due to adverse changes to the credit rating of a counterparty that increases the potential of their inability to fulfill the terms of a contract or financial commitment. An example of this type of risk would be the exposure of a counterparty failing to pay the financial gains due that resulted from the settlement of a financial transaction. FMPA would be exposed to the current market price for the corresponding quantity defined by the transaction in addition to the costs related to establishing the transaction's position(s), if any (i.e. broker fees, transport commitments, etc.).

Credit risk exposure is significantly lower when transacting on the New York Mercantile Exchange (NYMEX) versus transacting via the Over-the-Counter (OTC) market, though there are exceptions. The credit risk associated with exchange traded instruments is mitigated since the government regulated institutional exchanges guarantee financial performance through margin posting and ~~are then~~are further backed up by the actual exchange members, if necessary.

Credit risk exposure does exist for OTC traded transactions because the financial integrity of the trade is totally dependent upon the counterparty's ability or willingness to perform. Credit

risk primarily applies to physical commodity transactions. The failure to deliver or receive purchased natural gas or fuel oil under a long-term commitment could expose FMPA to purchasing/selling quantizes above or below cost, especially during periods of fuel shortages and/or surplus.

### **4.3 Administrative Risk:**

The potential of financial loss arising from deficiencies of internal control structures and/or management reporting resulting from human error, fraud and/or system failures. An example would be failing to implement the necessary accounting system modifications required by changes in generally accepted accounting practices (GAAP) and any associated reporting requirements. The Agency must ensure that proper accounting treatment is being used for booking transactions and that processes comply with changes in applicable financial accounting standards that impact the timing of financial recognition and/or rate determination.

## **5.0 Fuel Portfolio Risk Management Program**

The natural gas and fuel oil risk management program will be based on the following components:

### **5.1 Generation Review & Assessment Group:**

The CEO shall maintain a Generation Review & Assessment (“GR&A”) Group. The GR&A Group shall, at a minimum, be composed of the ~~Agency Risk Manager~~Agency Risk Director, COO, Business Development and System Operations Director, Power Generation Fleet Director, and ~~may include other participants~~Resource and Strategic Planning Manager, ~~such as the Power Resource Managers~~ or a fuel agent representative. Other participant participation will depend upon the subject matter and relevance for their respective areas of responsibility and expertise. The ~~Agency Risk Manager~~Agency Risk Director shall serve as the chairman with no actual voting responsibilities. Other delegates may be assigned/removed as deemed appropriate by the CEO.

In addition to the duties listed below, the GR&A Group shall review and approve (by consensus of its voting members) any new natural gas and fuel oil purchase, sale, storage, or transportation strategy(s) and/or risk mitigation transaction instrument(s) under consideration by Agency staff/management. If, upon review, majority consensus cannot be obtained by the GR&A, the CEO will be requested to review and resolve any non-consensus

items. In the event that a new strategy, transaction or risk mitigation instrument requires governing body approval, the new strategy, transaction or risk mitigation instrument will be presented to and approved by the appropriate governing body prior to being implemented in any manner.

The GR&A Group responsibilities for oversight of other natural gas and fuel oil functions shall include:

- Review third party performance in managing contracted natural gas storage capacity.
- Evaluate proposed risk mitigation strategies, asset optimization opportunities or other applicable transactions including, but not limited to:
  1. Purpose of proposed strategy or applicable transactions.
  2. Type of pricing instruments, market(s) and counterparties to be used
  3. Expected results and associated probabilities of their achievement.
  4. Potential adverse outcomes associated with the strategy and/or applicable transaction(s).
  5. Margin Risk for each counterparty, total Margin Risk, and other analytical metrics that may be used to assist the GR&A Group in the performance of their duties.
- Review any trading/origination transaction being negotiated pursuant to the Annual Reporting requirements of Section 6.2 of the Origination Transaction Policy, Appendix K of this FMPA Risk Management Policy.
- Review any generation capital/maintenance expenditure item being contemplated during the annual budget process pursuant to Section 4.2 of the Asset Management and Operations Policy, Appendix I of this FMPA Risk Management Policy.

## 5.2 Authorized Strategies:

FMPA currently has no ~~approved~~ fuel price risk mitigation strategy approved by the EC. Until such time that a fuel price risk mitigation goal and corresponding strategy is defined and approved by the EC, no fuel price risk mitigation transactions will be entered into by FMPA staff. FMPA or its assigned storage management provider shall have authority to use authorized transactions as outlined in Section 5.4 to manage the storage capacity to the extent of capacity under contract.

### 5.3 Enabling Agreements:

Master Agreements or enabling agreements establish the general terms and conditions that govern any subsequent commodity or derivative product transaction with a counterparty. These Master Agreements are a prerequisite for doing business in today's commodity marketplace. They, by their very nature, only define general terms and conditions and do not commit FMPA to any form of financial or physical obligation. As such, FMPA is authorized to execute these types of enabling agreements without individual EC approval and their execution is governed pursuant to the Contract Management Risk Policy. All other aspects of any subsequent transaction ~~is~~are governed by the Origination Risk Policy. Types of these enabling agreements include utility interchange agreements, NAESB form contracts, EEI form contracts, and ISDA form contracts.

### 5.4 Authorized Transactions:

The following types of risk mitigation instrument transactions are authorized by the EC but are limited to only the purchase or sale of these instruments solely for near term price risk mitigation of projected physical fuel requirements and/or financial exposure to the fuel purchase requirements of others for serving FMPA generation assets (Stanton A would be an example of this exposure where OUC manages the fuel supply) and/or long-term energy supply purchase commitments.

It should be noted that the EC has not approved any near-term price hedging risk mitigation program as discussed in Section 2.0. Until such a program is authorized, these instruments can only be used for managing natural gas storage inventory valuations.

#### **5.4.1 Exchange Based Futures:**

FMPA is authorized to set up accounts with one or more licensed brokerage firms in order to purchase or sell futures contracts or other exchange offered products through a recognized exchange such as the NYMEX. Alternatively, FMPA is authorized to designate an agent through which to transact exchange traded products.

#### **5.4.2 Over-the-Counter Transactions (OTC):**

FMPA is authorized to negotiate and execute ISDA agreements (refer to Section 5.3) and subsequently, pursuant to an approved risk mitigation program (refer to Section 5.2), transact with counterparties in order to purchase and/or sell derivative products such as forwards, swaps, and options on forwards or any combination of the same.

A comparison is included in Exhibit B of the characteristic features of Exchange versus OTC transactions.

New and existing transactions using the OTC market are subject to the Credit Risk Policy, Appendix E of the FMPA Risk Management Policy.

#### **5.4.3 Forward Physical Purchases:**

FMPA is authorized to negotiate, contract with, and purchase physical quantities of natural gas and fuel oil pursuant to the Credit Risk Policy and the Origination Risk Policy.

All physical purchases of natural gas shall be coordinated through an FMPA designated fuel agent in order to schedule, receive, transport and deliver such purchased gas volumes. Any forward purchases of natural gas or fuel oil must be

limited to the physical volume requirements forecast for only serving the energy requirements of the ARP and its obligations, if any.

Any natural gas purchases or sales greater than a one-month (~~thirty-one~~thirty-one days) duration shall be pursuant to the approval process defined by the Origination Policy prior to any commitment, i.e. the defined approval authority of the FMPA staff member making such commitment.

#### **5.4.4 Physical Natural Gas Purchases:**

Physical natural gas purchases with a term of one month (thirty-one days) or greater will not exceed 75% of the respective monthly fuel needs based upon the most recent load forecast and generation dispatch projection at the time of the commitment of such purchases.

To ensure monthly fuel needs are as current as possible, each month an updated load forecast/dispatch projection will be generated no later than five (5) business days prior to the beginning of the following month. This forecast projection will be the basis for determining the 75% fuel need maximum described above.

#### **5.4.5 Fixed Price Physical Natural Gas Purchases:**

Any fixed price purchase with a duration of greater than one month is viewed as a near term price risk mitigation transaction and requires the approval of the EC prior to commitment unless such fixed price purchase is pursuant to an approved price risk mitigation strategy as described in Section 5.2 above.

#### **5.4.6 Natural Gas Storage:**

Upon approval of both the FC and the EC, FMPA may enter into natural gas storage agreements. Counterparties are subject to the Credit Risk Policy. The primary purpose of any natural gas storage agreement shall be to ensure the reliability of natural gas supplies. Secondly, natural gas storage may be used as an operational pipeline balancing tool or in conjunction with other authorized energy management transactions when financially advantageous for the ARP, as determined by a storage management agent and/or the GR&A Group if no such agent is authorized.

#### **5.4.7 Fuel Oil Storage:**

The primary purpose for maintaining a minimum amount of fuel oil shall be to ensure that a reasonable level of alternate fuel is available for dual fuel fired generating units in the event that natural gas deliveries are reduced or interrupted due to supply and/or pipeline constraints. Recognizing that the Stock Island generating units operate solely with fuel oil, the minimum inventory criteria applies to the Island's fuel oil storage inventory as well.

#### **5.4.8 Natural Gas Entitlement Capacity:**

Natural Gas Entitlement Capacity is needed to secure firm delivery of natural gas to generation assets. Natural gas pipeline companies generally offer two basic forms of service for the transportation of gas from receipt point(s) to the desired delivery locations. The first type is referred to as "interruptible", where a shipper's scheduled volumes submitted are subject to being curtailed anytime the pipeline becomes capacity constrained even if gas has been delivered at the receipt points. The shipper is only charged for this service based upon the quantity of gas that was successfully delivered. The pipeline has no obligation to ensure delivery of gas volumes when using this form of transportation service.

The second form of service is referred to as "firm", where the shipper pays the pipeline a reservation fee (commonly referred to as a capacity or demand charge) each month based upon the daily delivery obligation of the pipeline. When a shipper contracts for this form of "firm" service, the pipeline has committed to the obligation to deliver whatever quantity that has been scheduled up to the contracted capacity quantity. In the event that the pipeline becomes capacity constrained, then each firm shipper would have their scheduled volume curtailed on a pro-rata basis.

FMPA has contracted firm service primarily upon Florida Gas Transmission (FGT) for the delivery of natural gas fuel to its generating assets to ensure that each gas fired unit is able to operate when needed. FMPA also has the ability to receive gas volumes from Gulf Stream Natural Gas System at the Cane Island Power Park.

The combination of these two arrangements ensures that FMPA can ensure delivery of natural gas as required to generate power in a reliable manner as needed to meet its load serving obligations to its members.



#### ~~5.4.8 Natural Gas Entitlement Capacity:~~

~~Long term natural gas entitlement capacity (NGEC) shall be reviewed for adequacy when the system expects changes to base load generation. To ensure a high level of reliability for planning purposes, staff shall will target use a a capacity target of shall be target at 75% of the of maximum daily system demand projections. and maximum projection will be used system demand.~~

~~Short term NGEC management, up to one year, will allow for daily or monthly NGEC sales to be in excess of the no more than the expected daily or monthly maximum system demand.~~

## 6.0 Risk Limits and Measurement

FMPA may only enter into transactions to manage risks associated with the physical and financial exposure related to meeting the ARP's forecast fuel requirements of natural gas and/or fuel oil related only to fulfilling all applicable ARP energy obligations.

Proactive monitoring of current market performance, existing and potential risk exposure, risk management alternatives (acquiring or liquidating positions), and evaluation of prior strategic results are necessary to ensure the goals and expectations defined by this Policy are achieved.

The GR&A Group shall use the following limits and measurements, as calculated using applicable reference pricing, to monitor the performance of and compliance with current approved risk management strategies and procedures.

Before any transaction is executed, the individual executing the transaction is required to ensure that it is compliant with the parameters of this Policy, any approved price risk mitigation program, if any, and respective periodic reviews by the GR&A Group. This requirement will be fulfilled by analyzing the natural gas portfolio and any associated risk mitigation transactions to ensure that the resulting incremental credit and market exposures do not exceed any defined limits set forth in this Policy.

## **6.1 ~~6.1~~ Natural Gas Storage Limits:**

The minimum inventory volume of natural gas in storage during the primary hurricane season (June through November) shall be 50% of FMPA's contracted storage capacity. During all other months the minimum level of storage inventory shall be 10% of contracted storage capacity.

This requirement should be applied only if there is more than ~~502~~500,000 MMBtu of capacity available to ARP. If storage capacity is below 500,000 MMBtu, there will not be any minimum requirements as outlined in section 6.0.

### **6.1.1 Outsourcing:**

FMPA may outsource the management of its natural gas storage capacity for optimizing this asset by issuing a Request for Proposal ("~~RFP~~"). Final selection of the qualified storage management agent ("Agent") must be approved by the FC and EC.

The Agent shall provide information to the ~~Agency Risk Manager~~Agency Risk Director for review and discussion during monthly GR&A Group meetings. The Agent must comply with FMPA Directives and the terms and conditions of FMPA's managed natural gas storage contracts and all applicable tariffs and other legal requirements. The agent will be granted access to trading platforms or other needed counterparty information required to execute transactions within FMPA's contractual relationships. The Agent must agree to the obligations of this Policy and FMPA's respective counterparty trading account(s) requirements.

### **6.1.2 Annual Storage Plan:**

The Agent must provide an Annual Storage Plan for the upcoming fiscal year to FMPA by August 1 of each year for approval by the GR&A Group.

### **6.1.3 Storage Optimization Restrictions:**

Storage management activities shall strive to generally maintain a net zero optimization position. Net zero optimization is when all physical gas stored in the ground (Storage) and/or financial long/short positions (i.e. purchased/sold NYMEX natural gas contracts or their equivalent) representing volumes to be

injected/withdrawn in a forward period has an off-setting financial long/short position (i.e. purchased/sold NYMEX natural gas contracts or their equivalent) representing volumes to be withdrawn/injected in a forward period (Transaction).

- 1) Any “net zero” tolerance deviation greater than 10,000 MMBtu and less than 50,001 MMBtu (“Minor Tolerance Deviation”) must be corrected by the end of the fifth (5<sup>th</sup>) business day following the day on which it occurred and must be reported by the Agent to GR&A on a monthly basis, with sufficient details to explain why the Minor Tolerance Deviation occurred.
- 2) Any “net zero” tolerance deviation greater than 50,000 MMBtu (“Major Tolerance Deviation”), must be reported by the Agent to GR&A. Such Major Tolerance Deviation report will be in writing detailing the circumstances of the deviation within three business days of the occurrence.

FMPA’s CEO must authorize any net zero imbalance outside of approved limits.

#### **6.1.4 Optimization Trade Period:**

Storage management transactions are restricted for the settlement date to be no more than 24 months into the future from the transaction date of the trade.

#### **6.1.5 Inventory Limit Deviations:**

Storage inventory levels may deviate outside of the above stated limits only when required to meet FMPA’s operational requirements (“Reliability Event”). The Agent shall inform FMPA’s Risk Manager-Director immediately after any such Reliability Event. Within 3 business days after such Reliability Event, the Agent shall provide FMPA’s Risk Manager-Director with a written action plan to reestablish the pre Reliability Event inventory level unless such level has already been achieved.

#### **6.1.6 Storage Management Reports:**

The Agent shall provide storage management reports for each FC meeting. These reports shall include physical gas inventory and any optimization transactions.

#### **6.1.7 Cash Flow Report:**

The Agent shall provide, by the fifth of each month, a cash flow report detailing the impacts of existing and projected storage management activities for review by the GR&A Group. If directed, the Agent must contractually agree to adjust storage inventory to meet FMPA’s liquidity requirements.

## 6.2 Fuel Oil Storage Limits:

The Agency shall maintain, as conditions warrant, a fuel oil inventory of no less than 50% and no more than 100% of available storage tank capacity located solely at each respective generating facility. In the event that the fuel oil inventory falls below 50% at a generation site, the Power Generation Fleet Director will implement an action plan to achieve the minimum 50% inventory level within a reasonable period of time or provide justification for a reduced inventory level. This plan or justification will be provided to FMPA's Risk ~~Manager~~Director and the COO for review and approval. The GR&A Group will discuss the resulting action plan at its next meeting.

## 6.3 Natural Gas Entitlement Capacity

Long-term NGEC shall be reviewed for adequacy as part of the planning process for major changes to the generation portfolio. To ensure a high level of reliability, staff shall target acquiring and maintaining NGEC for at least 70% of the monthly system demand projected. Monthly system demand may be derived from the average of the daily demand projections for each month.

Long term natural gas entitlement capacity (NGEC) shall be reviewed for adequacy when the system expects changes to baseload generation. To ensure a high level of reliability for planning purposes, staff shall target capacity at 75% of the highest maximum monthly system demand projections, which is derived from the average daily projections per month.

Short-term NGEC management, up to one year, will allow for daily or monthly NGEC sales to be in excess of the expected daily or monthly maximum system demand.

## 8.07.0 Internal Controls

The COO, CFO and ~~Agency Risk Manager~~Agency Risk Director shall be responsible for the establishment of appropriate internal controls and segregation of duties to facilitate proper execution of the natural gas and fuel oil risk mitigation program, consistent with this Policy and in accordance with all policies and procedures established by the FMPA Risk Management Policy, or by NERC and FERC regulations.

## 7.1 Segregation of Duties:

Individuals responsible for legally binding the organization to a transaction will not also perform confirmation, clearing and/or accounting functions related to those transactions. The official book of record of FMPA shall also be maintained by a person(s) other than those executing such transactions. ~~This maintenance responsibility.~~ This maintenance responsibility includes the valuation of mark-to-market positions (when applicable) and the calculation of applicable risk metric(s). Clear separation of duties shall be maintained between the front office (marketing functions and transaction execution), the middle office (confirmation, valuation, and reporting functions), and the back office (processing, accounting, invoicing and reconciliation activities).

## 7.2 Policy Compliance:

The ~~Agency Risk Manager~~Agency Risk Director~~Internal Audit Manager~~ shall ensure that compliance with this Policy and associated Procedures are monitored on an ongoing basis. Any unresolved compliance issues will be presented to the FC by the ~~Agency Risk Manager~~Agency Risk Director at the next regularly scheduled meeting.

~~From time to time, but no less than once every five years, the Agency Risk Manager~~Agency Risk Director ~~shall direct a review of trading and risk management practices by a party external to the Agency possessing appropriate credentials and expertise to conduct such review.~~

## 7.3 Conflicts of Interest:

Personnel responsible for executing and managing the Agency's trading activity shall not engage in any activity that could pose a conflict of interest and interfere with the proper execution of Agency risk mitigation activities or which could impair their ability to make impartial and objective trading decisions. Such personnel shall disclose to the ~~Agency Risk Manager~~Agency Risk Director any personal financial interests in any financial institutions, firms, or other entities that conduct business with FMPA.

## 7.4 Policy Questions:

The ~~Agency Risk Manager~~Agency Risk Director is authorized to provide clarification and explanation on any questions regarding this Policy. All legal matters stemming from this Policy will be referred to the Agency's Office of the General Counsel.

## 7.5 Training:

Appropriate training on the risks associated with different market conditions, financial products and physical products shall be provided as needed to educate appropriate FMPA staff and governing body members.

## 9.08.0 Reporting

- Current market conditions affecting FMPA's natural gas and fuel oil costs, risk management programs, or FMPA's current financial and physical risk management strategies shall be reported during each meeting of the FC and/or EC.
- The following information shall be reported at each meeting of the FC and/or EC:
  - 1) The volume of all natural gas portfolios.
  - 2) Margin Risk.
  - 3) Monthly financial natural gas portfolio gains or losses.
  - 4) Any additional relevant information about FMPA's natural gas and fuel oil risk management program and activities.
- Acceptance of the reported information by the FC and/or the EC is required
- The ~~Agency Risk Manager~~Agency Risk Director shall report any deviations from this Policy according to the guidelines set forth in the FMPA Risk Management Policy, Section 4.1. The ~~Agency Risk Manager~~Agency Risk Director shall cause an annual report to be completed on the operation and effectiveness of this Fuel Portfolio Risk Management Policy as described in the FMPA Risk Management Policy, Section 7.0.

## 10.09.0 Oversight Structure

The ~~Agency Risk Manager~~Agency Risk Director shall cause any material deviations from this Policy to be reported according to the guidelines set forth in Section 4.1 of the FMPA Risk Management Policy. An annual report on the operation and effectiveness of this Policy shall be presented to the Finance Committee as described in Section 7.0 of the FMPA Risk Management Policy.



## Appendix A

<b>Florida Municipal Power Agency Risk Management Reporting Calendar Natural Gas and Fuel Oil Risk Management Planning Reporting Requirements</b>				
<b>Reporting Item</b>	<b>Frequency Of Report</b>	<b>Responsible Party</b>	<b>Policy Reference</b>	<b>Policy Reference</b>
Volumetric Projection Update	Monthly	Business Development and System Operations Director	Section 5.4.4	Physical Natural Gas Purchases:
Annual Storage Plan and Update	Annually	Agent	Section 6.1.2	Annual Storage Plan:
Storage Balance Restriction Deviations	As Needed	Agent	Section 6.1.3	Storage Optimization Restrictions:
Reliability Event	As Needed	Agent	Section 6.1.5	Inventory Limit Deviations:
Storage Report	Each FC Meeting	Agent	Section 6.1.6	Storage Management Reports:
Storage Cash Flow	Monthly	Agent	Section 6.1.7	<del>Cash Flow Report:</del> Cash Flow Report:
External Review	Every five years	<del>Agency Risk Manager</del> Agency Risk Director	Section 7.2	<del>Policy Compliance:</del> Policy Compliance:
Fuel Oil Action Plan	As Needed	Power Generation Fleet Director	Section 6.2	Fuel Oil Storage Limits:
Market Conditions	Each FC Meeting	<del>Agency Risk Manager</del> Agency Risk Director	Section 8.0	Reporting
Fuel Portfolio Update	Each FC and EC Meeting	<del>Agency Risk Manager</del> Agency Risk Director	Section 8.0	Reporting
Policy Operation & Effectiveness	Annually	<del>Agency Risk Manager</del> Agency Risk Director	Section 8.0	Reporting
Policy Compliance Deviations	As Needed	<del>Agency Risk Manager</del> Agency Risk DirectorInternal Audit Manager	Section 7.2	<del>Policy Compliance:</del> Policy Compliance:



## Appendix B

### Features of Exchange Traded vs. Over-The-Counter Traded Products

FEATURES	Exchange Traded	Over-The-Counter
Examples	Futures and Options	Swaps, Caps, Floors, Collars, etc.
Market	Organized exchanges in Chicago, New York, Kansas City, and other commodity markets around the world.	Networks consisting of market makers who exchange information, provide bids/offers, and negotiate transactions.
Agreements	Standardized contracts.	Custom-tailored to meet any specific needs of the <del>counter-</del> <u>parties</u> <u>counterparties</u> within accepted guidelines (NAESB, EEI, ISDA).
Risk	Guaranteed contract performance.	Performance, default and/or credit risk to the <del>counter-</del> <u>parties</u> <u>counterparties</u> .
Regulation	U.S. exchanges regulated by Commodity Futures Trading Commission CFTC).	Not formally regulated.
Ability to Value	Market transparency resulting from the electronic posting of daily settlement and intra-day prices. All prices are generally based upon a single geographic location.	<ul style="list-style-type: none"> <li>- Varies by market and location.</li> <li>- No standardized or consistent methodology.</li> <li>- Some have electronic posting or periodic publications,</li> <li>- Some require individual inquiry and valuation.</li> </ul>

**AGENDA ITEM 8 – ACTION ITEMS**

**b. Approval of Power Supply and  
Resource Planning Risk Policy**

**Finance Committee Meeting  
April 14, 2021**



# **Approval of Power Supply and Resource Planning Policy Changes**

Finance Committee

April 14, 2021

# Power Supply & Resource Planning Policy

## *Major Areas Covered*

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- Areas of Risk Exposure
- Long-Term Planning
- Internal Controls
- Reporting Requirements
- Oversight Structure

# Power Supply & Planning Policy Changes

## *Testing, Reporting and Administrative Updates*

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Section	Changes Made
3.1 Operational Risk	Add operational risk of holding an excessively long position in which FMPA maintains more power supply resources than needed
Throughout	Administrative updates

# Approval

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- Motion to recommend approval of these changes to the Board

**FLORIDA MUNICIPAL POWER AGENCY**  
**RISK MANAGEMENT POLICY - APPENDIX H**  
**POWER SUPPLY AND RESOURCE PLANNING POLICY**  
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**POWER SUPPLY AND RESOURCE PLANNING  
RISK MANAGEMENT POLICY  
FOR FLORIDA MUNICIPAL POWER AGENCY**

This Power Supply and Resource Planning Policy (the “Policy”) and any effective subordinate procedures establish the governance, framework and controls under which Florida Municipal Power Agency (“FMPA”) may engage in activities to identify, measure, and minimize future business risk resulting from planning for long-term power supply resources. This Policy is Appendix H of the FMPA Risk Management Policy.

## **1.0 Policy Statement**

The Executive Committee (EC), as members of the All Requirements Power Supply Project (ARP), of FMPA recognizes that FMPA is exposed to various risks in the normal course of business activities. There may be times when FMPA will determine that certain risks are above the preferred risk tolerance level of FMPA and its members. FMPA is hereby authorized to put mechanisms into place, such as those more fully described in Section 5.0 of this Policy, which will control, transfer, or mitigate these risks to avert an adverse impact on the ability of the Agency to provide reliable and affordable power.

The following summarizes the Policy of the EC:

- ❖ FMPA shall follow all applicable federal, state and local laws or regulations concerning the planning for power supply resources.
- ❖ Planning for long-term resources to meet electrical load requirements shall consider all available reasonable alternatives and result in business strategies designed to achieve a highly reliable and economic power supply portfolio.
- ❖ FMPA shall annually file a Ten-Year Site Plan consistent with Florida Public Service Commission requirements and report upon the results of the plan to the EC annually.
- ❖ FMPA shall prepare, at least once every two years, a Strategic Planning slide deck that includes elements of the Ten-Year Site Plan and other key resource



planning considerations similar in nature to an Integrated Resource Plan (“IRP”) for purposes of a detailed Strategic Planning session with the FMPA Governing Bodies (Board and EC).

- ❖ A more formal IRP process shall additionally be conducted, and the results presented to the EC, at least once every five years with consideration given to allowing sufficient lead time to implement the IRP findings (if different from findings and outcomes of the Strategic Planning process conducted at least once every two years).
- ❖ Authority is delegated to the Chief Operating Officer to create procedures in support of and to administer this policy.
- ❖ Deviations from this Policy shall be reported to the Finance Committee (FC).

## 2.0 Scope

The Interlocal Agreement forming FMPA states that the Agency may among other things undertake financing, acquiring, constructing, managing, operating, utilizing and owning capacity and energy supply resources, either with or without the participation of other electric utilities or any other joint electric supply project. The Agency is also empowered to investigate the desirability of and necessity for additional sources and supplies of electrical energy and associated fuel and delivery options without limitation. The planning of Agency power supply resources is conducted by the Power Resources Division.

For this Policy, “long-term resources” shall mean power supply resources where the need is projected to occur three years or greater into the future from the start of the planning period. Staff, under the direction of the Resource and Strategic Planning Manager, shall coordinate with staff under the direction of the Business Development and System Operations Director for those power supply resources that are required within three years of the planning period. This Policy addresses long-term resource planning. The acquisition of short-term resources is addressed in the [Origination Policy, Appendix H-K](#) <sup>[SM1]</sup> of this FMPA Risk Management Policy.

### 3.0 Types of Risk

This Policy establishes minimum standards to support an Agency-wide atmosphere of proper control levels to ensure effective planning for affordable and reliable power. The Chief Operating Officer will cause procedures to be written that identify risks in the areas noted below and provide ways to measure, control, and mitigate FMPA's exposure to any identified risks. While not intended to be an all-inclusive listing of risks that may be encountered by FMPA during the normal course of its business cycle, the following provides insight into the major areas of long-term resource planning related risk exposure for FMPA and the ARP.

#### 3.1 Operational Risk

The potential risk of loss resulting from inadequate or failed internal processes, people and/or systems, or events from external sources. An example of operational risk would be the FMPA planned long-term power supply resources were not adequate to meet forecasted electricity demand. This resource shortfall could cause the Agency to meet future electricity demands by less economical means than what could have been planned. Operational risk can also stem from holding an excessively long position in which FMPA maintains more power supply resources than needed. ~~This~~ These types of planning failures could also lead to financial and /or reputation harm.

#### 3.2 Strategic Risk

The risk that the policies and actions of management and/or governing bodies do not promote the successful attainment of organization goals and objectives. An example of strategic risk might occur if the power supply alternatives considered during the planning process do not match the goals set by the Agency and/or the ARP. Such a mismatch of alternatives to goals and objectives could result in the Agency's failure to achieve the strategic goals of the ARP. Such a strategic failure could also lead to economic and reputation harm.

## **4.0 Long-Term Planning**

At FMPA, long-term resource planning is an ongoing process conducted in accordance with prudent utility practice and policies or standards set by the Florida Public Service Commission and the Florida Reliability Coordinating Council (FRCC). Long-term planning considers appropriate supply and demand resources within the context of federal, state, and local goals and objectives. Staff, under the direction of the Resource and Strategic Planning Manager, may utilize a variety of computer modeling and forecasting techniques and/or utilize third-party resources to assist in completing all required planning activities.

## **4.1 Reliability Standard**

For planning purposes, [FMPA ARP summer planning](#) reserve margins must be maintained at a minimum of 15% for each year of the planning period.

## **4.2 IRP**

An Integrated Resource Planning (IRP) is a process by which the Agency sets long-term supply and demand strategies for the ARP. The IRP process shall provide a plan for an optimal mix of power supply and demand-side resources which provides a highly reliable least cost alternative to the Agency for meeting forecasted future load demand over the next 20 year period. The IRP process shall, at a minimum, consider the mix of needed resources, the size of those needed resources, the rate impact of resource alternatives, and current and/or potential legal and environmental requirements.

At a minimum, the Resource and Strategic Planning Manager shall present the various supply-side and demand-side resource options developed during the IRP process to the EC for their review and approval.

## **4.3 ~~Legal~~ [Regulatory](#) Filings**

FMPA shall file a 10-Year Site Plan with the Florida Public Service Commission annually by April 1. FMPA shall comply with any and all other long-term planning requirements, whether at the local, state, or federal level.

## **5.0 Internal Controls**

The Chief Operating Officer shall cause to be established a system of written internal controls to ensure effective planning for economic and reliable power supplies, consistent with this Policy and any associated Planning Procedures; all in accordance with procedural guidelines and policies of the FMPA Risk Management Policy.

## 5.1 Continuing Education

The Chief Operating Officer shall ensure that all applicable staff maintain current skills and knowledge regarding the long-term planning of power resources.

## 5.2 NERC Compliance

The ~~Manager of Regulatory Compliance~~Resource and Strategic Planning Manager is responsible for ensuring compliance with North American Electric Reliability Corporation (“NERC”) standards, including those standards which impact the planning process.

## 5.3 Policy Compliance

~~Risk Management Team~~Internal Audit Manager shall monitor compliance with this Policy and all associated Procedures. Any unresolved compliance issues will be presented to the FC by the Internal Audit Manager.

# 6.0 Reporting

## 6.1 Power Resources

The Chief Operating Officer is responsible for causing the completion of the following reporting requirements:

### 6.1.1 IRP Reporting

The Resource and Strategic Planning Manager shall present the following IRP related information to the EC:

#### 6.1.1.0 Major Assumptions

Any major assumptions changes used in the IRP prior to the presentation of any dependent resource alternatives contained in the study. Appendix B illustrates the process and procedures that are followed.

#### **6.1.1.1 IRP Study**

The various supply-side and demand-side resource addition options developed during the IRP process for review and approval.

#### **6.1.2 Ten Year Site Plan**

The Resource and Strategic Planning Manager shall present the filed 10-Year Site Plan as an information item to the Executive Committee at its May meeting or the first meeting thereafter.

### **6.2 Operation and Effectiveness Report**

An annual report on the operation and effectiveness of this Policy shall be presented to the FC as described in Section 7.0 of the FMPA Risk Management Policy.

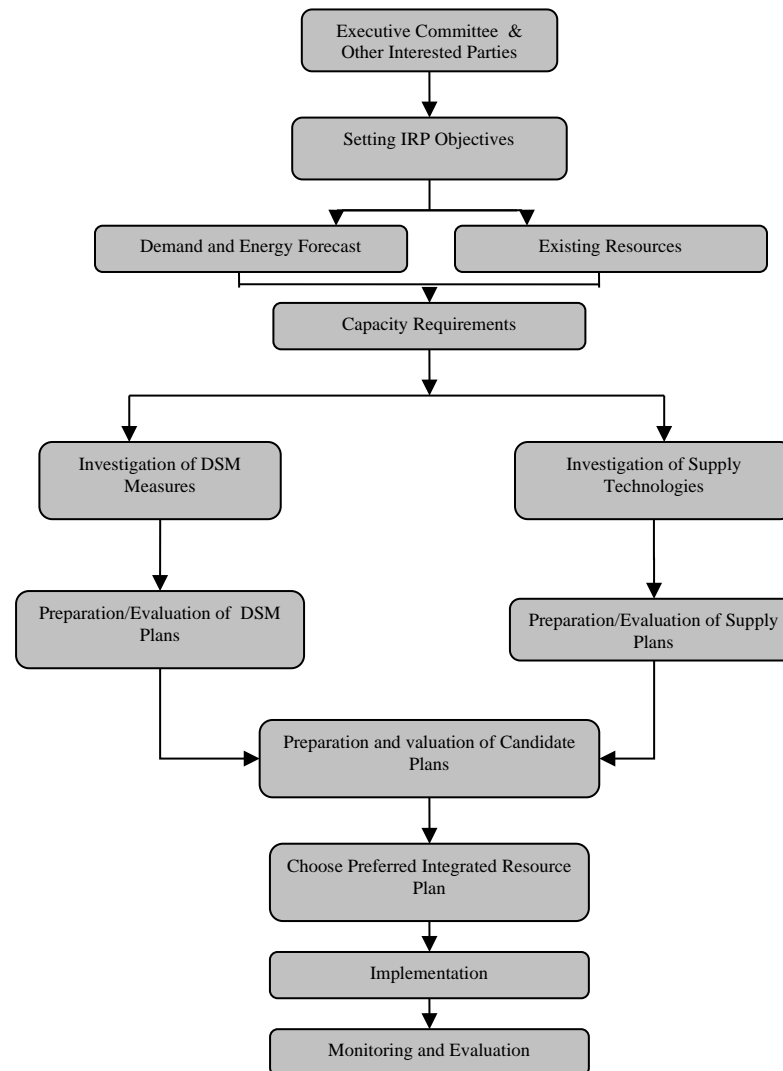
## **7.0 Oversight Structure**

~~Internal Audit Manager~~The Risk Director shall cause any material deviations from this Policy to be reported according to the guidelines set forth in the FMPA Risk Management Policy, Section 4.1. The Resource and Strategic Planning Manager shall report on the current risk environment affecting planning for long-term power supply resources to the ~~Risk Management Team~~Risk Director as needed, and engage any necessary discussion before presenting items to the FC or governing bodies.

**Florida Municipal Power Agency  
Risk Management Reporting Calendar  
Power Supply and Resource Planning Reporting Requirements**

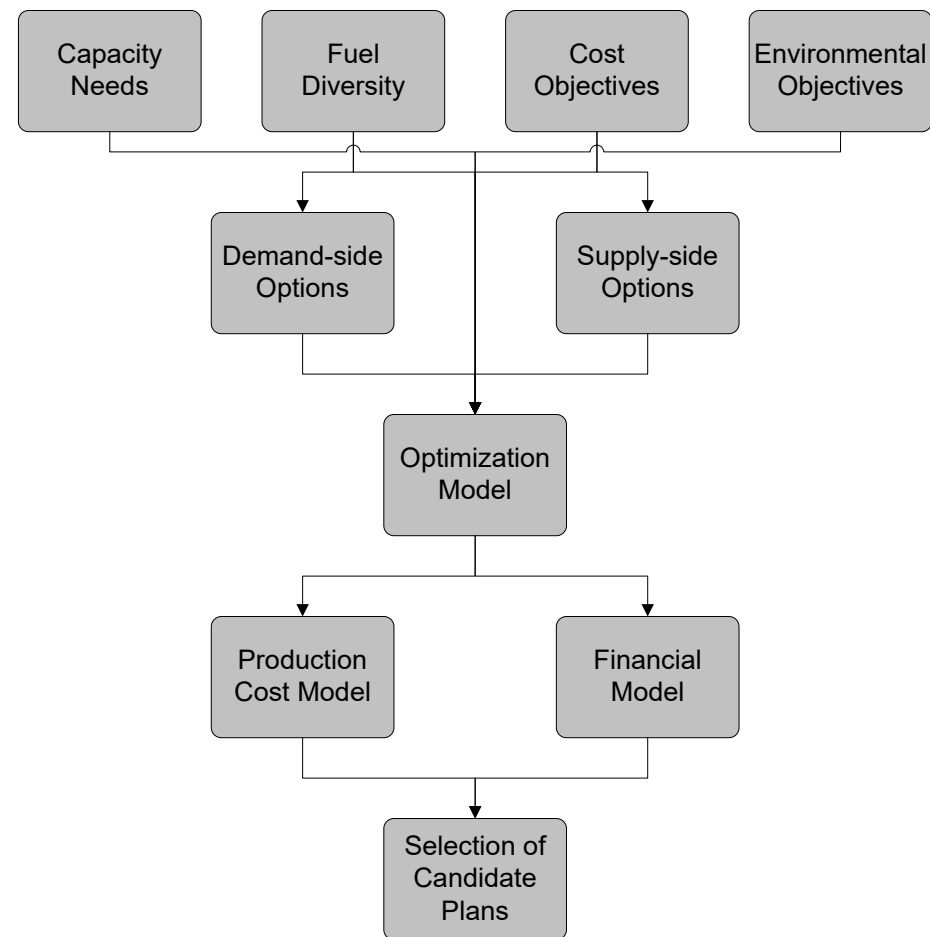
Reporting Item	Frequency of Report	Responsible Party	Policy Section Reference	Policy Category Reference
IRP Major Assumptions	As needed	Resource and Strategic Planning Manager	Section 6.1.1.0	Major Assumptions
IRP Study	As needed	Resource and Strategic Planning Manager	Section 6.1.1.1	IRP Study
10 Year Site Plan	Annually	Resource and Strategic Planning Manager	Section 6.1.2	Ten Year Site Plan
Policy Operation & Effectiveness	Annually	<del>Internal Audit Manager</del> <a href="#">Director</a>	Section 6.2	Operation and Effectiveness Report
Deviations from Policy	As Needed	<del>Internal Audit Manager</del> <a href="#">Director</a> <del>Internal Audit Manager</del>	Section 7.0	Oversight Structure

### Integrated Resource Planning Process:





**Evaluation Process for Candidate Plans:**



**AGENDA ITEM 8 – ACTION ITEMS**

**c. Approval of Information  
Technology Risk Policy**

**Finance Committee Meeting  
April 14, 2021**



# **Approval of Information Technology Policy and Changes**

Finance Committee

April 14, 2021

# Information Technology Policy

## *Major Areas Covered*

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- Areas of Risk Exposure
- Incident Response Plan
- Internal Controls
- Reporting Requirements
- Oversight Structure

# Information Technology Policy Changes

## *Testing, Reporting and Administrative Updates*

Section	Changes Made
4.0 Information Technology Management	Section 4.0 and its subsections were revamped to include advanced technology such as cloud applications, phone systems, and facilities that are used to electronically store, retrieve and/or manipulate business information
4.2 Information Technology Steering Committee	References to ITSC were deleted and replaced with the Incident Response Plan, sections 4.1.2 – 4.1.4, which provides how incidents will be detected, responded to and recovered from
5.0 Internal Controls	Internal controls were more defined to include that violations involving personnel issues will be handled through FMPA's standard disciplinary process. In addition, the IT/OT & Cybersecurity Director is responsible for developing ongoing user training to include topics such as social engineering, mobile device security, etc.
Throughout	Administrative updates

# Approval

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- Motion to recommend approval of these changes to the Board

**FLORIDA MUNICIPAL POWER AGENCY**

**RISK MANAGEMENT POLICY  
APPENDIX O**

**INFORMATION TECHNOLOGY RISK MANAGEMENT POLICY**

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## INFORMATION TECHNOLOGY RISK MANAGEMENT POLICY FOR FLORIDA MUNICIPAL POWER AGENCY

This Information Technology Risk Management Policy (the “Policy”) and any effective subordinate procedures establish the governance, framework and the controls under which Florida Municipal Power Agency (“FMPA”) may engage in activities to identify, measure and minimize future business risk resulting from the use of information technology (“IT”) assets and resources. This Policy is Appendix O of the FMPA Risk Management Policy.

### 1.0 Policy Statement

The Board of Directors and Executive Committee of FMPA recognize that FMPA is exposed to various risks in the normal course of business activities. There may be times when FMPA will determine that certain risks are above the preferred risk tolerance level of FMPA and its governing bodies. FMPA staff is hereby authorized to put mechanisms into place, such as those more fully described in Section 4.0 of this Policy, which will control, transfer, or mitigate these risks to avert an adverse effect on FMPA’s ability to utilize its IT assets and resources.

The following summarizes the Policy of the Board of Directors and Executive Committee:

- ❖ Information technology management shall conform to applicable regulatory and legal requirements.
- ~~❖ Authority is delegated to the Information Technology Manager (“ITSC”) to create procedures to facilitate the management of IT and administer this Policy.~~
- ~~❖ The ITSC shall recommend procedures and operational policies for specific IT activities as specified in Section 4.2.~~
- ~~❖ FMPA’s ITSC shall present all recommendations to the General Manager for approval as required in Section 4.2.~~
- ❖ The Information Technology Manager~~IT/OT & Cybersecurity Director~~ shall report on ~~ITSC~~ activities as required in Section 6.0 of this Policy.



- ❖ The ~~Agency Risk Manager~~[Internal Audit Manager](#) shall report deviations from this Policy to the Finance Committee (“FC”).

## 2.0 Scope

This Policy applies to all IT assets utilized by FMPA whether at office or generation asset locations, except those Operational Technology assets subject to NERC CIP standards, which shall be governed by policies or procedures established by the CIP Senior Manager. For this Policy “information technology assets and resources” are defined as the staff, software, hardware, phone systems and facilities that are used to electronically store, retrieve and/or manipulate business information at FMPA.

~~The Records Management Risk Management Policy (Appendix L of the FMPA Risk Management Policy) addresses management of the Agency’s business records, except where superseded by NERC/FERC regulations.~~

All users of FMPA’s IT assets and resources are responsible for the proper care and use of IT assets and resources under their direct control as defined in this Policy, the Employee Manual, and all associated policies and procedures.

## 3.0 Types of Information Technology Risk

This Policy establishes minimum standards to support an Agency-wide atmosphere of proper control levels to ensure [the](#) effective and efficient operation of information technology assets and resources. The IT ~~Manager~~[OT & Cybersecurity Director](#) will cause procedures to be created that identify risks in the areas noted below and provide ways to measure, control, and mitigate FMPA’s exposure to those risks. The FMPA Risk Management Policy identifies ten risks composing FMPA’s common risk framework. While not intended to be a comprehensive listing of risks encountered by FMPA during the normal course of the business cycle, the framework provides insight into the major areas of risk exposure for FMPA. The following selected

framework risks are those risks presented by typical information technology activities.

**3.1 Regulatory Risk:** The potential adverse impact of an action or direction from a regulatory body. An example of regulatory risk impacting IT assets might occur if regulatory standards are issued, which require a higher level of IT security than currently in place. Non-compliance to such standards could expose FMPA to fines or other regulatory action.

**3.2 Administrative Risk:** The potential of financial loss due to deficiencies in internal control structure and management reporting due to human error, fraud, or a system failure. An example of administrative risk for IT assets would be if unauthorized system changes were made to a financial information system. Such changes could allow fraud or financial misstatement to occur, resulting in financial loss to FMPA. Not being able to detect such unauthorized changes would make this risk more pronounced.

**3.3 Strategic Risk:** The risk that the policies and actions of a governing body or management do not promote the successful attainment of strategic goals and objectives. An example of strategic risk related to IT assets would be if decisions regarding implementation of new software were not tied to FMPA's strategic goals. This lack of coordination could result in separate business decisions which do not support the achievement of FMPA's goals, resulting in financial and/or reputation loss.

#### **4.0 Information Technology Management**

This Policy establishes broad measures to secure FMPA's IT assets and resources against theft, fraud, malicious or accidental damage, and/or breach of integrity.

**4.1 Information Technology Ownership:** A custodian is responsible for IT assets

-or resources under their control as described below.

The ~~IT Manager is~~OT & Cybersecurity Director is the custodian of the infrastructure of all Agency-wide systems, including all hardware, software (inclusive of cloud applications), phone systems, and voice facilities that are used to electronically store, retrieve and data networks associated with such systems/or manipulate business information at FMPA. This includes items such as, but not limited to, email and network servers, internet connections, firewalls, and virus protection.

Managers are custodians of all applications and systems under each manager's direct control. The ~~ITSCIT/OT & Cybersecurity Director~~ shall maintain a list of the current application and system owners, in accordance with procedures established as prescribed in Section 4.21.

All Staff are custodians of computing systems or telecommunication devices issued for their exclusive use, regardless of length of time of use. This includes, but is not limited to, desktop and laptop computers, cell phones, and storage media. The Employee Manual further addresses staff responsibilities and disciplinary actions resulting from misconduct.

~~4.1.1 Security Breaches: All custodians are responsible for notifying the IT Manager of security breaches that require actions beyond the custodian's ability or authority. A security breach is defined for this Policy as data or actions which intentionally or unintentionally violate this Policy. The IT Manager shall log all such reported breaches and provide a monthly summary report (if breaches occur) to the Agency Risk Manager.~~

~~4.1.2~~

IT/OT & Cybersecurity Director shall cause to develop, and maintain a cybersecurity policy which shall be reviewed for effectiveness annually by the Agency's Internal Audit department.

**4.1.1 Software Licenses:** All staff are responsible for complying with applicable copyright laws and with the terms and conditions of any contract or software licenses for purchased, leased, or acquired software. ~~ITSC procedures regarding software approval and installation shall be followed by all staff prior to installing, distributing or copying software.~~

~~**4.2 Information Technology Steering Committee (ITSC):** The ITSC is an FMPA staff group that shall review and collaborate on strategic issues related to the IT assets and resources of the Agency. The ITSC shall review and make recommendations regarding software initiatives, IT policies and procedures, IT budget development, standards and overall IT performance, and coordination of priorities between IT and Agency departments.~~

~~The ITSC Charter maintained by the IT Manager further details the duties, voting structure and meeting organization of the group.~~

~~At a minimum, the ITSC should recommend policies and/or procedures supportive of this Policy to include:~~

- ~~• User access approval process~~
- ~~• Software patching~~
- ~~• System, application and network logging~~
- ~~• Application and network security standards~~
- ~~• Change management processes~~
- ~~• Database administration and management~~
- ~~• Software approval and installation~~

~~The IT Manager, as Chairperson of the ITSC, shall present all ITSC recommendations to the General Manager for approval prior to implementation.~~

~~• The ITSC shall at a minimum consist of the following members:~~

- ~~• IT Manager (Chairperson)~~
- ~~• Chief Operating Officer~~
- ~~• Assistant General Manager, Member Services, Human Resources, and Public Relations~~
- ~~• Chief Information Security Officer~~
- ~~• Other members as deemed necessary by Chairperson or General Manager~~
- ~~• Risk Team representative as a non-voting member~~

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~~**4.3 System Availability and Integrity:** The Continuity Planning Policy (Appendix M of the FMPA Risk Management Policy) contains the current minimum restoration times for key applications. The IT Manager shall comply with those Policy requirements along with applicable results from biennial disaster recovery tests in determining the maximum allowable downtime for Agency-wide systems.~~

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~~At a minimum, FMPA shall utilize a co-location facility for off-site data storage and back-up that is sufficient to meet the timeframes established by the standards above. Preference shall be given to locations with SAS 70 audit compliance.~~

#### **4.44.1.2 Incident Response Plan:**

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FMPA shall maintain an incident response plan (IRP). Annually the IRP will be tested and updated. The IRP will communicate how FMPA will detect, respond to, and recover from cyber incidents.

#### **4.1.3 Security Incidents:**

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All custodians are responsible for notifying the IT/OT & Cybersecurity Director of security incidents that require actions beyond the custodian's ability or authority. A security incident is defined for this Policy as data or actions which intentionally or unintentionally violate this Policy. The IT/OT & Cybersecurity

Director shall report incident and, as soon as possible, provide a summary report (if incidents occur) to the CEO, Agency Risk Director, and any manager affected by the event. The IRP provides for how incidents will be detected, responded to and recovered from as described in section 4.2.

**4.1.4 — Security and Privacy Standards:** Protective measures shall be taken by all custodians to ensure compliance ~~to~~with any applicable regulations and to maintain the integrity of FMPA's IT assets and resources. Satisfactory controls shall be directed at reducing probable high impact risk events, such as preventing access of unauthorized users.

~~The ITSC may recommend to the General Manager operating policies and procedures which expand on the following minimum privacy and security standards:~~

~~**4.4.1 Physical security:** Server rooms or other sensitive IT asset and resource locations shall maintain the following minimum safeguards against unauthorized access:~~

- ~~• Doors shall remain locked when not occupied by authorized personnel.~~
- ~~• Non-IT Department persons shall not be granted access without IT Dept staff present.~~
- ~~• Sites without IT Department staff on site shall have a staff person designated as the IT asset custodian. Only authorized personnel may access and/or modify IT assets and resources. Access to IT assets and resources shall be monitored as determined by guidelines to be established by the ITSC.~~

~~**4.4.2 User Access:**~~

- ~~• Requirements for passwords shall be determined by the risk level of each system or application, as shown in the table below:~~

<b>Risk Level</b>	<b>Password Complexity</b>
High	64-bit information entropy
Low	32-bit information entropy

- ~~Risk levels shall be assigned to each application or system as prescribed in applicable ITSC procedures.~~
- ~~It is recommended that unique user names be utilized.~~
- ~~Inactivity periods must be enforced on all FMPA computing assets. The system must automatically suspend the session after a maximum of 15 minutes of inactivity, and re-establishment of the session shall only be allowed upon resubmission of the password.~~
- ~~The Human Resources/OT & Cybersecurity Director is responsible for notifying IT of access changes required prior to cease of employment of any staff.~~
- ~~Managers must follow the “Access Control Procedures” (as recommended by ITSC and approved by General Manager) to request staff access changes to systems or applications, including new hires.~~
- ~~Manager owners shall perform annual user access reviews for systems under their control, as defined in “Access Control Procedures”. The IT Manager shall annually provide each owner with applicable user access reports to facilitate such a review.~~

#### **4.4.3 Virus Protection:**

- ~~The IT Manager shall maintain anti-virus software on all vulnerable systems. The IT Manager shall maintain documentation for any systems that are not current with anti-virus software with rationale for such status.~~
- ~~At a minimum such anti-virus software should attempt to check all software, data and attachments for viruses, provide software tools to detect and remove viruses, and isolate infected items quickly to allow for removal.~~

- ~~The IT Manager shall~~will ~~cause to be conducted a market review of anti-virus software no less than~~an internal annual self assessment to check for vulnerabilities. IT/OT Cybersecurity Director shall also seek an external party security assessment review every three years to ~~verify that existing software meets then current industry standards. Results shall be reported to the ITSC for consideration in the budget development process.~~



#### **4.4.4 Firewalls:**

- ~~The IT Manager shall coordinate and document an annual internal review of the firewall ruleset to ensure it is reasonably restrictive, limiting access to only necessary ports and protocols.~~
- ~~The IT Manager is responsible for documenting the business need for each rule within the firewall configuration~~
- ~~FMPA shall maintain a system which documents changes to firewall rulesets.~~

#### **4.4.5 Change Management:**

- ~~FMPA shall maintain a representative test environment which allows appropriate testing for compatibility before additions to or updates of systems or applications.~~
- ~~The Senior Leadership Team have discretion to approve modifications in applications/systems for which their respective division managers are custodians. The AGMs must comply with the ITSC Charter.~~

#### **4.4.6 System, Application and Network Logging:**

- ~~The IT Manager shall ensure that logging is taking place for all critical Windows, border router, and application events by maintaining a centralized application and network log aggregation, monitoring, and alerting solution.~~
- ~~Logs should be aggregated. The results from key business applications, servers and network devices including firewalls and routers.~~
- ~~The IT Manager shall maintain such logs in accordance with the Records Management Policy.~~

Each test shall be presented as described in section 6.0.

## **5.0 Internal Controls**

The IT ~~Manager~~/OT & Cybersecurity Director shall cause to be established a system of written internal controls to manage IT assets and resources, consistent with this Policy and associated Procedures, and in accordance with all policies and procedural guidelines established in the FMPA Risk Management Policy.

~~**5.1 Policy and Procedure Compliance:** The Agency Risk Manager shall cause compliance with this Policy and associated procedures to be monitored on an annual basis. Any unresolved compliance issues will be presented to the FC by the Agency Risk Manager. Violations involving personnel issues shall be handled through FMPA's standard disciplinary process.~~

~~**5.2 Internal Controls:** Establishment of internal controls within the IT Department will be addressed by the policies identified in Section 4.4 and any associated procedures.~~

The acceptable level of internal controls may change with the Agency's IT assets and resources. The IT Department will strive to maintain a segregation of duties between system administrators and programmers. To the extent such segregation of duties is not possible, compensating controls shall be established and documented by the IT ~~Manager~~/OT & Cybersecurity Director.

~~**5.1 Policy and Procedure Compliance:** The Internal Audit Manager shall cause compliance with this Policy and associated procedures to be monitored on an annual basis. Any unresolved compliance issues will be presented to the FC by the Agency Risk Director. Violations involving personnel issues shall be handled through FMPA's standard disciplinary process.~~

~~**35.2 Staff Training:** New employees shall be notified of this Policy during orientation. The IT ~~Manager~~/OT & Cybersecurity Director shall develop an~~

ongoing user training program to address common security topics. These topics may include:

- Viruses, worms, Trojan horses
- Social engineering [attacks](#)
- Mobile device security
- Strong password construction
- Safe computing habits

Staff training may be conducted through formal training, written communications, or web-hosted training materials.

**5.43 Continuing Education:** The IT ~~Manager~~/[OT & Cybersecurity Director](#) and other appropriate IT Department staff are recommended to complete at least 8 hours of continuing education annually in subject courses of study related to IT assets, system management, and/or security as it pertains to job duties.

## 6.0 Reporting

The IT ~~Manager~~/[OT & Cybersecurity Director](#) is responsible for completion of the following reporting requirements:

**6.1 Report to ~~ITSC~~:** ~~An annual report to the ITSC on the activities of the IT Department during the past year. The ITSC shall review the report and provide an analysis of any problems and solutions for inclusion in the annual FC report described below. The ITSC annual report shall at a minimum include the following:~~

- ~~1. Summary of system downtimes (planned and unplanned outages)~~  
~~— Support tickets resolved and outstanding~~
- ~~2. Rationale for non-current anti-virus software (4.4.3)~~
- ~~2. Summary of firewall ruleset changes (4.4.4)~~
- ~~2. Unresolved ITSC agenda items~~

- 6.2 Report to FC or appropriate higher Governing body:** An annual report will be presented to the FC or appropriate higher governing body on the activities of the ITSC during the previous year. Such report shall at a minimum include the following:
1. Security breaches incidents
  2. ITSC approved exceptions as allowed by Policy
  3. List of General Manager approved IT policies and procedures
  4. 2. Significant changes to IT industry related risks since last report
  5. ITSC analysis of problems and solutions, as applicable
  3. Summary of any reportable action items.

The Agency Risk Manager Director shall cause any deviations from this Policy to be reported according to the guidelines set forth in Section 4.1 of the FMPA Risk Management Policy. An annual Internal Audit shall report annually on the operation and effectiveness of this Policy and it shall be presented to the FC as described in Section 7.0 of the FMPA Risk Management Policy. The IT Manager/OT & Cybersecurity Director shall report on the current risk environment affecting FMPA's information technology to the Agency's Risk Management Department Director as needed and engage any necessary discussion before recommending action to the appropriate governing body.

**Florida Municipal Power Agency  
Risk Management Reporting Calendar  
Information Technology Reporting Requirements**

<b>Reporting Item</b>	<b>Frequency of Report</b>	<b>Responsible Party</b>	<b>Policy Reference</b>	<b>Policy Reference</b>
Security Incidents to Risk Manager	As Needed	IT/OT & Cybersecurity Director	Section 4.2.1	Security Incidents
Internal Self Assessment	Annually	IT/OT & Cybersecurity Director	Section 4.3	Security and Privacy Standards
External Security Assessment	Every Three Years	IT/OT & Cybersecurity Director	Section 4.3	Security and Privacy Standards
FC annual report	Annually	IT/OT & Cybersecurity Director	Section 6.1	Reporting
Policy Operation & Effectiveness	Annually	Internal Audit Manager	Section 6.1	Reporting

**AGENDA ITEM 9 – INFORMATION  
ITEMS**

**a. Pooled Loan Program Update**

**Finance Committee Meeting  
April 14, 2021**



# Pooled Loan Project Upcoming Opportunities

Finance Committee

April 14, 2021

# Upcoming Opportunities

*City of Clewiston, City of Homestead, City of Starke*

	City of Clewiston	City of Homestead	City of Starke
Timeframe	May 2021	June 2021	October 2021
Amount	\$2,442,000	\$8,700,000	\$2,000,000
Term	10 years / 15 years amortization	10 years / 20 years amortization	10 years / 10 years amortization
Purpose	Finance upfront costs of AMI Project and consultant fees	New substation, BRIC grant match, pay off 2019 bonds	Various capital items



# Next Steps

## *Work with Members and Credit Provider*

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- Work with Members through process
  - Establish tax status
  - Obtain authorizing documents, legal opinions and 2020 Financials
  - Execute Pooled Loan Agreements
- Work with Credit Provider
  - Obtain interest rate and amortization schedule

**AGENDA ITEM 9 – INFORMATION  
ITEMS**

**b. Review and Discussion of the  
Proposed FY 2022 Agency Budget**

**Finance Committee Meeting  
April 14, 2021**



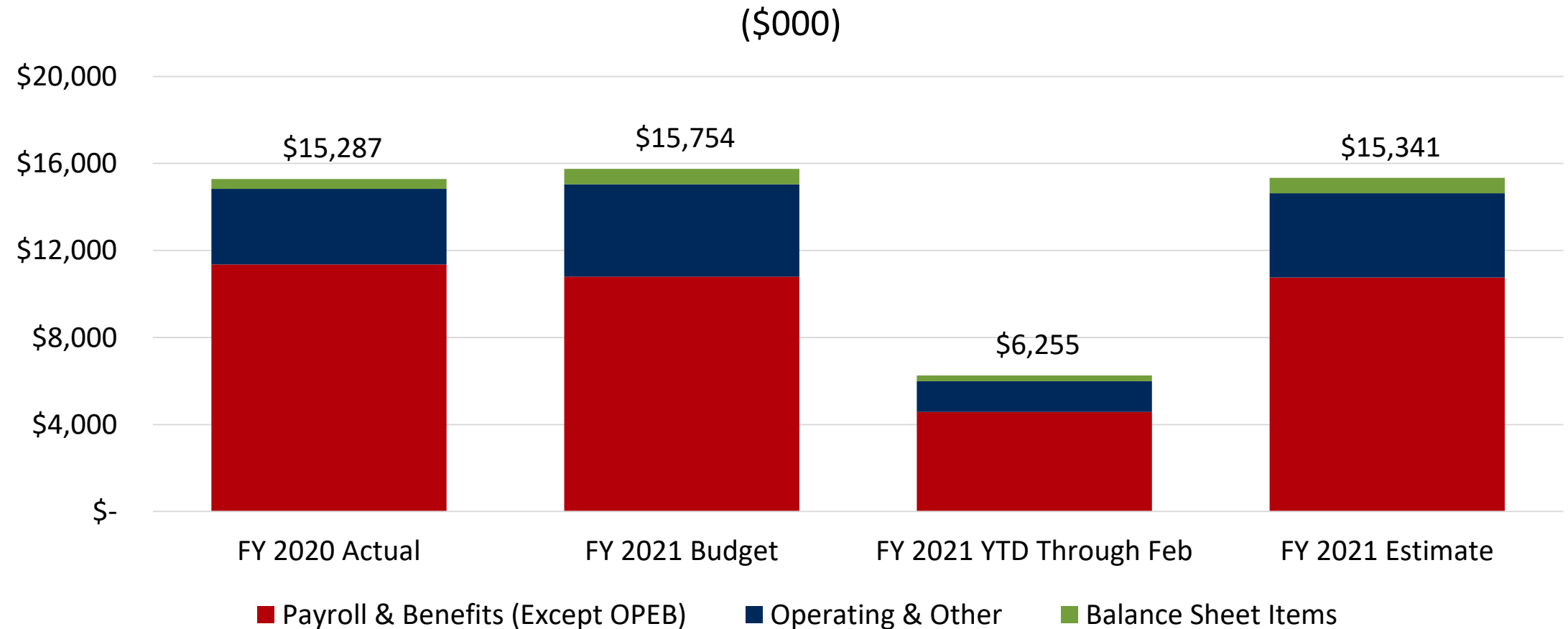
# **FC 9b –Review and Discussion of the Proposed FY 2022 Agency Budget**

Finance Committee

April 14, 2021

# Agency Costs For FY 2021 Projected \$0.4M < Budget

## *Reflects COVID-19 Impacts*



# Key Points to Note

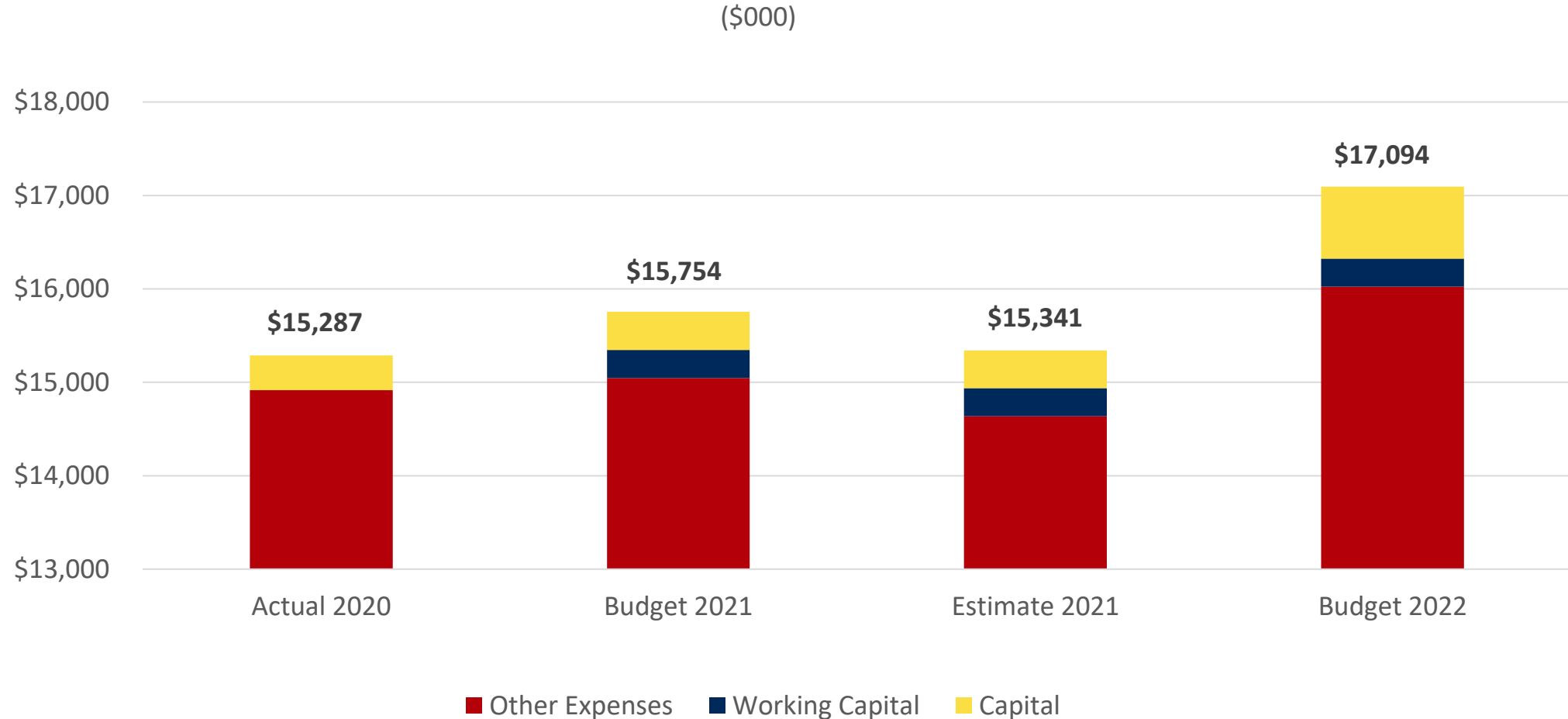
## *FY 2022 Agency Budget*

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- FY 2022 budget of \$17.2M is 8.5% > FY 2021 Budget
- 2.5 new proposed positions included; FY 2022 budget increase 6.8% excluding these positions
- Gross payroll costs ~8.6% increase over FY 2021 budget (5.3% w/o new positions); healthcare insurance ~12% increase
- Merit, promotions, market adjustments, etc. increase of 4% assumed in Budget
- Capital expenditures of \$770k are 88% above FY 2021 budget
- 15% overall increase in non-healthcare insurance premiums
- Continuing to fund Agency working capital at \$300k for FY 2022
- GM contingency budgeted at \$200k, same as FY 2021

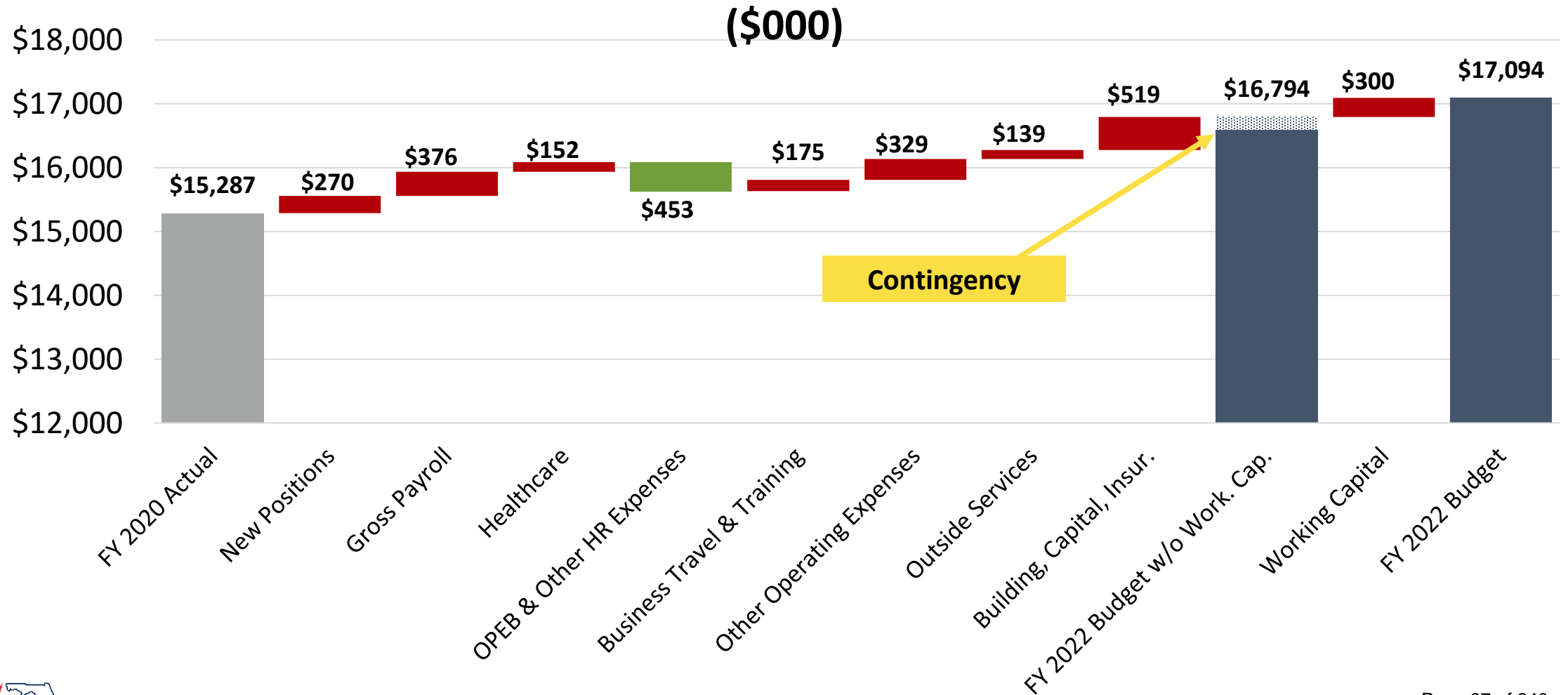
# FY 2022 Agency Budget is ~\$17M

## *8.5% Increase from FY 2021 Budget*



# FY 2022 Budget \$1.8M > FY 2020 Actuals

*FY 2020 Actuals Reflect Reduced Spending Due to COVID-19*



# FY 2022 Drivers Budget over FY 2020 Actuals

*COVID-19 Drove Lower Spending for FY 2020*

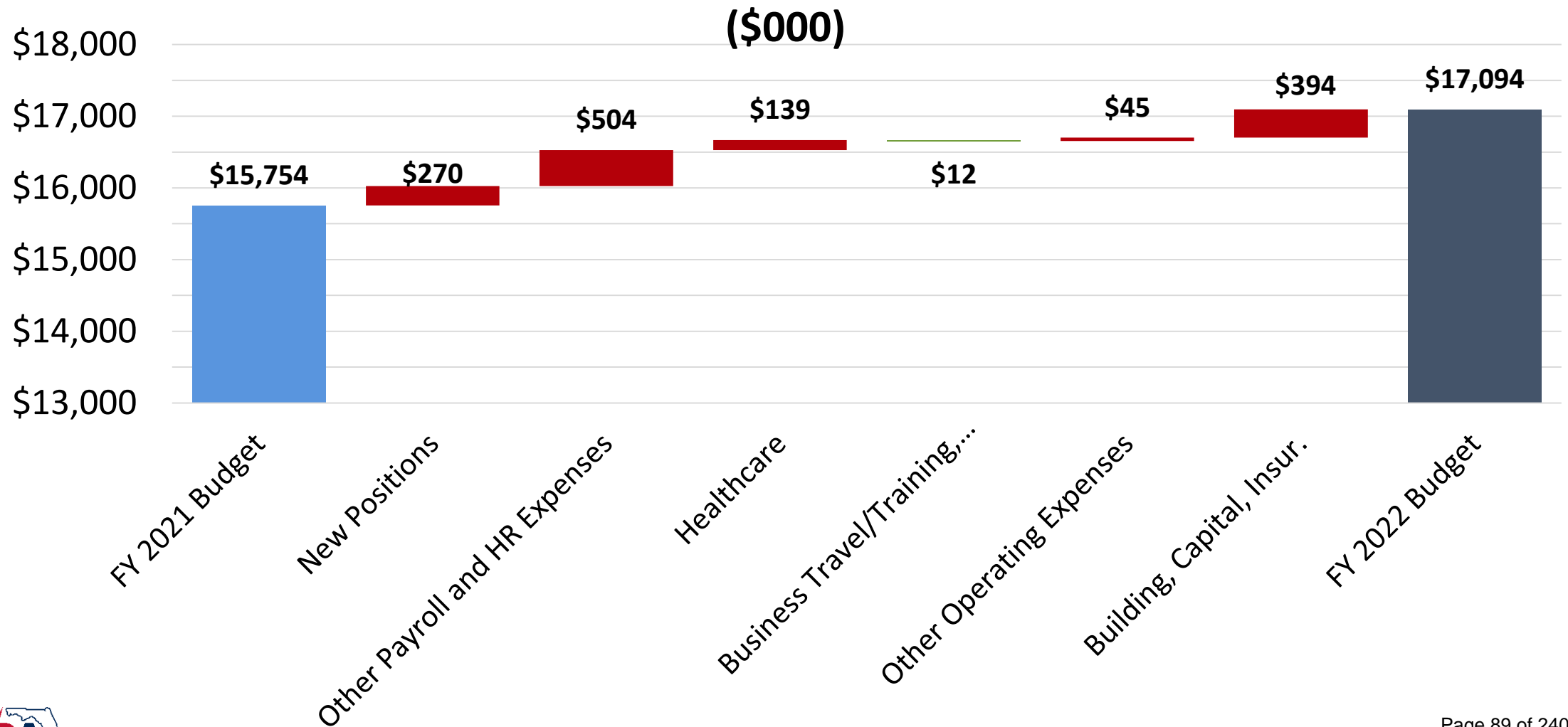
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- FY 2020 costs for business travel, training, meetings, consultants all were down due to COVID-19
- FY 2022 budget reflects a more normalized business level
- FY 2022 \$270k increase in payroll costs and healthcare expenses for new positions
- Insurance premiums higher for FY 2022
- \$361k increase in capital expenses, primarily for building improvements and furniture to accommodate higher staffing levels
- Working capital budgeted at \$300k per Board direction not to use OPEB and Dev. Fund amounts for Agency working capital



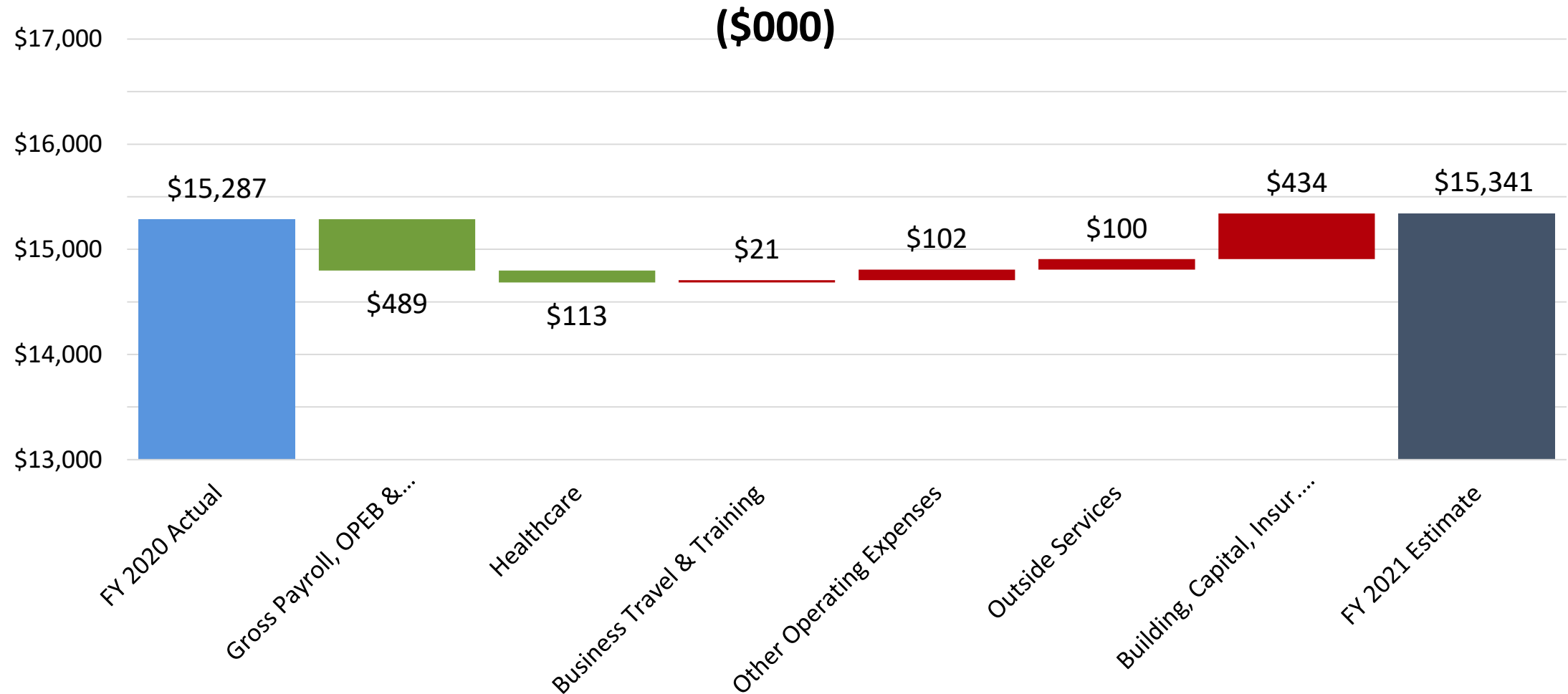
# FY 2022 Budget ~\$1.3M > FY 2021 Budget

*Payroll, Capital, Insurance are Biggest Drivers*



# FY 2021 Estimates Close to FY 2020 Actuals

## *Estimates Remain Low Due to COVID-19 Impacts*



# FY 2022 Key Budget Drivers

## *HR Expenses > FY 2021 Budgeted Amounts*

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- FY 2021 budget adjusted to reflect anticipated COVID-19 impacts
- Gross payroll & healthcare expense increases include:
  - Addition of 2.5 FTEs (including a part-time conversion)
  - CEO and CLO salaries budgeted at 7% increase pending BOD Officers recommendation
  - Merits, promotions, market adjustments, bonuses, re-purpose, attract and retain budgeted at 4% increase for staff
  - To keep payroll cost down and account for vacancies throughout the year we continue to not fund the equivalent of 2 FTEs

# Insurance Premiums Increasing Due to Market

## *\$94k Increase from FY 2021 Budget*

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- Most insurance premiums increasing:
  - Workers Comp \$16.5k
  - Excess Liability \$43k
  - Auto \$5.8k
  - Officers \$31k
  - Property (\$2.3k)
- But offset by decreases in other areas:
  - \$55k in consultant costs
  - \$62.5k in building repairs

# ~\$770k in Capital Projects for FY 2022

~\$361k > *FY 2021 Budget*

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- \$80k continued annual contribution to building maintenance fund
- \$150k building capital improvements
- \$100k capital systems furniture
- \$112k Palo Alto firewalls
- \$128k Switching 4X 25G/48P core switches
- \$64 Switching Edge switch replacements
- \$46k Network TAPS, \$45k storage array for local backups, other IT needs

# \$300k Working Capital Funding Budgeted

*Same as Contribution Included in FY 2021 Budget*

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- Board feedback has been that Development Fund and OPEB dollars should not be used to fund Agency working capital
- Booked OPEB liability up 83% (~\$2.8M) due to GASB 75 implementation in 2018, very low interest rates in 2021
- OPEB and Development Fund balances now exceed Agency cash on hand
- Agency 60-day working capital needs average \$2.7M (highest 60-day need ~\$3.1M)
- In FY 2020, maximum unearmarked Agency funds on hand for O&M was 20 days
- Staff recommending continuing to fund Agency working capital at \$300,000 for FY 2022, same as funding level for FY 2021
- Staff will continue to reassess working capital needs annually as part of the budget process

	Florida Municipal Power Agency							
Agency Operating Budget - Fiscal Year 2022 Snapshot								
Expenses	FY 2020	FY 2021	FY 2021	FY 2021	FY 2022	FY 2022 Budget	FY 2022 Budget	FY 2022 Budget
	Actual	YTD	Estimate	Budget	Budget	Above/(Below)	Above/(Below)	Above/(Below)
		As of February, 2021				FY 2020 Actuals	FY 2021 Estimates	FY 2021 Budget
I. Payroll and Benefits								
Gross Payroll	7,994,239	3,369,230	7,953,389	7,953,389	8,640,731	646,492	687,342	687,342
FICA & Medicare	558,118	218,923	604,457	516,970	548,125	(9,993)	(56,332)	31,155
401A	797,067	328,371	795,338	795,338	864,000	66,933	68,662	68,662
Long Term Care	10,500	4,952	10,984	10,984	15,121	4,621	4,137	4,137
Healthcare Insurance	1,180,266	589,503	1,066,826	1,192,723	1,332,113	151,847	265,287	139,390
Other Post Employment Benefits	603,701		125,000	125,000	120,000	(483,701)	(5,000)	(5,000)
Workers Comp Insurance	39,473	20,025	50,500	38,500	55,000	15,527	4,500	16,500
Unemployment Compensation	1,010	299	0	0	0	(1,010)	-	-
Recruit & Relocate	128,230	23,062	80,000	90,000	70,000	(58,230)	(10,000)	(20,000)
Wellness	16,904	14,185	35,000	30,500	27,900	10,996	(7,100)	(2,600)
Tuition Reimbursement	11,090	5,545	11,454	13,314	6,034	(5,056)	(5,420)	(7,280)
Employee Recognition	7,687	550	9,750	9,750	13,250	5,563	3,500	3,500
Employee Activities	11,598	6,607	15,000	16,000	13,100	1,502	(1,900)	(2,900)
TOTAL PAYROLL & BENEFITS	\$ 11,359,883	\$ 4,581,252	\$ 10,757,698	\$ 10,792,468	\$ 11,705,374	\$ 345,491	\$ 947,676	\$ 912,907
II. Operating Expenses								
Employer Dues	214,889	205,108	218,800	220,550	220,550	5,661	1,750	-
FCG-Florida Electric Power Coord Group	50,582	10,206	41,000	55,000	55,000	4,418	14,000	-
Subscriptions	60,966	34,076	60,386	58,782	62,828	1,862	2,442	4,046
Employee Dues	9,875	4,890	13,603	13,688	14,373	4,498	770	685
Office Supplies	40,010	14,379	34,893	40,783	31,670	(8,340)	(3,223)	(9,113)
Bank Charges	22,484	4,912	10,000	30,000	18,000	(4,484)	8,000	(12,000)
Software	602,692	370,133	660,000	688,605	693,728	91,036	33,728	5,123
Hardware	105,725	13,097	39,000	39,950	51,700	(54,025)	12,700	11,750
Computer Supplies	18,748	5,084	16,000	19,900	21,050	2,302	5,050	1,150
Postage	10,425	2,529	3,715	6,415	8,973	(1,452)	5,258	2,558
Printing	10,881	8,750	19,000	19,000	15,000	4,119	(4,000)	(4,000)
Telephone & Fax	34,859	11,304	30,000	35,980	35,800	941	5,800	(180)
Internet Charges	191,474	86,067	182,000	182,340	210,570	19,096	28,570	28,230
GM's Contingency	2,800	0	150,000	200,000	200,000	197,200	50,000	-
Business Travel	267,609	48,603	266,729	345,565	354,705	87,096	87,976	9,140
Training	113,872	46,185	137,900	172,190	203,930	90,058	66,030	31,740
Management Staff Training	22,491	271	20,000	20,000	20,000	(2,491)	-	-
Meetings	27,658	9,876	32,050	43,910	50,700	23,042	18,650	6,790
FMPA Board of Directors	2,500	0	0	30,000	38,000	35,500	38,000	8,000
Readiness to use auto allow. (7 cars)	59,944	22,636	61,844	61,844	61,520	1,576	(324)	(324)
Phone Stipend	31,166	12,673	32,500	32,500	31,850	684	(650)	(650)
All Other Operating Costs	14,141	1,336	9,260	16,505	19,505	5,364	10,245	3,000
TOTAL OPERATING EXPENSES	\$ 1,915,791	\$ 912,115	\$ 2,038,680	\$ 2,333,507	\$ 2,419,452	\$ 503,661	\$ 380,772	\$ 85,945
III. Outside Services & Consultants								
Consultants	641,402	190,561	747,385	836,450	781,830	140,428	34,445	(54,620)
Lobbying	152,176	75,597	155,000	155,501	155,501	3,325	501	-
Sponsorships	12,500	15,000	20,000	23,000	23,000	10,500	3,000	-
Advertising	19,229	760	21,600	21,700	21,825	2,596	225	125
Communications Projects & Special Events	37,138	0	18,170	18,170	19,670	(17,468)	1,500	1,500
TOTAL OUTSIDE SERVICES	\$ 862,445	\$ 281,918	\$ 962,155	\$ 1,054,821	\$ 1,001,826	\$ 139,381	\$ 39,671	\$ (52,995)

<b>Florida Municipal Power Agency</b>								
<b>Agency Operating Budget - Fiscal Year 2022 Snapshot</b>								
<b>Expenses</b>	FY 2020	FY 2021	FY 2021	FY 2021	FY 2022	FY 2022 Budget	FY 2022 Budget	FY 2022 Budget
	Actual	YTD	Estimate	Budget	Budget	Above/(Below)	Above/(Below)	Above/(Below)
		<i>As of February, 2021</i>				FY 2020 Actuals	FY 2021 Estimates	FY 2021 Budget
IV. Building, Maintenance, Equipment & Insurance								
Property Insurance	79,123	36,376	91,500	101,750	99,500	20,377	8,000	(2,250)
Excess Liability Insurance	256,701	116,171	290,000	265,000	308,000	51,299	18,000	43,000
Auto Insurance	7,923	4,073	10,300	7,200	13,000	5,077	2,700	5,800
Officers Liability Insurance	133,359	57,941	146,000	134,000	165,000	31,641	19,000	31,000
Interest Expense Admin Building	0	0	0	0	0	-	-	-
Utilities (Electric/Garbage/Water)	76,186	39,331	84,920	86,925	91,425	15,239	6,505	4,500
Office Furniture	22,550	3,877	17,500	17,252	20,300	(2,250)	2,800	3,048
Building Services	70,319	22,636	65,520	60,298	71,785	1,466	6,265	11,487
Building & Equipment Repairs	40,773	22,888	159,850	177,405	114,855	74,082	(44,995)	(62,550)
Alarm Systems	5,561	4,563	8,010	8,010	8,660	3,099	650	650
Property Dues	4,186	3,716	4,203	6,220	4,870	684	667	(1,350)
TOTAL BUILDING, MAINT. EQUIP. & INSURANCE	\$ 696,681	\$ 311,572	\$ 877,803	\$ 864,060	\$ 897,395	\$ 200,714	\$ 19,592	\$ 33,335
V. Balance Sheet Items								
Capital Expenditures	372,076	35,020	405,000	409,500	770,000	397,924	365,000	360,500
Principal Pymt on Building	80,000	133,333			0	(80,000)	-	-
Agency Budget Working Capital Funding	0	0	300,000	300,000	300,000	300,000	-	-
TOTAL BALANCE SHEET ITEMS	\$ 452,076	\$ 168,353	\$ 705,000	\$ 709,500	\$ 1,070,000	\$ 617,924	\$ 365,000	\$ 360,500
TOTAL AGENCY EXPENSE	\$ 15,286,876	\$ 6,255,210	\$ 15,341,336	\$ 15,754,356	\$ 17,094,048	\$ 1,807,172	\$ 1,752,711	\$ 1,339,692



# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2022 Budget vs. 2021 Budget Snapshot

Expenses	FY 2021	FY 2022	FY 2022 Budget	
	Budget	Budget	Above/(Below)	
			FY 2021 Budget	
I. Payroll and Benefits				
Gross Payroll	7,953,389	8,640,731	\$ 687,342	8.6%
FICA & Medicare	516,970	548,125	31,155	6.0%
401A	795,338	864,000	68,662	8.6%
Long Term Care	10,984	15,121	4,137	37.7%
Healthcare Insurance	1,192,723	1,332,113	139,390	11.7%
Other Post Employment Benefits	125,000	120,000	(5,000)	(4.0%)
Workers Comp Insurance	38,500	55,000	16,500	42.9%
Unemployment Compensation			0	N/A
Recruit & Relocate	90,000	70,000	(20,000)	(22.2%)
Wellness	30,500	27,900	(2,600)	(8.5%)
Tuition Reimbursement	13,314	6,034	(7,280)	(54.7%)
Employee Recognition	9,750	13,250	3,500	35.9%
Employee Activities	16,000	13,100	(2,900)	(18.1%)
TOTAL PAYROLL & BENEFITS	\$ 10,792,468	\$ 11,705,374	\$ 912,907	8.5%
II. Operating Expenses				
Employer Dues	220,550	220,550	0	0.0%
FCG-Florida Electric Power Coord Group	55,000	55,000	0	0.0%
Subscriptions	58,782	62,828	4,046	6.9%
Employee Dues	13,688	14,373	685	5.0%
Office Supplies	40,783	31,670	(9,113)	(22.3%)
Bank Charges	30,000	18,000	(12,000)	(40.0%)
Software	688,605	693,728	5,123	0.7%
Hardware	39,950	51,700	11,750	29.4%
Computer Supplies	19,900	21,050	1,150	5.8%
Postage	6,415	8,973	2,558	39.9%
Printing	19,000	15,000	(4,000)	(21.1%)
Telephone & Fax	35,980	35,800	(180)	(0.5%)
Internet Charges	182,340	210,570	28,230	15.5%
GM's Contingency	200,000	200,000	0	0.0%
Business Travel	345,565	354,705	9,140	2.6%
Training	172,190	203,930	31,740	18.4%
Management Staff Training	20,000	20,000	0	0.0%
Meetings	43,910	50,700	6,790	15.5%
FMPA Board of Directors	30,000	38,000	8,000	26.7%
Readiness to use auto allow. (7 cars)	61,844	61,520	(324)	(0.5%)
Phone Stipend	32,500	31,850	(650)	(2.0%)
All Other Operating Costs	16,505	19,505	3,000	18.2%
TOTAL OPERATING EXPENSES	\$ 2,333,507	\$ 2,419,452	\$ 85,945	3.7%

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2022 Budget vs. 2021 Budget Snapshot

Expenses	FY 2021	FY 2022	FY 2022 Budget	
	Budget	Budget	Above/(Below)	
			FY 2021 Budget	
III. Outside Services & Consultants				
Consultants	836,450	781,830	(54,620)	(6.5%)
Lobbying	155,501	155,501	0	0.0%
Sponsorships	23,000	23,000	0	0.0%
Advertising	21,700	21,825	125	0.6%
Communications Projects & Special Events	18,170	19,670	1,500	8.3%
TOTAL OUTSIDE SERVICES	\$ 1,054,821	\$ 1,001,826	\$ (52,995)	-5.0%
IV. Building, Maintenance, Equipment & Insurance				
Property Insurance	101,750	99,500	(2,250)	(2.2%)
Excess Liability Insurance	265,000	308,000	43,000	16.2%
Auto Insurance	7,200	13,000	5,800	80.6%
Officers Liability Insurance	134,000	165,000	31,000	23.1%
Interest Expense Admin Building	0	0	0	N/A
Utilities (Electric/Garbage/Water)	86,925	91,425	4,500	5.2%
Office Furniture	17,252	20,300	3,048	17.7%
Building Services	60,298	71,785	11,487	19.1%
Building & Equipment Repairs	177,405	114,855	(62,550)	(35.3%)
Alarm Systems	8,010	8,660	650	8.1%
Property Dues	6,220	4,870	(1,350)	(21.7%)
TOTAL BUILDING, MAINT. EQUIP. & INSURANCE	\$ 864,060	\$ 897,395	\$ 33,335	3.9%
V. Balance Sheet Items				
Capital Expenditures	409,500	770,000	360,500	88.0%
Principal Pymt on Building	0	0	0	N/A
BALANCE SHEET ITEMS W/O WORKING CAPT	\$ 409,500	\$ 770,000	\$ 360,500	88.0%
Agency Budget Working Capital Funding	300,000	300,000	0	0.0%
TOTAL BALANCE SHEET ITEMS	\$ 709,500	\$ 1,070,000	\$ 360,500	50.8%
TOTAL AGENCY EXPENSE	\$ 15,754,356	\$ 17,094,048	\$ 1,339,692	8.50%

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2022 Budget vs. 2020 Actual Snapshot

Expenses	FY 2020	FY 2022	FY 2022 Budget	
	Actual	Budget	Above/(Below)	
			FY 2020 Actuals	
			\$'s	%
I. Payroll and Benefits				
Gross Payroll	7,994,239	8,640,731	646,492	8.1%
FICA & Medicare	558,118	548,125	(9,993)	(1.8%)
401A	797,067	864,000	66,933	8.4%
Long Term Care	10,500	15,121	4,621	44.0%
Healthcare Insurance	1,180,266	1,332,113	151,847	12.9%
Other Post Employment Benefits	603,701	120,000	(483,701)	(80.1%)
Workers Comp Insurance	39,473	55,000	15,527	39.3%
Unemployment Compensation	1,010	0	-1,010	-100.0%
Recruit & Relocate	128,230	70,000	(58,230)	(45.4%)
Wellness	16,904	27,900	10,996	65.0%
Tuition Reimbursement	11,090	6,034	(5,056)	(45.6%)
Employee Recognition	7,687	13,250	5,563	72.4%
Employee Activities	11,598	13,100	1,502	13.0%
TOTAL PAYROLL & BENEFITS	\$ 11,359,883	\$ 11,705,374	\$ 345,491	3.0%
II. Operating Expenses				
Employer Dues	214,889	220,550	5,661	2.6%
FCG-Florida Electric Power Coord Group	50,582	55,000	4,418	8.7%
Subscriptions	60,966	62,828	1,862	3.1%
Employee Dues	9,875	14,373	4,498	45.5%
Office Supplies	40,010	31,670	(8,340)	(20.8%)
Bank Charges	22,484	18,000	(4,484)	(19.9%)
Software	602,692	693,728	91,036	15.1%
Hardware	105,725	51,700	(54,025)	(51.1%)
Computer Supplies	18,748	21,050	2,302	12.3%
Postage	10,425	8,973	(1,452)	(13.9%)
Printing	10,881	15,000	4,119	37.9%
Telephone & Fax	34,859	35,800	941	2.7%
Internet Charges	191,474	210,570	19,096	10.0%
GM's Contingency	2,800	200,000	197,200	7042.9%
Business Travel	267,609	354,705	87,096	32.5%
Training	113,872	203,930	90,058	79.1%
Management Staff Training	22,491	20,000	(2,491)	(11.1%)
Meetings	27,658	50,700	23,042	83.3%
FMPA Board of Directors	2,500	38,000	35,500	1420.0%
Readiness to use auto allow. (7 cars)	59,944	61,520	1,576	2.6%
Phone Stipend	31,166	31,850	684	2.2%
All Other Operating Costs	14,141	19,505	5,364	37.9%
TOTAL OPERATING EXPENSES	\$ 1,915,791	\$ 2,419,452	\$ 503,661	26.3%

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2022 Budget vs. 2020 Actual Snapshot

Expenses	FY 2020	FY 2022	FY 2022 Budget	
	Actual	Budget	Above/(Below)	
			FY 2020 Actuals	
			\$'s	%
III. Outside Services & Consultants				
Consultants	641,402	781,830	140,428	21.9%
Lobbying	152,176	155,501	3,325	2.2%
Sponsorships	12,500	23,000	10,500	84.0%
Advertising	19,229	21,825	2,596	13.5%
Communications Projects & Special Events	37,138	19,670	(17,468)	(47.0%)
TOTAL OUTSIDE SERVICES	\$ 862,445	\$ 1,001,826	\$ 139,381	16.2%
IV. Building, Maintenance, Equipment & Insurance				
Property Insurance	79,123	99,500	20,377	25.8%
Excess Liability Insurance	256,701	308,000	51,299	20.0%
Auto Insurance	7,923	13,000	5,077	64.1%
Officers Liability Insurance	133,359	165,000	31,641	23.7%
Interest Expense Admin Building	0	0	0	N/A
Utilities (Electric/Garbage/Water)	76,186	91,425	15,239	20.0%
Office Furniture	22,550	20,300	(2,250)	(10.0%)
Building Services	70,319	71,785	1,466	2.1%
Building & Equipment Repairs	40,773	114,855	74,082	181.7%
Alarm Systems	5,561	8,660	3,099	55.7%
Property Dues	4,186	4,870	684	16.3%
TOTAL BUILDING, MAINT. EQUIP. & INSURANCE	\$ 696,681	\$ 897,395	\$ 200,714	28.8%
V. Balance Sheet Items				
Capital Expenditures	372,076	770,000	397,924	106.9%
Principal Pymt on Building	80,000	0	(80,000)	(100.0%)
Agency Budget Working Capital Funding	0	300,000	300,000	N/A
TOTAL BALANCE SHEET ITEMS	\$ 452,076	\$ 1,070,000	\$ 617,924	136.7%
TOTAL AGENCY EXPENSE	\$ 15,286,876	\$ 17,094,048	\$ 1,807,172	11.82%

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2022 Budget vs. 2021 Estimate Snapshot

Expenses	FY 2021	FY 2022	FY 2022 Budget	
	Estimate	Budget	Above/(Below)	
			FY 2021 Estimates	
I. Payroll and Benefits				
Gross Payroll	7,953,389	8,640,731	\$ 687,342	8.6%
FICA & Medicare	604,457	548,125	(56,332)	(9.3%)
401A	795,338	864,000	68,662	8.6%
Long Term Care	10,984	15,121	4,137	37.7%
Healthcare Insurance	1,066,826	1,332,113	265,287	24.9%
Other Post Employment Benefits	125,000	120,000	(5,000)	(4.0%)
Workers Comp Insurance	50,500	55,000	4,500	8.9%
Unemployment Compensation	0	0	-	N/A
Recruit & Relocate	80,000	70,000	(10,000)	(12.5%)
Wellness	35,000	27,900	(7,100)	(20.3%)
Tuition Reimbursement	11,454	6,034	(5,420)	(47.3%)
Employee Recognition	9,750	13,250	3,500	35.9%
Employee Activities	15,000	13,100	(1,900)	(12.7%)
<b>TOTAL PAYROLL &amp; BENEFITS</b>	<b>\$ 10,757,698</b>	<b>\$ 11,705,374</b>	<b>\$ 947,676</b>	<b>8.8%</b>
II. Operating Expenses				
Employer Dues	218,800	220,550	1,750	0.8%
FCG-Florida Electric Power Coord Group	41,000	55,000	14,000	34.1%
Subscriptions	60,386	62,828	2,442	4.0%
Employee Dues	13,603	14,373	770	5.7%
Office Supplies	34,893	31,670	(3,223)	(9.2%)
Bank Charges	10,000	18,000	8,000	80.0%
Software	660,000	693,728	33,728	5.1%
Hardware	39,000	51,700	12,700	32.6%
Computer Supplies	16,000	21,050	5,050	31.6%
Postage	3,715	8,973	5,258	141.5%
Printing	19,000	15,000	(4,000)	(21.1%)
Telephone & Fax	30,000	35,800	5,800	19.3%
Internet Charges	182,000	210,570	28,570	15.7%
GM's Contingency	150,000	200,000	50,000	33.3%
Business Travel	266,729	354,705	87,976	33.0%
Training	137,900	203,930	66,030	47.9%
Management Staff Training	20,000	20,000	0	0.0%
Meetings	32,050	50,700	18,650	58.2%
FMPA Board of Directors	0	38,000	38,000	N/A
Readiness to use auto allow. (7 cars)	61,844	61,520	(324)	(0.5%)
Phone Stipend	32,500	31,850	(650)	(2.0%)
All Other Operating Costs	9,260	19,505	10,245	110.6%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 2,038,680</b>	<b>\$ 2,419,452</b>	<b>\$ 380,772</b>	<b>18.7%</b>

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2022 Budget vs. 2021 Estimate Snapshot

Expenses	FY 2021	FY 2022	FY 2022 Budget	
	Estimate	Budget	Above/(Below)	
			FY 2021 Estimates	
III. Outside Services & Consultants				
Consultants	747,385	781,830	34,445	4.6%
Lobbying	155,000	155,501	501	0.3%
Sponsorships	20,000	23,000	3,000	15.0%
Advertising	21,600	21,825	225	1.0%
Communications Projects & Special Events	18,170	19,670	1,500	8.3%
TOTAL OUTSIDE SERVICES	\$ 962,155	\$ 1,001,826	\$ 39,671	4.1%
IV. Building, Maintenance, Equipment & Insurance				
Property Insurance	91,500	99,500	8,000	8.7%
Excess Liability Insurance	290,000	308,000	18,000	6.2%
Auto Insurance	10,300	13,000	2,700	26.2%
Officers Liability Insurance	146,000	165,000	19,000	13.0%
Interest Expense Admin Building	0	0	0	N/A
Utilities (Electric/Garbage/Water)	84,920	91,425	6,505	7.7%
Office Furniture	17,500	20,300	2,800	16.0%
Building Services	65,520	71,785	6,265	9.6%
Building & Equipment Repairs	159,850	114,855	(44,995)	(28.1%)
Alarm Systems	8,010	8,660	650	8.1%
Property Dues	4,203	4,870	667	15.9%
TOTAL BUILDING, MAINT. EQUIP. & INSURANCE	\$ 877,803	\$ 897,395	\$ 19,592	2.2%
V. Balance Sheet Items				
Capital Expenditures	405,000	770,000	365,000	90.1%
Principal Pymt on Building	0	0	0	N/A
Agency Budget Working Capital Funding	300,000	300,000	0	0.0%
TOTAL BALANCE SHEET ITEMS	\$ 705,000	\$ 1,070,000	\$ 365,000	51.8%
TOTAL AGENCY EXPENSE	\$ 15,341,336	\$ 17,094,048	\$ 1,752,711	11.42%

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2021 Estimate vs. 2020 Actual Snapshot

Expenses	FY 2020	FY 2021	FY 2021 Estimate	
	Actual	Estimate	Above/(Below)	
			FY 2020 Actual	
I. Payroll and Benefits				
Gross Payroll	7,994,239	7,953,389	\$ (40,850)	-0.5%
FICA & Medicare	558,118	604,457	\$ 46,339	8.3%
401A	797,067	795,338	\$ (1,729)	-0.2%
Long Term Care	10,500	10,984	\$ 484	4.6%
Healthcare Insurance	1,180,266	1,066,826	\$ (113,440)	-9.6%
Other Post Employment Benefits	603,701	125,000	\$ (478,701)	-79.3%
Workers Comp Insurance	40,483	50,500	\$ 10,017	24.7%
Recruit & Relocate	128,230	80,000	\$ (48,230)	-37.6%
Wellness	16,904	35,000	\$ 18,096	107.1%
Tuition Reimbursement	11,090	11,454	\$ 364	3.3%
Employee Recognition	7,687	9,750	\$ 2,063	26.8%
Employee Activities	11,598	15,000	\$ 3,402	29.3%
<b>TOTAL PAYROLL &amp; BENEFITS</b>	<b>\$ 11,359,883</b>	<b>\$ 10,757,698</b>	<b>\$ (602,185)</b>	<b>-5.3%</b>
II. Operating Expenses				
Employer Dues	214,889	218,800	\$ 3,911	1.8%
FCG-Florida Electric Power Coord Group	50,582	41,000	\$ (9,582)	-18.9%
Subscriptions	60,966	60,386	\$ (580)	-1.0%
Employee Dues	9,875	13,603	\$ 3,728	37.8%
Office Supplies	40,010	34,893	\$ (5,117)	-12.8%
Bank Charges	22,484	10,000	\$ (12,484)	-55.5%
Software	602,692	660,000	\$ 57,308	9.5%
Hardware	105,725	39,000	\$ (66,725)	-63.1%
Computer Supplies	18,748	16,000	\$ (2,748)	-14.7%
Postage	10,425	3,715	\$ (6,710)	-64.4%
Printing	10,881	19,000	\$ 8,119	74.6%
Telephone & Fax	34,859	30,000	\$ (4,859)	-13.9%
Internet Charges	191,474	182,000	\$ (9,474)	-4.9%
GM's Contingency	2,800	150,000	\$ 147,200	5257.1%
Business Travel	267,609	266,729	\$ (880)	-0.3%
Training	113,872	137,900	\$ 24,028	21.1%
Management Staff Training	22,491	20,000	\$ (2,491)	-11.1%
Meetings	27,658	32,050	\$ 4,392	15.9%
FMPA Board of Directors	2,500	0	\$ (2,500)	-100.0%
Readiness to use auto allow. (7 cars)	59,944	61,844	\$ 1,900	3.2%
Phone Stipend	31,166	32,500	\$ 1,334	4.3%
All Other Operating Costs	14,141	9,260	\$ (4,881)	-34.5%
<b>TOTAL OPERATING EXPENSES</b>	<b>\$ 1,915,791</b>	<b>\$ 2,038,680</b>	<b>\$ 122,889</b>	<b>6.4%</b>
III. Outside Services & Consultants				
Consultants	641,402	747,385	\$ 105,983	16.5%
Lobbying	152,176	155,000	\$ 2,824	1.9%
Sponsorships	12,500	20,000	\$ 7,500	60.0%
Advertising	19,229	21,600	\$ 2,371	12.3%
Communications Projects & Special Events	37,138	18,170	\$ (18,968)	-51.1%
<b>TOTAL OUTSIDE SERVICES</b>	<b>\$ 862,445</b>	<b>\$ 962,155</b>	<b>\$ 99,710</b>	<b>11.6%</b>

# Florida Municipal Power Agency

## Agency Operating Budget - Fiscal Year 2021 Estimate vs. 2020 Actual Snapshot

Expenses	FY 2020	FY 2021	FY 2021 Estimate	
	Actual	Estimate	Above/(Below)	
			FY 2020 Actual	
IV. Building, Maintenance, Equipment & Insurance				
Property Insurance	79,123	91,500	\$ 12,377	15.6%
Excess Liability Insurance	256,701	290,000	\$ 33,299	13.0%
Auto Insurance	7,923	10,300	\$ 2,377	30.0%
Officers Liability Insurance	133,359	146,000	\$ 12,641	9.5%
Interest Expense Admin Building	0	0	\$ -	N/A
Utilities (Electric/Garbage/Water)	76,186	84,920	\$ 8,734	11.5%
Office Furniture	22,550	17,500	\$ (5,050)	-22.4%
Building Services	70,319	65,520	\$ (4,799)	-6.8%
Building & Equipment Repairs	40,773	159,850	\$ 119,077	292.0%
Alarm Systems	5,561	8,010	\$ 2,449	44.0%
Property Dues	4,186	4,203	\$ 17	0.4%
TOTAL BUILDING, MAINT. EQUIP. & INSURANCE	\$ 696,681	\$ 877,803	\$ 181,122	26.0%
V. Balance Sheet Items				
Capital Expenditures	372,076	405,000	\$ 32,924	8.8%
Principal Pymt on Building	80,000		\$ (80,000)	-100.0%
Agency Budget Working Capital Funding	0	300,000	\$ 300,000	N/A
TOTAL BALANCE SHEET ITEMS	\$ 452,076	\$ 705,000	\$ 252,924	55.9%
TOTAL AGENCY EXPENSE	\$ 15,286,876	\$ 15,341,336	\$ 54,460	0.4%

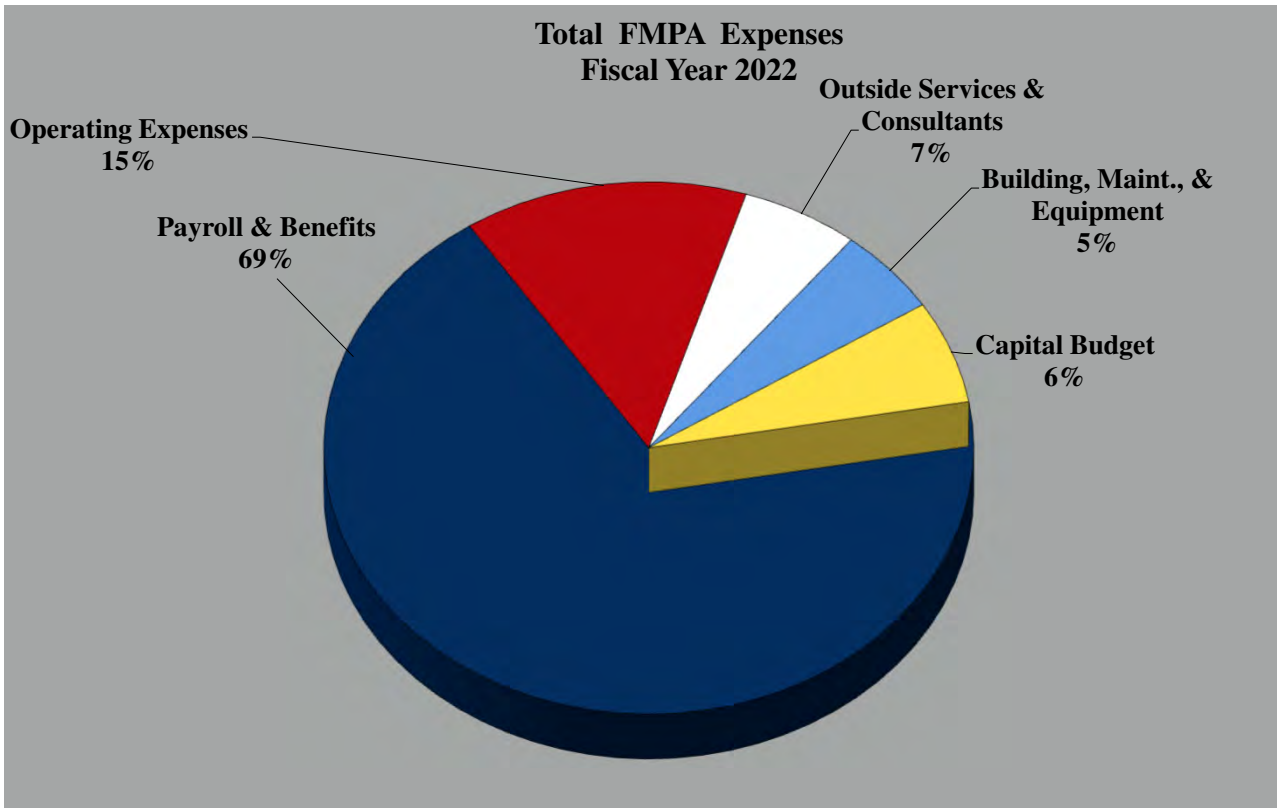


**Florida Municipal Power Agency**  
**Agency Operating Budget - Fiscal Year 2022**  
**Whole Thousands (US\$)**

**Cost Summary by Department**

				FY21	FY22	Bdgt Increase/	%
Department	Manager	Dept #	#	Budget	Budget	[Decrease]	Change
<b>I. Executive Division</b>							
Administration	Williams, J.	AGN		\$ 274	\$ 279	\$ 5	2%
Total Executive Division				274	279	5	2%
<b>II. Human Resources and Shared Services Division</b>							
Human Resources/Payroll	Adams, S.	HRD		11,003	11,934	932	8%
Building Maintenance	Adams, S.	ADM		368	330	(38)	(10%)
Total Human Resources and Shared Services Division				11,370	12,264	894	8%
<b>III. IT/OT and Cyber Security Division</b>							
Information Services	Cruz, L.	ITD		1,227	1,312	85	7%
Cyber Security	Manucy, C.	CBR		59	13	(46)	(78%)
Total IT/OT and Cyber Security Division				1,286	1,325	39	3%
<b>IV. Power Resources Division</b>							
Power Resources	Rutter, K.	PWR		37	40	3	8%
Business Development & Planning	Nowakhtar, N.	PLN		16	16	-	0%
Fleet Generation	Schumann, D.	GEN		43	43	1	2%
Transmission Planning	Turner, C.	TPS		40	40	(0)	(0%)
System Operations	Gowder, C.	OPS		35	35	(0)	(1%)
Total Power Resources Division				170	173	3	2%
<b>V. Finance Division</b>							
CFO Finance	Howard, L.	FIN		8	9	1	10%
Accounting	Sullivan-Marrero, D.	ACC		138	140	2	1%
Treasury	Popp, R.	TSY		262	238	(24)	(9%)
Risk Management	Popp, R.	RSK		578	671	93	16%
Financial Planning and Analysis	Wolfe, J.	FPA		29	20	(8)	(30%)
Contract Compliance	Woerner, L.	CNT		17	11	(7)	(37%)
Total Finance Division				1,032	1,090	58	6%
<b>VI. Public Relations &amp; Mbr Svcs Division</b>							
Public Relations	Schumann, S.	PRD		322	379	57	18%
Member Services	McCain, M.	MBR		296	223	(73)	(25%)
Total Public Relations & Mbr Svcs Division				618	602	(17)	(3%)
<b>VII. Legal and Compliance Division</b>							
Legal	Finklea, J.	LGL		177	166	(11)	(6%)
Regulatory Compliance	Finklea, J.	REG		117	125	8	7%
Total Legal and Compliance Division				294	291	(3)	(1%)
<b>VIII. Balance Sheet Items - To be Capitalized</b>							
				710	1,070	361	51%
<b>Grand Total</b>				<b>\$ 15,754</b>	<b>\$ 17,094</b>	<b>\$ 1,340</b>	<b>9%</b>

**Florida Municipal Power Agency  
Operating Budget - Fiscal Year 2022**



In \$Millions

Payroll & Benefits		Operating Expenses		Outside Services & Consultants		Building, Maint., & Equipment		Capital Budget	
Payroll	\$8.641	Dues & Subscpts.	\$0.353	Consulting Fees	\$0.782	Bldg Svc & Repair	\$0.187	Capital Expenditures	\$0.770
FICA	0.548	Office Supplies	0.086	Lobbying	0.156	Insurance Premiums	0.586	Prin Pymt on Bldg	0.000
401A Contributions	0.864	Postage	0.009	Advertising	0.022	Utilities	0.091	Working Capital	0.300
Med/Life Insur./OPEB	1.467	Telephone & Internet	0.246	Comm Proj & Special Even	0.020	Office Furniture	0.020		
Wrkm Comp	0.055	Mtgs., Conf., Trvl, Trng	0.667	Sponsorships	0.023	Alarm System	0.009	Total	\$1.070
Recruit & Reloc.	0.070	Autos	0.062			Property Dues	0.005		
Tuition Reimb	0.006	Contingency	0.200			Interest Expense	0.000		
Employee EOC & Wellness	0.054	Software	0.694						
		Hardware	0.052						
		Other Operating Costs	0.051						
Total	\$11.705	Total	\$2.419	Total	\$1.002	Total	\$0.897		

## Overview of FMPA's Agency Budget

FY2021 Budget VS. FY2022 Budget  
Whole Thousands (US\$)

Change in Budget from prior year			What is driving this change			
Budget FY 21	\$	15,754	(1) Payroll	\$	718	54%
Budget FY 22	\$	17,094	(2) Benefits	\$	194	15%
			(3) Operating Expense	\$	86	6%
			(4) Outside Services	\$	(53)	-4%
			(5) Building Maintenance	\$	33	2%
			(6) Balance Sheet Items	\$	361	27%
Difference	\$	1,340	9%	\$	1,340	100%

### (1) Payroll

Payroll	\$	687
Payroll Taxes	\$	31
	\$	718

### (2) Benefits

OPEB	\$	(5)
Healthcare Insurance	\$	144
Other Miscellaneous Costs	\$	(13)
401A Contributions	\$	69
	\$	194

### (3) Operating Expense

Computer Hardware	\$	12
Subscriptions	\$	4
Other Miscellaneous Costs	\$	17
Computer Software	\$	5
Training	\$	32
Meetings	\$	7
Business Travel	\$	9
	\$	86

### (4) Outside Services

Consultants	\$	(55)
Communications Projects & Special Events	\$	2
Other Miscellaneous Costs	\$	0
Lobbying	\$	-
	\$	(53)

### (5) Building Maintenance & Equipment

Building Maintenance and Repairs	\$	(63)
Other Miscellaneous Costs	\$	22
Excess Liability Insurance	\$	43
Interest Expense Admin Building	\$	-
Officers Liability Insurance	\$	31
	\$	33

### (6) Balance Sheet Items

Principal Payment on Building	\$	-
Capital Expenditures	\$	361
Agency Budget Working Capital Funding	\$	-
	\$	361

## Overview of FMPA's Agency Budget

FY2020 Actual Vs. FY2022 Budget Comparison  
Whole Thousands (US\$)

Change in Budget from prior year		What is driving this change	
Actual FY 20	\$ 15,287	(1) Payroll	\$ 636
Budget FY 22	\$ 17,094	(2) Benefits	\$ (291)
		(3) Operating Expense	\$ 504
		(4) Outside Services	\$ 139
		(5) Building Maintenance	\$ 201
		(6) Balance Sheet Items	\$ 618
Difference	\$ 1,807 12%		\$ 1,807

### (1) Payroll

Payroll	\$ 646
Payroll Taxes	\$ (10)
	<u>\$ 636</u>

### (4) Outside Services

Consultants	\$ 140
Communications & Spec Events	\$ (17)
Miscellaneous	\$ 13
Lobbying	\$ 3
	<u>\$ 139</u>

### (2) Benefits

Healthcare & Long Term Care	\$ 156
OPEB	\$ (484)
Workers Comp	\$ 16
Employ Rec & Activities	\$ 7
Recruit & Relocate	\$ (58)
401A Contributions	\$ 67
	<u>\$ (296)</u>

### (5) Building Maintenance & Equipment

Building Repairs	\$ 74
Building Services	\$ 1
Insurance	\$ 108
Utilities	\$ 15
Miscellaneous	\$ 2
Interest Expense Admin Building	\$ -
	<u>\$ 201</u>

### (3) Operating Expense

GM Contingency	\$ 197
Business Travel	\$ 87
Software	\$ 91
Training	\$ 88
Employer Dues	\$ 6
IT - Internet Access	\$ 19
Employee Dues	\$ 4
Miscellaneous	\$ 40
Meetings	\$ 23
Computer Supplies	\$ 2
Hardware	\$ (54)
	<u>\$ 504</u>

### (6) Balance Sheet Items

Principal Payment on Building	\$ (80)
Capital Expenditures	\$ 398
Agency Budget Working Capital Funding	\$ 300
	<u>\$ 618</u>

**Florida Municipal Power Agency  
FY2021 VS. FY2022 Capital Budgets**

**Capital Budget for FY2022**

**Building Maintenance**

	Total
Contribution to the Building Maintenance Fund	80,000
Capital Improvements	150,000
Capital Systems Furniture	100,000

**IT**

Description	Qty	Unit Price	Ext. Price
Palo Alto Firewalls	4	28,000	112,000
Onprem Storage Array For Local Backups	1	45,000	45,000
Network TAPS - Commodity Circle	1	26,000	26,000
Network TAPS - Tallahassee	1	20,000	20,000
Logrhythm Siem For Corporate	1	45,000	45,000
Switching - 4X 25G/48P Core Switches	4	32,000	128,000
Switching - Edge Switch Replacements	20	3,200	64,000

440,000

**Total Agency Capital Budget FY2022**

**770,000**

**Capital Budget for FY2021**

**Building Maintenance**

	Total
Contribution to the Building Maintenance Fund	80,000
Chairs for Meeting Rooms	25,000

**IT**

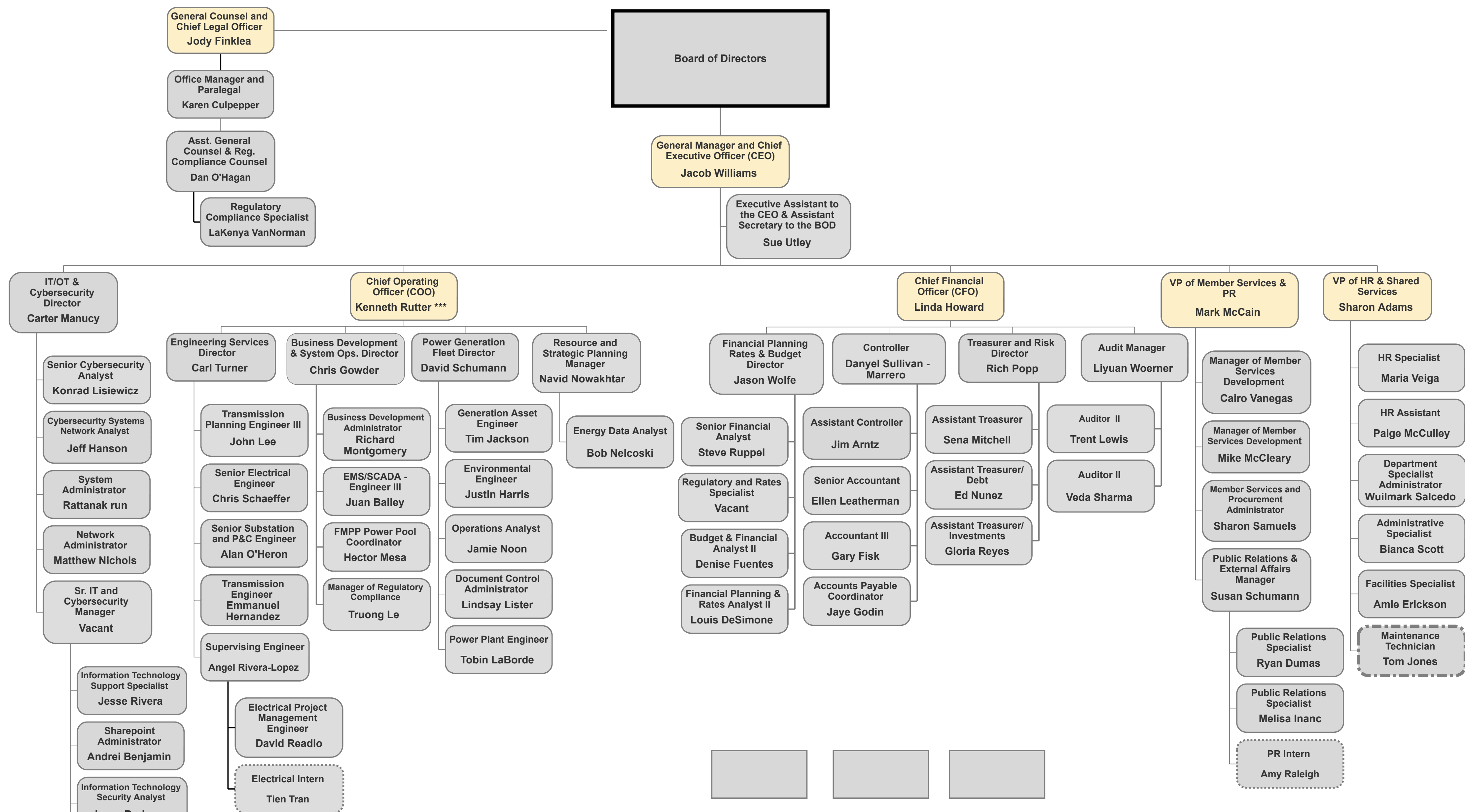
Description	Qty	Unit Price	Ext. Price
Upgrade Boardroom Mics and Wall Screens	1	30,000	30,000
Dell Storage Blades (Replace Current Aging Units)	2	25,000	50,000
Avigilon Network Video Recorder	1	17,500	17,500
Core Network Switch Replacement (Phase 1)	2	10,000	20,000
FIS Integrity Cloud Service	1	15,000	15,000
Budget Software	1	12,000	12,000
Replacement of Core Firewalls W/Palo Alto	2	10,000	20,000
Additional Security Cameras (FMPA Office)	5	3,000	15,000
Upgrade Staff Laptops	50	2,500	125,000

304,500

**Total Agency Capital Budget FY2021**

**409,500**

2022 Proposed  
FMPA Organization Chart



Requesting 3 new positions

Number of Positions 2022		Number of Positions 2021	
Full Time	71	Full Time	68
Part Time	1	Part Time	1
Intern	2	Casual Part Time	1
Total	74	Intern	2
		Total	72

**Dual Reporting Responsibilities**  
\*\*\* Chief Operating Officer is "CIP Senior Manager"

Full Time

Part Time

Intern

Executive Leadership Team

Interns not subject to position reclassification

"Budget Entry - Detail w/o Periods" reports are intended to relay FY 2021 estimates and FY 2022 budget information only. Accounting migrated to a new ERP system during FY 2020, and information in the FY 2020 actuals and FY 2021 YTD columns does not capture data from the new system.

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FLORIDA MUNICIPAL POWER AGENCY  
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Project: AGENCY

Department: ACC Accounting

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-240	Office Supplies	AGNCY-ACC-000	553.37	-62.37	0.00	168.00	200.00	575.00	375.00
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			1099 FORMS		1.00	200.00	200.00	ACC 921-240 001	
			STAND UP DESK		1.00	375.00	375.00	ACC 921-240 002	
							575.00		
921-670	Travel	AGNCY-ACC-000	0.00	0.00	0.00	300.00	300.00	500.00	200.00
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			TRAVEL TO MEMBER CITIES		1.00	500.00	500.00	ACC 921-670 001	
							500.00		
921-671	Meetings	AGNCY-ACC-000	360.66	68.93	0.00	0.00	300.00	0.00	(300.00)
923-120	Financial Consultant	AGNCY-ACC-000	20,322.12	3,033.75	0.00	9,250.00	9,250.00	11,470.00	2,220.00
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			ACUMATICA SUPPORT/UPDATE ASSISTANCE		1.00	9,250.00	9,250.00	ACC 923-120 001	
			P.O. IMPLEMENTATION/TRAINING		1.00	2,220.00	2,220.00	ACC 923-120 002	
							11,470.00		
923-140	Audit Fees	AGNCY-ACC-000	113,245.69	82,987.50	0.00	116,150.00	118,000.00	115,575.00	(2,425.00)
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			AUDIT		1.00	115,575.00	115,575.00	ACC 923-140 001	
							115,575.00		
926-635	Tuition Reimbursement	AGNCY-ACC-000	0.00	0.00	0.00	6,654.00	0.00	2,218.00	2,218.00
926-639	Training	AGNCY-ACC-000	9,347.42	1,638.76	0.00	9,000.00	9,000.00	9,000.00	0.00



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Project: AGENCY

Department: ACC    Accounting    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
			Description		Qty	Unit Price	Ext Price	Budget Reference	
Details:			MANAGER/ACCOUNTANT 3		3.00	2,000.00	6,000.00	ACC 926-639 001	
			STAFF		3.00	1,000.00	3,000.00	ACC 926-639 002	
							9,000.00		

926-653	Employee Dues	AGENCY-ACC-000	633.00	95.00	0.00	600.00	800.00	510.00	(290.00)
			Description		Qty	Unit Price	Ext Price	Budget Reference	
Details:			FGFOA		4.00	50.00	200.00	ACC 926-653 001	
			CFFGFOA		4.00	10.00	40.00	ACC 926-653 002	
			FL CPA RENEWAL FEE - DANYEL		1.00	105.00	105.00	ACC 926-653 003	
			INTERNAL INSTITUTE OF AUDITORS - ELLEN		1.00	165.00	165.00	ACC 926-653 004	
							510.00		

Project: AGENCY Dept: ACC 2022 Expenses Totals:			\$144,462.26	\$87,761.57	\$0.00	\$142,122.00	\$137,850.00	\$139,848.00	\$1,998.00
ACC Accounting Totals:			\$144,462.26	\$87,761.57	\$0.00	\$142,122.00	\$137,850.00	\$139,848.00	\$1,998.00

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Project: AGENCY

Department: ADM Building Maintenance Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-240	Office Supplies	AGNCY-ADM-000	19,278.03	6,274.16	0.00	19,000.00	19,812.00	21,500.00	1,688.00

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Project: AGENCY

Department: ADM Building Maintenance Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or (Decr)
921-351	Auto Gas - Repair	AGNCY-ADM-000	1,658.80	475.20	0.00	1,850.00	2,995.00	2,995.00	0.00

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Project: AGENCY

Department: ADM Building Maintenance Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	LANDSCAPING				12.00	800.00	9,600.00	ADM 935-301 001
		MULCH				1.00	1,800.00	1,800.00	ADM 935-301 002
		IRRIGATION MAINTENANCE				12.00	133.33	1,600.00	ADM 935-301 003
		TREE TRIMMING				1.00	4,270.00	4,270.00	ADM 935-301 004
		PEST CONTROL & FERTILIZATION				1.00	3,250.00	3,250.00	ADM 935-301 005
		PLANT REPLACEMENT				1.00	3,500.00	3,500.00	ADM 935-301 006
								24,020.00	
935-302	Plumbing & Electrical	AGNCY-ADM-000	17,934.98	1,665.16	0.00	18,500.00	26,000.00	21,000.00	(5,000.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	PLUMBING REPAIRS & MAINTENANCE				1.00	6,000.00	6,000.00	ADM 935-302 001
		ELECTRIC REPAIRS				1.00	12,000.00	12,000.00	ADM 935-302 002
		SUPPLIES				1.00	3,000.00	3,000.00	ADM 935-302 003
								21,000.00	
935-303	AC Inspection & Repair	AGNCY-ADM-000	19,330.75	4,655.90	0.00	21,000.00	22,930.00	23,330.00	400.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	CHILLER & LIEIBERT PM				4.00	1,775.00	7,100.00	ADM 935-303 001
		REPAIRS				1.00	13,500.00	13,500.00	ADM 935-303 002
		CONTROLS PM				1.00	2,200.00	2,200.00	ADM 935-303 003
		CHEMICAL TREATMENT				4.00	132.50	530.00	ADM 935-303 004
								23,330.00	
935-304	Building Maintenance	AGNCY-ADM-000	51,508.63	7,350.95	0.00	120,000.00	122,975.00	69,275.00	(53,700.00)

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Project: AGENCY

Department: ADM Building Maintenance      Fiscal Year: 2022      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
	Details:	ELEVATOR PM/REPAIRS			4.00	1,000.00	4,000.00	ADM 935-304 001	
		GENERATOR PM			4.00	400.00	1,600.00	ADM 935-304 002	
		LOCKSMITH			1.00	2,500.00	2,500.00	ADM 935-304 003	
		FUEL FOR GENERATOR			2.00	400.00	800.00	ADM 935-304 004	
		PRESSURE WASH BUILDING,AWNINGS & WINDOWS			1.00	4,000.00	4,000.00	ADM 935-304 005	
		MATERIALS & SUPPLIES			1.00	2,000.00	2,000.00	ADM 935-304 006	
		ELEVATOR STATE RENEWAL CERTIFCATION			1.00	75.00	75.00	ADM 935-304 007	
		GENERATOR REPAIRS			1.00	5,000.00	5,000.00	ADM 935-304 008	
		ASPHALT REPAIRS AND SEAL COAT, RESTRIPPING			1.00	0.00	0.00	ADM 935-304 009	
		COMPUTERIZED MAINTENANCE MANAGEMENT SYSTEM (CMMS)			1.00	1,300.00	1,300.00	ADM 935-304 010	
		UNFORSEEN REPAIRS			1.00	18,000.00	18,000.00	ADM 935-304 011	
		ROOF REPAIRS			1.00	3,000.00	3,000.00	ADM 935-304 012	
		PRESSURE WASHING CURBS, SIDEWALKS AND ENTRY WAY			1.00	7,000.00	7,000.00	ADM 935-304 013	
		SPACE UTILIZATION PLANNING/ARCHITECH			1.00	20,000.00	20,000.00	ADM 935-304 014	
							69,275.00		

935-310	Security Monitoring	AGNCY-ADM-000	6,568.31	3,478.60	0.00	7,650.00	7,650.00	8,300.00	650.00

935-317	Pest / Termite Control	AGNCY-ADM-000	480.00	200.00	0.00	480.00	550.00	550.00	0.00
999-500	Capital Expenditure	AGNCY-ADM-000	51,703.19	0.00	0.00	0.00	0.00	150,000.00	150,000.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		CAPITAL IMPROVEMENTS			1.00	150,000.00	150,000.00	ADM 999-500 001	
							150,000.00		

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Project: AGENCY

Department: ADM Building Maintenance Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Notes: improvements to facility make room for additional staff.									

999-500	Capital Expenditure	AGENCY-ADM-BMF	0.00	0.00	0.00	80,000.00	80,000.00	80,000.00	0.00
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999-500	Capital Expenditure	AGENCY-GFA-ADM	0.00	0.00	0.00	25,000.00	25,000.00	100,000.00	75,000.00
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		Description	Qty	Unit Price	Ext Price	Budget Reference
Details:	CAPITAL SYSTEMS FURNITURE		1.00	100,000.00	100,000.00	ADM 999-500 001
					100,000.00	
	Notes: current sytems furniutre is no longer manufactured. May have to purchase new systems furniture for some areas to add additional l staff.					

Project: AGENCY Dept: ADM 2022 Expenses Totals:			\$318,381.61	\$81,453.44	\$0.00	\$459,713.00	\$472,569.00	\$660,050.04	\$187,481.04
ADM	Building Maintenance Totals:		\$318,381.61	\$81,453.44	\$0.00	\$459,713.00	\$472,569.00	\$660,050.04	\$187,481.04

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Project: AGENCY

Department: AGN		Executive Administration		Fiscal Year: 2022		Budget ID: BUDGET			
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-AGN-000	461.88	116.97	0.00	468.00	500.00	468.00	(32.00)

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Project: AGENCY

Department: AGN    Executive Administration    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	ANNUAL CONFERENCE EXPENSES FOR HOTEL & A/V - INDIVIDUAL TRAVELERS CHARGE THEIR TRAVEL TO THEIR BUDGETS PLUS PAYING FOR EC MEMBERS AND BOARD OFFICERS TO ATTEND APPA NATIONAL CONFERENCE IN ORLANDO IN JUNE 2021				1.00	38,000.00	38,000.00	AGN 930-740 001
								38,000.00	
930-900	Advertising	AGNCY-AGN-000	46.25	53.75	0.00	0.00	0.00	0.00	0.00
930-990	Contingency	AGNCY-AGN-000	178,669.07	30,985.12	0.00	150,000.00	200,000.00	200,000.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	GENERAL MANAGERS CONTINGENCY FUND				1.00	200,000.00	200,000.00	AGN 930-990 001
								200,000.00	
999-240	Transfer to Other Bus Unit	AGNCY-AGN-000	0.00	0.00	0.00	0.00	300,000.00	300,000.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	AGENCY BUDGET WORKING CAPITAL FUNDING				1.00	300,000.00	300,000.00	AGN 999-240 001
								300,000.00	
Project: AGENCY Dept: AGN 2022 Expenses Totals:			\$259,094.18	\$44,325.90	\$0.00	\$185,453.00	\$574,250.00	\$579,218.00	\$4,968.00
AGN	Executive Administration	Totals:	\$259,094.18	\$44,325.90	\$0.00	\$185,453.00	\$574,250.00	\$579,218.00	\$4,968.00



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Select By: ({pssbeconhdr.fiscyr} = '2022')

Project: AGENCY

Department: CBR Cyber Security

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-240	Office Supplies	AGNCY-CBR-000	1,957.45	816.14	0.00	1,900.00	2,446.00	0.00	(2,446.00)
921-670	Travel	AGNCY-CBR-000	2,555.21	4,238.83	0.00	7,500.00	11,500.00	0.00	(11,500.00)
921-670	Travel	AGNCY-CBR-ARP	27,009.81	9,564.73	0.00	14,500.00	21,955.00	13,125.00	(8,830.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		SITE VISITS - TCEC (42 PERSON DAYS)				42.00	150.00	6,300.00	CBR 921-670 001
		SITE VISITS - STOCK ISLAND (21 PERSON DAYS)				21.00	225.00	4,725.00	CBR 921-670 002
		SITE VISITS - CANE ISLAND (60 VISITS)				60.00	35.00	2,100.00	CBR 921-670 003
								13,125.00	
921-671	Meetings	AGNCY-CBR-ARP	378.50	0.00	0.00	500.00	1,450.00	0.00	(1,450.00)
926-639	Training	AGNCY-CBR-ARP	17,577.25	10,993.00	0.00	21,500.00	21,500.00	0.00	(21,500.00)
Project: AGENCY Dept: CBR 2022 Expenses Totals:			\$49,478.22	\$25,612.70	\$0.00	\$45,900.00	\$58,851.00	\$13,125.00	(\$45,726.00)
CBR Cyber Security Totals:			\$49,478.22	\$25,612.70	\$0.00	\$45,900.00	\$58,851.00	\$13,125.00	(\$45,726.00)

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Project: AGENCY

Department: CNT		Contract Compliance		Fiscal Year: 2022		Budget ID: BUDGET			
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Expenses									
921-240	Office Supplies	AGNCY-CNT-000	0.00	0.00	0.00	650.00	650.00	500.00	(150.00)
921-670	Travel	AGNCY-CNT-000	0.00	87.35	0.00	375.00	375.00	500.00	125.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	MISC				4.00	125.00	500.00	CNT 921-670 001
							500.00		
921-670	Travel	AGNCY-CNT-ARP	867.45	309.82	0.00	500.00	500.00	450.00	(50.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	INVENTORY COUNT				3.00	150.00	450.00	CNT 921-670 001
							450.00		
921-670	Travel	AGNCY-JON-LU2	9,426.45	0.00	0.00	9,800.00	9,800.00	200.00	(9,600.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	LUCIE ANNUAL PARTICIPANTS MEETING				1.00	200.00	200.00	CNT 921-670 001
							200.00		
921-670	Travel	AGNCY-JON-ST1	0.00	137.00	0.00	225.00	225.00	300.00	75.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	OUC AUDIT				3.00	100.00	300.00	CNT 921-670 001
							300.00		
921-670	Travel	AGNCY-JON-ST2	0.00	0.00	0.00	225.00	225.00	300.00	75.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	OUC AUDIT				4.00	75.00	300.00	CNT 921-670 001
							300.00		
926-635	Tuition Reimbursement	AGNCY-CNT-000	2,108.95	0.00	0.00	0.00	0.00	0.00	0.00
926-639	Training	AGNCY-CNT-000	6,471.93	0.00	0.00	8,500.00	4,500.00	7,500.00	3,000.00

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Project: AGENCY

Department: CNT Contract Compliance Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
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	Description	Qty	Unit Price	Ext Price	Budget Reference
Details:	CPE/PROFESSIONAL TRAINING (STAFF 3)	3.00	2,500.00	7,500.00	CNT 926-639 001
				7,500.00	

926-653	Employee Dues	AGENCY-CNT-000	531.00	0.00	0.00	1,200.00	1,200.00	1,200.00	0.00
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		Description	Qty	Unit Price	Ext Price	Budget Reference
Details:		PROFESSIONAL ASSOC DUES	3.00	400.00	1,200.00	CNT 926-653 001
					1,200.00	

Project: AGENCY Dept: CNT 2022 Expenses Totals:			\$19,405.78	\$534.17	\$0.00	\$21,475.00	\$17,475.00	\$10,950.00	(\$6,525.00)
CNT	Contract Compliance	Totals:	\$19,405.78	\$534.17	\$0.00	\$21,475.00	\$17,475.00	\$10,950.00	(\$6,525.00)

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Project: AGENCY

Department: FIN Finance

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-FIN-000	572.27	0.00	0.00	750.00	0.00	775.00	775.00

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Project: AGENCY

Department: FIN      Finance				Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub		2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Project: AGENCY Dept: FIN 2022 Expenses Totals:				\$6,048.41	\$15,622.53	\$0.00	\$6,120.00	\$8,470.00	\$9,295.00	\$825.00
FIN      Finance Totals:				\$6,048.41	\$15,622.53	\$0.00	\$6,120.00	\$8,470.00	\$9,295.00	\$825.00

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Select By: ({pssbeconhdr.fiscyr} = '2022')

Project: AGENCY

Department: FPA Financial Planning and Analysis Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-FPA-000	0.00	266.43	0.00	200.00	350.00	350.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		MISC. TRADE PUBLICATIONS				1.00	250.00	250.00	FPA 921-220 001
		BOOKS				1.00	100.00	100.00	FPA 921-220 002
								350.00	
921-240	Office Supplies	AGNCY-FPA-000	0.00	0.00	0.00	50.00	50.00	50.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		MISC				1.00	50.00	50.00	FPA 921-240 001
								50.00	
921-670	Travel	AGNCY-FPA-000	447.62	551.00	0.00	500.00	1,500.00	1,000.00	(500.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		TRAVEL TO MEMBER CITIES (NON-ARP)				5.00	200.00	1,000.00	FPA 921-670 001
								1,000.00	
921-670	Travel	AGNCY-FPA-ARP	366.10	863.96	0.00	500.00	1,300.00	1,300.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		DAY TRIPS TO MEETINGS WITH PARTICIPANTS				5.00	200.00	1,000.00	FPA 921-670 001
		OVERNIGHT STAYS FOR MEETINGS WITH PARTICIPANTS				2.00	150.00	300.00	FPA 921-670 002
								1,300.00	
923-100	Contract Consultants	AGNCY-FPA-000	1,295.00	0.00	0.00	5,000.00	10,000.00	5,000.00	(5,000.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		BUDGET MODEL SUPPORT				1.00	5,000.00	5,000.00	FPA 923-100 001
								5,000.00	
926-639	Training	AGNCY-FPA-000	5,330.97	1,965.28	0.00	14,000.00	15,000.00	12,000.00	(3,000.00)

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Project: AGENCY

Department: FPA    Financial Planning and Analysis    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
	Details:	TRAINING FOR MANAGER			1.00	3,000.00	3,000.00	FPA 926-639 001	
		TRAINING FOR STAFF			3.00	3,000.00	9,000.00	FPA 926-639 002	
							12,000.00		
Notes: FY 2021 Estimate includes leadership training for manager									

926-639	Training	AGENCY-FPA-ARP	445.48	0.00	0.00	0.00	0.00	0.00	0.00
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926-653	Employee Dues	AGENCY-FPA-000	370.00	0.00	0.00	380.00	300.00	390.00	90.00
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			Description		Qty	Unit Price	Ext Price	Budget Reference	
Details:			CPA LICENSE RENEWAL - SR		1.00	300.00	300.00	FPA 926-653 001	
			AICPA MEMBERSHIP - SR		1.00	90.00	90.00	FPA 926-653 002	
							390.00		

Project: AGENCY Dept: FPA 2022 Expenses Totals:			\$8,255.17	\$3,646.67	\$0.00	\$20,630.00	\$28,500.00	\$20,090.00	(\$8,410.00)
FPA	Financial Planning and Analysis	Totals:	\$8,255.17	\$3,646.67	\$0.00	\$20,630.00	\$28,500.00	\$20,090.00	(\$8,410.00)

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Select By: ((pssbeconhdr.fiscyr} = '2022')

Project: AGENCY

Department: GEN		Fleet Generation	Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-GEN-000	0.00	0.00	0.00	730.00	730.00	730.00	0.00
921-240	Office Supplies	AGNCY-GEN-000	64.15	0.00	0.00	150.00	150.00	150.00	0.00
921-670	Travel	AGNCY-GEN-ARP	24,081.34	8,778.61	0.00	30,000.00	30,170.00	36,400.00	6,230.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	KEY WEST				12.00	900.00	10,800.00	GEN 921-670 001	
	TCEC				25.00	180.00	4,500.00	GEN 921-670 002	
	CANE ISLAND				25.00	50.00	1,250.00	GEN 921-670 003	
	OLEANDER				4.00	150.00	600.00	GEN 921-670 004	
	STANTON A				4.00	112.50	450.00	GEN 921-670 005	
	FDEP				4.00	250.00	1,000.00	GEN 921-670 006	
	FL COORDINATING GROUP (FCG) - TRENT/JUSTIN				20.00	100.00	2,000.00	GEN 921-670 007	
	PLANT MANAGERS MEETING				4.00	750.00	3,000.00	GEN 921-670 008	
	PLANT OUTAGE SUPPORT (INVENTORY MGMT)				5.00	400.00	2,000.00	GEN 921-670 009	
	BENCHMARKING W/OTHER UTILITIES				3.00	400.00	1,200.00	GEN 921-670 010	
	OUC MEETINGS				16.00	50.00	800.00	GEN 921-670 011	
	OWNERS MEETINGS (7FA USERS / HRSG USERS / VIM USERS)				4.00	2,000.00	8,000.00	GEN 921-670 012	
	FM GLOBAL ANNUAL MEETING				1.00	800.00	800.00	GEN 921-670 013	
							36,400.00		
921-671	Meetings	AGNCY-GEN-ARP	404.50	0.00	0.00	500.00	1,500.00	1,500.00	0.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	GENERATION MEETINGS				10.00	150.00	1,500.00	GEN 921-671 001	
							1,500.00		
926-635	Tuition Reimbursement	AGNCY-GEN-000	4,000.00	0.00	0.00	0.00	0.00	0.00	0.00
926-639	Training	AGNCY-GEN-000	8,174.60	1,440.00	0.00	5,000.00	10,020.00	4,520.00	(5,500.00)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	TRAVEL & LIVING EXPENSES FOR AMA TRAINING COURSES				4.00	750.00	3,000.00	GEN 926-639 001	
	GPI LEARN				4.00	380.00	1,520.00	GEN 926-639 002	
							4,520.00		
926-653	Employee Dues	AGNCY-GEN-000	0.00	0.00	0.00	158.00	158.00	158.00	0.00



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Select By: ({pssbeconhdr.fiscyr} = '2022')

Project: AGNCY

Department: GEN    Fleet Generation			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Project: AGNCY Dept: GEN 2022 Expenses Totals:			\$36,724.59	\$10,218.61	\$0.00	\$36,538.00	\$42,728.00	\$43,458.00	\$730.00
GEN    Fleet Generation Totals:			\$36,724.59	\$10,218.61	\$0.00	\$36,538.00	\$42,728.00	\$43,458.00	\$730.00

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Time: 09:06AM  
User: DENISE

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Select By: {PSSBTConHdr.CpnYld} = '01' And {PSSBTConHdr.DeptId} = 'HRD' And {PSSBTConHdr.FiscYr} = '2022' And {PSSBTConHdr.BudgetId} = 'BUDGET'

Department: HRD Human Resources		Fiscal Year: 2022		BUDGET			Budget ID:		
Account	Description	Sub	2019 YTD	2020 YTD	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \Decr)
Expenses									
920-600	A&G - Gross Wages	AGNCY-HRD-000	7,407,315.81	2,673,367.78	0.00	7,953,389.00	7,953,389.00	8,640,731.00	687,342.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	FINANCE				1.00	208,981.00	2,008,981.00	HRD 920-600 001	
	HR AND SHARED SERVICES				1.00	552,062.00	552,062.00	HRD 920-600 002	
	IT/OT				1.00	395,002.00	895,002.00	HRD 920-600 003	
	LEGAL				1.00	428,297.00	428,297.00	HRD 920-600 004	
	MEMBER SERVICES/PR				1.00	938,708.00	938,708.00	HRD 920-600 005	
	POWER RESOURCES				1.00	765,411.00	2,765,411.00	HRD 920-600 006	
	OTHER				1.00	416,661.00	416,661.00	HRD 920-600 007	
	JACOB .07 INCREASE				1.00	517,507.00	517,507.00	HRD 920-600 008	
	JODY .07 INCREASE				1.00	318,102.00	318,102.00	HRD 920-600 009	
	LESS 2 FULL TIME POSTIONS				1.00	200,000.00	-200,000.00	HRD 920-600 010	
							8,640,731.00		
920-644	A&G - Social Security	AGNCY-HRD-000	518,298.86	179,683.33	0.00	604,457.00	516,970.00	548,125.29	31,155.29
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	FICA				1.00	548,125.29	548,125.29	HRD 920-644 001	
							548,125.29		
920-680	A&G - Temporary Help	AGNCY-HRD-000	44,986.30	12,326.03	0.00	9,000.00	0.00	20,000.00	20,000.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	TEMPORARY HELP				1.00	20,000.00	20,000.00	HRD 920-680 001	
							20,000.00		
921-230	Shipping - Freight - Postage	AGNCY-HRD-000	6,410.30	2,568.17	0.00	3,000.00	5,676.00	8,184.00	2,508.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	SHIPPING COST (FED EX) FOR AGENDA PACKAGES				3.00	36.00	108.00	HRD 921-230 001	
	AGENCY SHIPPING (POWER PLANTS, CITY OFFICES AND OTHER)				12.00	300.00	3,600.00	HRD 921-230 002	
	POSTAGE				1.00	1,200.00	1,200.00	HRD 921-230 003	
	EQUIPMENT				4.00	819.00	3,276.00	HRD 921-230 004	
							8,184.00		
921-240	Office Supplies	AGNCY-HRD-000	885.43	780.16	0.00	1,200.00	1,200.00	1,500.00	300.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	OCCE SUPPLY, PERSONNEL FOLDERS, STORAGE FOLDERS				1.00	1,500.00	1,500.00	HRD 921-240 001	
							1,500.00		
921-643	Unemployment	AGNCY-HRD-000	-926.86	0.00	0.00	0.00	0.00	0.00	0.00

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Select By: {PSSBTConHdr.Cpnyld} = '01' And {PSSBTConHdr.Deptld} = 'HRD' And {PSSBTConHdr.FiscYr} = '2022' And {PSSBTConHdr.Budgetld} = 'BUDGET'

**Department: HRD Human Resources**

**Fiscal Year: 2022**

**BUDGET**

**Budget ID:**

Account	Description	Sub	2019 YTD	2020 YTD	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-650	Employer Dues	AGNCY-HRD-000	6,173.00	6,169.00	0.00	6,500.00	6,500.00	6,500.00	0.00
	Description			Qty	Unit Price	Ext Price	Budget Reference		
Details:	NRECA DUES			1.00	6,500.00	6,500.00	HRD 921-650 001		
						6,500.00			
921-670	Travel	AGNCY-HRD-000	4,328.34	8,228.32	0.00	2,000.00	3,650.00	2,250.00	(1,400.00)
	Description			Qty	Unit Price	Ext Price	Budget Reference		
Details:	TCEC TRIPS FOR PERSONNEL			4.00	300.00	1,200.00	HRD 921-670 001		
	HR ROUND TABLES			1.00	250.00	250.00	HRD 921-670 002		
	FLORIDA PUBLIC HR			1.00	800.00	800.00	HRD 921-670 003		
						2,250.00			
921-671	Meetings	AGNCY-HRD-000	10,342.31	7,656.71	0.00	10,000.00	13,900.00	18,500.00	4,600.00
	Description			Qty	Unit Price	Ext Price	Budget Reference		
Details:	EQUIPMENT PURCHASE/REPAIRS/REFRIGERATOR			1.00	1,500.00	1,500.00	HRD 921-671 001		
	REFRESHMENTS FOR GOVERNING BOARD MEETINGS AND OTHER MEMBER MEETINGS			12.00	750.00	9,000.00	HRD 921-671 002		
	CATERING SUPPLIES/PLATES/UTENCILS/CONDIMENTS/SERVICE ITEMS			1.00	8,000.00	8,000.00	HRD 921-671 003		
						18,500.00			
923-110	Payroll Services	AGNCY-HRD-000	24,616.69	9,010.70	0.00	25,800.00	25,800.00	26,600.00	800.00
	Description			Qty	Unit Price	Ext Price	Budget Reference		
Details:	HRIS			12.00	500.00	6,000.00	HRD 923-110 001		
	EZ LABOR			1.00	6,500.00	6,500.00	HRD 923-110 002		
	PERFORMANCE EVAL			1.00	0.00	0.00	HRD 923-110 003		
	BACKGROUND CHECKS			10.00	200.00	2,000.00	HRD 923-110 004		
	EAF ANNUAL FEES			1.00	400.00	400.00	HRD 923-110 005		
	AETNA - EAP			1.00	4,300.00	4,300.00	HRD 923-110 006		
	ADDITIONAL PAYROLL ADJUSTMENTS			1.00	400.00	400.00	HRD 923-110 007		
	ADP PAY EX			1.00	7,000.00	7,000.00	HRD 923-110 008		
						26,600.00			
923-115	HR Consulting	AGNCY-HRD-000	155,871.17	20,646.50	0.00	60,000.00	40,000.00	40,000.00	0.00
	Description			Qty	Unit Price	Ext Price	Budget Reference		
Details:	COMPENSATION CONSULTANT/ LABOR ATTORNEY/ EEO COMPLAINTS			1.00	40,000.00	40,000.00	HRD 923-115 001		
						40,000.00			
925-655	Personal Protective Equipment	AGNCY-HRD-000	4,536.76	-79.50	0.00	4,000.00	6,100.00	9,100.00	3,000.00

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**FLORIDA MUNICIPAL POWER AGENCY**  
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**Department: HRD Human Resources**

**Fiscal Year: 2022**

**BUDGET**

**Budget ID:**

Account Description		Sub	2019 YTD	2020 YTD	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	OPERATIONS				1.00	500.00	500.00	HRD 925-655 001	
	ENGINEERING				1.00	350.00	350.00	HRD 925-655 002	
	GENERATION				1.00	800.00	800.00	HRD 925-655 003	
	CYBER INFRASTRUCTURE PROTECTION				1.00	400.00	400.00	HRD 925-655 004	
	APPA TRAINING FOR STAFF				15.00	350.00	5,250.00	HRD 925-655 005	
	DRUG TESTING				30.00	60.00	1,800.00	HRD 925-655 006	
							9,100.00		
926-610	Pension - 401	AGNCY-HRD-000	734,702.61	267,143.13	0.00	795,338.00	795,338.00	864,000.00	68,662.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	10 PERCENT 401 CONTRIBUTIONS				1.00	364,000.00	864,000.00	HRD 926-610 001	
							864,000.00		
926-621	Short Term Disability	AGNCY-HRD-000	32,598.67	16,555.18	0.00	33,000.00	33,897.00	37,959.00	4,062.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	SHORT TERM DISABILITY				1.00	37,959.00	37,959.00	HRD 926-621 001	
							37,959.00		
926-622	Employee Medical	AGNCY-HRD-000	1,443,379.80	481,980.42	0.00	1,063,135.00	1,063,135.00	1,306,969.00	243,834.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	HRA				1.00	372,000.00	372,000.00	HRD 926-622 001	
	RETIREE MEDICAL				1.00	120,000.00	120,000.00	HRD 926-622 002	
	HEALTH PREMIUMS				1.00	314,969.00	814,969.00	HRD 926-622 003	
							1,306,969.00		
926-624	Long Term Disability	AGNCY-HRD-000	41,350.96	21,502.81	0.00	45,074.00	45,074.00	52,264.00	7,190.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	LTD				1.00	52,264.00	52,264.00	HRD 926-624 001	
							52,264.00		
926-629	Medical Long Term Care	AGNCY-HRD-000	8,386.72	4,999.88	0.00	10,984.00	10,984.00	15,121.00	4,137.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	LONG TERM CARE				1.00	15,121.00	15,121.00	HRD 926-629 001	
							15,121.00		
926-634	Recruitment & Relocation	AGNCY-HRD-000	52,598.52	122,194.80	0.00	80,000.00	90,000.00	70,000.00	(20,000.00)

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Department: HRD Human Resources		Fiscal Year: 2022		BUDGET			Budget ID:		
Account Description		Sub	2019 YTD	2020 YTD	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	NEW HIRE RELOCATION, HOUSE HUNTING TRIPS, INTERVIEW TRIPS				1.00	70,000.00	70,000.00	HRD 926-634 001	
					0.00	0.00	0.00	HRD 926-634 002	
							70,000.00		
926-636	Wellness Expense	AGNCY-HRD-000	24,089.62	9,853.84	0.00	35,000.00	30,500.00	27,900.00	(2,600.00)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	HEALTH FAIR (NURSE, FLU SHOT, BIOMETRIC SCREENINGS, NUTRITIONIST, ETC)				1.00	5,000.00	5,000.00	HRD 926-636 001	
	WELLNESS INCENTIVE			1,000.00	12.00	12,000.00		HRD 926-636 002	
	PREVENTATIVE WELLNESS- BREAST CANCER AWARENESS, EMPLOYEE PROGRAMS, RUNS (OUC, COOR P 5K, UNIVERSAL RUN)			1.00	3,500.00	3,500.00		HRD 926-636 003	
	FITNESS EQUIPMENT UPGRADES			2.00	2,500.00	5,000.00		HRD 926-636 004	
	LUNCH AND LEARNS			12.00	200.00	2,400.00		HRD 926-636 005	
							27,900.00		
926-637	Life Insurance	AGNCY-HRD-000	40,555.63	22,603.67	0.00	50,617.00	50,617.00	54,921.00	4,304.00
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	LIFE INSURANCE 2TIMES SALARY				1.00	54,921.00	54,921.00	HRD 926-637 001	
							54,921.00		
926-639	Training	AGNCY-HRD-000	8,162.18	7,710.90	0.00	8,000.00	17,000.00	15,000.00	(2,000.00)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	HR STAFF & ADMIN SVCS STAFF & FACILITIES				6.00	2,000.00	12,000.00	HRD 926-639 001	
	HR DIRECTOR MANDATORY TRAINING				1.00	3,000.00	3,000.00	HRD 926-639 002	
							15,000.00		
926-642	Auto Allowance	AGNCY-HRD-000	54,453.55	21,329.88	0.00	61,844.00	61,844.00	61,519.79	(324.21)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	CAR ALLOWANCES FOR JUAN, JODY, MARK, MIKE, KEN, SUSAN, CAIRO				7.00	7,227.48	50,592.36	HRD 926-642 001	
	CAR ALLOWANCE FOR CEO				1.00	10,927.43	10,927.43	HRD 926-642 002	
							61,519.79		
926-643	Cell Phone Stipends	AGNCY-HRD-000	26,935.71	10,389.29	0.00	32,500.00	32,500.00	31,850.00	(650.00)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	PHONE STIPEND TIER 1 - 16 EMPLOYEES				16.00	1,300.00	20,800.00	HRD 926-643 001	
	PHONE STIPEND TIER 2 -17 EMPLOYEES				17.00	650.00	11,050.00	HRD 926-643 002	
							31,850.00		
926-645	Flex Account Fees	AGNCY-HRD-000	7,448.60	2,365.00	0.00	6,000.00	6,000.00	7,200.00	1,200.00

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**Department: HRD Human Resources**

**Fiscal Year: 2022**

**BUDGET**

**Budget ID:**

Account	Description	Sub	2019 YTD	2020 YTD	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
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**FLORIDA MUNICIPAL POWER AGENCY**  
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**Department: HRD Human Resources**

**Fiscal Year: 2022**

**BUDGET**

**Budget ID:**

Account Description		Sub	2019 YTD	2020 YTD	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Details:	Description				Qty	Unit Price	Ext Price	Budget Reference	
	ADVERTISING, ENERGY JOB, ORLANDO SENTINEL NEWSPAPER, APPA				7.00	750.00	5,250.00	HRD 930-900 001	
	ENERGY CENTRAL FOR MEMBERS				1.00	15,000.00	15,000.00	HRD 930-900 002	
							20,250.00		
Total Expenses			10,710,892.87	3,956,016.30	0.00	10,967,278.00	10,877,514.00	11,934,084.08	1,056,570.08
HRD	Human Resources Totals		10,710,892.87	3,956,016.30	0.00	10,967,278.00	10,877,514.00	11,934,084.08	1,056,570.08

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Project: AGENCY

Department: ITD    Information Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-200	Computer Supplies	AGNCY-ITD-000	17,617.83	6,455.29	0.00	16,000.00	19,900.00	21,050.00	1,150.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		CANON COPIER LEASE (TCEC COPIER)			1.00	350.00	350.00	ITD 921-200 001	
		PER-COPY FEES B/W & COLOR			12.00	1,000.00	12,000.00	ITD 921-200 002	
		HP PLOTTER TONER REPLACEMENT			1.00	2,700.00	2,700.00	ITD 921-200 003	
		MISC TONER REPLACEMENT			1.00	1,000.00	1,000.00	ITD 921-200 004	
		MISC COMPUTER/PRINTER SUPPLIES			1.00	5,000.00	5,000.00	ITD 921-200 005	
							21,050.00		
921-220	Books - Publications - Subscri	AGNCY-ITD-000	506.12	424.99	0.00	875.00	0.00	500.00	500.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		TRAINING BOOKS/MATERIALS			1.00	500.00	500.00	ITD 921-220 001	
							500.00		
921-240	Office Supplies	AGNCY-ITD-000	1,029.56	3,067.49	0.00	1,200.00	1,200.00	3,420.00	2,220.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		SHIPPING FEES			1.00	200.00	200.00	ITD 921-240 001	
		MISC OFFICE SUPPLIES (ID BADGES, LANYARDS, ETC.)			1.00	1,000.00	1,000.00	ITD 921-240 002	
		OFFSITE STORAGE			12.00	185.00	2,220.00	ITD 921-240 003	
							3,420.00		
921-311	Internet/Telcom Services	AGNCY-ITD-000	199,347.70	70,214.59	0.00	182,000.00	182,340.00	210,570.00	28,230.00



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Project: AGENCY

Department: ITD    Information Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	VOIP.MS - 800 PHONE SERVICE (SUE UTELY)				1.00	150.00	150.00	ITD 921-311 001
		AT&T POTS LINES X2 (FIRE ALARM + BOARD ROOM)				12.00	500.00	6,000.00	ITD 921-311 002
		STATE OF FLORIDA (MPLS, TCEC SIP, POTS)				12.00	2,200.00	26,400.00	ITD 921-311 003
		WEBEX ACCOUNTS (2 ACCOUNTS)				12.00	1,500.00	18,000.00	ITD 921-311 004
		DATASITE ORLANDO (CO-LOCATION FACILITY)				12.00	6,000.00	72,000.00	ITD 921-311 005
		SUMMIT BROADBAND (INTERNET, BACKUP INT, DARK FIBER, SIP LINES)				12.00	3,200.00	38,400.00	ITD 921-311 006
		SPECTRUM CABLE TV SERVICE				12.00	350.00	4,200.00	ITD 921-311 007
		COGENT INTERNET SERVICE				12.00	785.00	9,420.00	ITD 921-311 008
		SPECTRUM SIP AND INTERNET SERVICE @ COMM, DSO				12.00	2,500.00	30,000.00	ITD 921-311 009
		TALLAHASSEE INTERNET - COMCAST & VERIZON BACKUPS				12.00	300.00	3,600.00	ITD 921-311 010
		CLOUDFLARE				12.00	200.00	2,400.00	ITD 921-311 011
								210,570.00	
921-316	Mobile Communication Services	AGNCY-ITD-000	25,817.06	11,248.02	0.00	30,000.00	34,600.00	35,800.00	1,200.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	AT&T CELL PHONES/HOTSPOTS/ACCIDENTAL COVERAGE SERVICES				12.00	2,000.00	24,000.00	ITD 921-316 001
		VERIZON PHONES & HOTSPOTS (QTY 10)				12.00	900.00	10,800.00	ITD 921-316 002
		CELL PHONE REPAIRS OR REPLACEMENTS NOT COVERED				1.00	500.00	500.00	ITD 921-316 003
		CELL PHONE ACCESSORIES (PROTECTIVE CASES, ETC.)				1.00	500.00	500.00	ITD 921-316 004
								35,800.00	
921-670	Travel	AGNCY-ITD-000	15,178.32	13,693.61	0.00	4,000.00	4,500.00	61,100.00	56,600.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	VISITS TO TALLY OFFICE (TRAINING/SUPPORT/REPAIRS)				12.00	500.00	6,000.00	ITD 921-670 001
		MEMBER SITE VISITS				42.00	200.00	8,400.00	ITD 921-670 002
		APPA CYBERSECURITY CONFERENCE				1.00	2,500.00	2,500.00	ITD 921-670 003
		VISITS TO TCEC OFFICE (TRAINING/SUPPORT/REPAIRS)				20.00	150.00	3,000.00	ITD 921-670 004
		APPA - OTHER				4.00	1,500.00	6,000.00	ITD 921-670 005
		NERC / SERC				4.00	400.00	1,600.00	ITD 921-670 006
		MEMBER ASSESSMENT RELATED TRAVEL				14.00	400.00	5,600.00	ITD 921-670 007
		CONFERENCE RELATED				14.00	1,500.00	21,000.00	ITD 921-670 008
		REGISTRATIONS				14.00	500.00	7,000.00	ITD 921-670 009
								61,100.00	
921-671	Meetings	AGNCY-ITD-000	1,407.12	176.34	0.00	1,500.00	3,000.00	2,500.00	(500.00)

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Department: ITD    Information Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		ANNUAL ALL STAFF SECURITY AWARENESS TRAINING LUNCH & LEARN			1.00	800.00	800.00	ITD 921-671 001	
		ALL-STAFF ANNUAL AWARENESS TRAINING MATERIAL			1.00	500.00	500.00	ITD 921-671 002	
		MEMBER RELATED IT/CYBER LUNCH AND LEARNS/MEETINGS			6.00	200.00	1,200.00	ITD 921-671 003	
							2,500.00		
921-910	Software Purchases & Renewals	AGNCY-ITD-000	55,093.55	24,256.28	0.00	215,000.00	218,800.00	22,000.00	(196,800.00)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		WINDOWS 2019 SERVER			25.00	700.00	17,500.00	ITD 921-910 001	
		ACCUMATICA PO MODULE			1.00	4,500.00	4,500.00	ITD 921-910 002	
							22,000.00		
921-910	Software Purchases & Renewals	AGNCY-ITD-ARP	160,331.82	90,054.67	0.00	170,000.00	174,940.00	182,355.00	7,415.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		MAXIMO MAINTENANCE FOR 50 LICENSES - ANNUAL (DAVID SCHUMANN)			1.00	60,000.00	60,000.00	ITD 921-910 001	
		MICRO GADS-NERC REPORTING (3 SITES) - ANNUAL (DAVID SCHUMANN)			1.00	3,000.00	3,000.00	ITD 921-910 002	
		SIEMENS - PSS/E - ANNUAL (CARL TURNER)			1.00	3,250.00	3,250.00	ITD 921-910 003	
		SIEMENS - PSS/MOD - ANNUAL (CARL TURNER)			1.00	6,100.00	6,100.00	ITD 921-910 004	
		POWERGEN/TARA 4 LICENSE (CARL TURNER)			1.00	7,200.00	7,200.00	ITD 921-910 005	
		CAPE SOFTWARE - RELAY PROTECTION - ANNUAL (CARL TURNER)			1.00	3,000.00	3,000.00	ITD 921-910 006	
		PROMOD (CHRIS GOWDER)			1.00	22,000.00	22,000.00	ITD 921-910 007	
		ITRON MV90 SUPPORT MAINTENANCE - ANNUAL (CHRIS GOWDER)			1.00	13,200.00	13,200.00	ITD 921-910 008	
		PCI GENTRADER FMPP LICENSE - ANNUAL (CHRIS GOWDER)			1.00	22,890.00	22,890.00	ITD 921-910 009	
		PCI GENTRADER FMPP SHORT TERM LICENSE - ANNUAL (CHRIS GOWDER)			1.00	22,365.00	22,365.00	ITD 921-910 010	
		PCI GENTRADER FMPP LONG-TERM LICENSE - ANNUAL (CHRIS GOWDER)			1.00	9,450.00	9,450.00	ITD 921-910 011	
		ETAP SOFTWARE (CARL TURNER)			1.00	1,200.00	1,200.00	ITD 921-910 012	
		MV90 IP MODULE (CHRIS GOWDER)			1.00	3,700.00	3,700.00	ITD 921-910 013	
		MILESOFT ENG SOFT ANNUAL FEE (CARL TURNER)			1.00	5,000.00	5,000.00	ITD 921-910 014	
					0.00	0.00	0.00	ITD 921-910 015	
							182,355.00		
921-920	Maintenance Support Agreements	AGNCY-ITD-000	292,752.26	91,662.85	0.00	275,000.00	294,865.00	489,373.00	194,508.00

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Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
	Details:	Description			Qty	Unit Price	Ext Price	Budget Reference	
		BARRACUDA NETWORK LOAD BALANCERS - ANNUAL			2.00	710.00	1,420.00	ITD 921-920 001	
		SWIFTYPE/ELASTIC SEARCH MODULE FOR PORTAL.FMPA.COM (SUSAN)			1.00	3,100.00	3,100.00	ITD 921-920 002	
		DOODLE MEETING MODULE (10 USERS) - ANNUAL			1.00	300.00	300.00	ITD 921-920 003	
		NETWRIX AUDITOR SUITE RENEWAL - ANNUAL			1.00	2,500.00	2,500.00	ITD 921-920 004	
		DNS REDUNDANT SERVICES (DNS MADE EASY) - ANNUAL			1.00	1,500.00	1,500.00	ITD 921-920 005	
		PHISHING SIMULATOR SERVICES - ANNUAL			1.00	5,000.00	5,000.00	ITD 921-920 006	
		LOGMEIN.COM REMOTE SOFTWARE RENEWAL - ANNUAL			1.00	1,299.00	1,299.00	ITD 921-920 007	
		ADOBE CS SUITE SUBSCRIPTION RENEWAL /5 LIC (PR/IT DEPT) - ANNUAL			1.00	4,905.00	4,905.00	ITD 921-920 008	
		UNITRENDS BACKUP APPLIANCES SUPPORT RENEWAL - ANNUAL			2.00	14,000.00	28,000.00	ITD 921-920 009	
		DELL-EMC STORAGE SUPPORT RENEWAL - ANNUAL			1.00	21,000.00	21,000.00	ITD 921-920 010	
		VMWARE VSPHERE/SRM/VCENTER SUPPORT RENEWAL - ANNUAL			1.00	29,000.00	29,000.00	ITD 921-920 011	
		CISCO UMBRELLA/OPENDNS SUPPORT RENEWAL - ANNUAL			1.00	6,200.00	6,200.00	ITD 921-920 012	
		CISCO SMARTNET (FIREWALLS, ISE, APS, SWITCHES, SERVERS) - ANNUAL			1.00	43,000.00	43,000.00	ITD 921-920 013	
		BLOOMBERG - 4 QTRLY PAYMENTS (RICH)			3.00	25,000.00	75,000.00	ITD 921-920 014	
		SUNGARD/INTEGRITY INTEGRA SOFTWARE - ANNUAL (RICH)			1.00	50,000.00	50,000.00	ITD 921-920 015	
		ADVANCED UTILITY RESOURCES & SUPPLY - AURSI - ANNUAL (MCCAIN)			1.00	4,500.00	4,500.00	ITD 921-920 016	
		GENERAL PHYSICS CORP - ANNUAL (D.SCHUMANN)			3.00	360.00	1,080.00	ITD 921-920 017	
		CCH - TEAMMATE AUTOMATED WORK PAPERS SOFTWARE (LIYUAN)			1.00	8,700.00	8,700.00	ITD 921-920 018	
		CRYSTAL BALL SOFTWARE/ORACLE - ANNUAL (POPP)			4.00	500.00	2,000.00	ITD 921-920 019	
		HALOGEN SUBSCRIPTION FEE (ADAMS)			1.00	14,575.00	14,575.00	ITD 921-920 020	
		BLISS BOOK POLICY DEV APPLICATION (ADAMS)			1.00	750.00	750.00	ITD 921-920 021	
		VIMEO SUBSCRIPTION FOR PR (MCCAIN)			1.00	300.00	300.00	ITD 921-920 022	
		ZSCALER			50.00	110.00	5,500.00	ITD 921-920 023	
		CROWDSTRIKE			160.00	87.50	14,000.00	ITD 921-920 024	
		AUTOMOX			160.00	37.50	6,000.00	ITD 921-920 025	
		ACUMATICA			12.00	1,007.00	12,084.00	ITD 921-920 026	
		ALITHA - MICROSOFT DYNAMICS			12.00	2,500.00	30,000.00	ITD 921-920 027	
		SUPPORT FOR LOGRYTHM			0.00	0.00	0.00	ITD 921-920 028	
		ALBERT SENSOR			12.00	1,100.00	13,200.00	ITD 921-920 029	
		FALCON DISCOVER			160.00	66.00	10,560.00	ITD 921-920 030	
		CERTIFY (DANYEL SULLIVAN-MARRERO)			70.00	12.00	840.00	ITD 921-920 031	
		LASTPASS			75.00	100.00	7,500.00	ITD 921-920 032	
		WELLABLE (ADAMS)			12.00	260.00	3,120.00	ITD 921-920 033	
		D365 -			12.00	270.00	3,240.00	ITD 921-920 034	
		TASK/SCHEDULER TRIAL			12.00	200.00	2,400.00	ITD 921-920 035	
		BUDGET MODULE (WOLFE)			1.00	37,800.00	37,800.00	ITD 921-920 036	
		VOULNERABILITY SCANNING			1.00	15,000.00	15,000.00	ITD 921-920 037	
		NETWORK MAPPING / CHANGE MANAGEMENT / DOCUMENTATION			1.00	24,000.00	24,000.00	ITD 921-920 038	
							489,373.00		

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Project: AGENCY

Department: ITD Information Services      Fiscal Year: 2022      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-930	Computer Hardware	AGNCY-ITD-000	73,201.97	37,302.91	0.00	39,000.00	39,950.00	51,700.00	11,750.00

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Project: AGENCY

Department: ITD    Information Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
926-639	Training	AGNCY-ITD-000	16,753.22	2,216.92	0.00	12,300.00	12,300.00	66,790.00	54,490.00
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			MATTHEW		1.00	5,000.00	5,000.00	ITD 926-639 001	
			JESSE		1.00	5,000.00	5,000.00	ITD 926-639 002	
			LUIS		1.00	5,000.00	5,000.00	ITD 926-639 003	
			KONRAD		1.00	5,000.00	5,000.00	ITD 926-639 004	
			JEFF		1.00	5,000.00	5,000.00	ITD 926-639 005	
			CARTER		1.00	5,000.00	5,000.00	ITD 926-639 006	
			RATTANAK		1.00	5,000.00	5,000.00	ITD 926-639 007	
			NEWHIRE		1.00	5,000.00	5,000.00	ITD 926-639 008	
			ANDREI		1.00	5,000.00	5,000.00	ITD 926-639 009	
			ISAAC		1.00	5,000.00	5,000.00	ITD 926-639 010	
			GROUP TRAINING		1.00	7,500.00	7,500.00	ITD 926-639 011	
			CERTIFICATION EXAM FEES		6.00	500.00	3,000.00	ITD 926-639 012	
			STAFF TRAINING BOOKS/ONLINE MATERIALS		1.00	500.00	500.00	ITD 926-639 013	
			PLURALSITE		1.00	5,790.00	5,790.00	ITD 926-639 014	
							66,790.00		
926-653	Employee Dues	AGNCY-ITD-000	0.00	0.00	0.00	200.00	200.00	200.00	0.00
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			EMPLOYEE ASSOCIATION DUES		1.00	200.00	200.00	ITD 926-653 001	
							200.00		
999-500	Capital Expenditure	AGNCY-ITD-000	186,043.62	7,635.00	0.00	300,000.00	304,500.00	440,000.00	135,500.00
		Details:	Description		Qty	Unit Price	Ext Price	Budget Reference	
			PALO ALTO FIREWALLS		4.00	28,000.00	112,000.00	ITD 999-500 001	
			ONPREM STORAGE ARRAY FOR LOCAL BACKUPS		1.00	45,000.00	45,000.00	ITD 999-500 002	
			NETWORK TAPS - COMMODITY CIRCLE		1.00	26,000.00	26,000.00	ITD 999-500 003	
			NETWORK TAPS - TALLAHASSEE		1.00	20,000.00	20,000.00	ITD 999-500 004	
			LOGRYTHM SIEM FOR CORPORATE		1.00	45,000.00	45,000.00	ITD 999-500 005	
			SWITCHING - 4X 25G/48P CORE SWITCHES		4.00	32,000.00	128,000.00	ITD 999-500 006	
			SWITCHING - EDGE SWITCH REPLACEMENTS		20.00	3,200.00	64,000.00	ITD 999-500 007	
							440,000.00		

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Project: AGNCY

Department: ITD    Information Services			Fiscal Year: 2022	Budget ID: BUDGET					
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Project: AGNCY Dept: ITD 2022 Expenses Totals:			\$1,145,309.08	\$393,983.77	\$0.00	\$1,454,375.00	\$1,531,248.70	\$1,751,974.00	\$220,725.30
ITD    Information Services Totals:			\$1,145,309.08	\$393,983.77	\$0.00	\$1,454,375.00	\$1,531,248.70	\$1,751,974.00	\$220,725.30

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Project: AGENCY

Department: JON      Joint Owners      Fiscal Year: 2022      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-165	Environmental Support	AGNCY-MBR-000	56,825.00	12,645.50	0.00	41,000.00	55,000.00	0.00	(55,000.00)
Notes: This budget expenses moved to the Public Relations Department, which now has responsibility for external and environmental affairs, including attending the FCG Environmental Committee.									
921-220	Books - Publications - Subscri	AGNCY-MBR-000	512.50	0.00	0.00	300.00	200.00	200.00	0.00
921-240	Office Supplies	AGNCY-MBR-000	1,428.77	256.64	0.00	7,000.00	10,400.00	300.00	(10,100.00)
Notes: The fiscal 2021 budget included funding for the one-time purchase of a phase-tracker tool to assist members with mapping projects.									
921-650	Employer Dues	AGNCY-MBR-000	149,431.63	76,726.28	0.00	155,000.00	155,000.00	155,000.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	APPA DEED DUES FOR FMPA AND ITS MEMBERS THAT ARE APPA MEMBERS				1.00	30,000.00	30,000.00	JON 921-650 001
		TVPPA MEMBER DUES AND SUPPORT FOR LINEWORKER SAFETY PROGRAM				1.00	125,000.00	125,000.00	JON 921-650 002
								155,000.00	
921-670	Travel	AGNCY-MBR-000	33,384.88	11,294.22	0.00	25,000.00	39,550.00	37,850.00	(1,700.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	MEMBER CITY VISITS				130.00	175.00	22,750.00	JON 921-670 001
		TVPPA				2.00	2,000.00	4,000.00	JON 921-670 002
		APPA & OTHER CONFERENCES				3.00	2,500.00	7,500.00	JON 921-670 003
		DINNERS THIRD WEDNESDAY				12.00	300.00	3,600.00	JON 921-670 004
								37,850.00	
921-671	Meetings	AGNCY-MBR-000	3,271.30	865.08	0.00	3,000.00	8,650.00	8,300.00	(350.00)

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Project: AGENCY

Department: JON Joint Owners

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)	
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	LINEMENS RT				2.00	350.00	700.00	JON 921-671 001	
		AMI ROUNDTABLE				1.00	375.00	375.00	JON 921-671 002	
		HR ROUNDTABLE				2.00	250.00	500.00	JON 921-671 003	
		DISTRIBUTION RELIABILITY RT				1.00	350.00	350.00	JON 921-671 004	
		JOINT PURCHASE PROJECT MEETINGS				2.00	200.00	400.00	JON 921-671 005	
		PURCHASING ROUNDTABLE				1.00	250.00	250.00	JON 921-671 006	
		IT ROUNDTABLE				1.00	250.00	250.00	JON 921-671 007	
		METER TECH ROUNDTABLE				2.00	300.00	600.00	JON 921-671 008	
		GIS ROUNDTABLE				2.00	250.00	500.00	JON 921-671 009	
		REGIONAL CREW LEADER ROUNDTABLES				5.00	250.00	1,250.00	JON 921-671 010	
		MISC RT OR MEETINGS				3.00	250.00	750.00	JON 921-671 011	
		REGIONAL TRAINING SESSIONS				8.00	250.00	2,000.00	JON 921-671 012	
		SUBSTATION ROUNDTABLE				1.00	375.00	375.00	JON 921-671 013	
								8,300.00		
	Notes: Reduced expenditures during fiscal 2020 and 2021 due to COVID, but hope to be back to normal in fiscal 2021.									
923-100	Contract Consultants	AGNCY-MBR-000	0.00	0.00	0.00	0.00		6,000.00	0.00	(6,000.00)
	Notes: HR confirmed we do not need to budget consultant dollars for the salary survey in fiscal 2022.									
923-180	Lobbying	AGNCY-MBR-000	5,078.00	0.00	0.00	0.00		0.00	0.00	0.00
926-635	Tuition Reimbursement	AGNCY-MBR-000	5,544.75	1,108.95	0.00	0.00		6,660.00	0.00	(6,660.00)
	Notes: Team members completed their degrees, and as this time, there are no plans to pursue new degre programs.									
926-639	Training	AGNCY-MBR-000	4,758.25	2,105.66	0.00	8,000.00		9,000.00	15,000.00	6,000.00
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	TRAINING PROGRAMS FOR DEPARTMENT				6.00	2,500.00	15,000.00	JON 926-639 001	
								15,000.00		
	Notes: Training budget increased due to the potential to add a new position to the department in fiscal 2022.									
926-653	Employee Dues	AGNCY-MBR-000	237.00	234.00	0.00	500.00		500.00	500.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	NOTARY DUES				1.00	250.00	250.00	JON 926-653 001	
		IEEE MMSD CV				1.00	250.00	250.00	JON 926-653 002	
								500.00		

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Project: AGENCY

Department: JON      Joint Owners      Fiscal Year: 2022      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
930-801	FMEA Rodeo Prize	AGNCY-MBR-000	0.00	3,000.00	0.00	0.00	4,000.00	4,000.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	LINEMENS COMPETITION - TEAM				1.00	3,000.00	3,000.00	JON 930-801 001
		LINEMENS COMPETETION - APPRENTICE				1.00	1,000.00	1,000.00	JON 930-801 002
								4,000.00	
Notes: The Florida Lineman Competition has been cancelled for 2021 due to the pandemic, so no reimbursement to a national competition is expected in fiscal 2021.									

930-900	Advertising	AGNCY-MBR-000	392.59	111.92	0.00	1,000.00	1,050.00	1,375.00	325.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		RFP/BID ADVERTISEMENTS				25.00	55.00	1,375.00	JON 930-900 001
								1,375.00	

Project: AGENCY Dept: JON 2022 Expenses Totals:			\$260,864.67	\$108,348.25	\$0.00	\$240,800.00	\$296,010.00	\$222,525.00	(\$73,485.00)
JON      Joint Owners Totals:			\$260,864.67	\$108,348.25	\$0.00	\$240,800.00	\$296,010.00	\$222,525.00	(\$73,485.00)

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Project: AGENCY

Department: LGL Legal

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-107	Legal Research	AGNCY-LGL-000	8,315.85	2,773.80	0.00	9,000.00	9,500.92	9,500.92	0.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		WESTLAW LEGAL RESEARCH			3.00	755.09	2,265.27	LGL 921-107 001	
		WESTLAW LEGAL RESEARCH			9.00	792.85	7,135.65	LGL 921-107 002	
		OUT-OF-PLAN RESEARCH			1.00	100.00	100.00	LGL 921-107 003	
							9,500.92		
921-220	Books - Publications - Subscri	AGNCY-LGL-000	1,492.40	391.00	0.00	2,013.00	2,002.06	2,205.45	203.39
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		FL STATUTES			1.00	300.00	300.00	LGL 921-220 001	
		LAW JOURNALS, LAW LIBRARY BOOKS AND UPDATES			1.00	325.00	325.00	LGL 921-220 002	
		FL NEWS SERVICE SUBSCRIPTION			1.00	1,100.00	1,100.00	LGL 921-220 003	
		THOMSON-REUTERS MONTHLY LAW LIBRARY UPDATES 3@ 38.59			3.00	38.59	115.77	LGL 921-220 004	
		THOMSON-REUTERS MONTHLY LAW LIBRARY UPDATES			9.00	40.52	364.68	LGL 921-220 005	
							2,205.45		
921-230	Shipping - Freight - Postage	AGNCY-LGL-000	577.07	96.96	0.00	715.00	738.88	789.00	50.12
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		POST OFFICE BOX RENTAL - YEARLY FEE			1.00	350.00	350.00	LGL 921-230 001	
		STAMPS.COM POSTAGE SERVICE FEE			12.00	18.00	216.00	LGL 921-230 002	
		SUPPLIES			1.00	75.00	75.00	LGL 921-230 003	
		FEDEX			1.00	148.00	148.00	LGL 921-230 004	
							789.00		
921-240	Office Supplies	AGNCY-LGL-000	669.97	322.36	0.00	1,000.00	1,500.00	1,000.00	(500.00)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		GENERAL OFFICE SUPPLIES			1.00	325.00	325.00	LGL 921-240 001	
		WATER COOLER RENTAL/REFILLS			1.00	275.00	275.00	LGL 921-240 002	
		PAPER GOODS (TOWELS, T.PAPER, TISSUES, TRASH BAGS)			1.00	300.00	300.00	LGL 921-240 003	
		LEGAL FEES (FILINGS AND RELATED FEES)			1.00	100.00	100.00	LGL 921-240 004	
							1,000.00		
921-311	Internet/Telcom Services	AGNCY-LGL-000	72.67	0.00	0.00	0.00	0.00	0.00	0.00

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**Project: AGENCY**

**Department: LGL Legal**

**Fiscal Year: 2022**

**Budget ID: BUDGET**

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-312	Utilities - Electric	AGNCY-LGL-000	2,163.08	703.80	0.00	2,520.00	2,520.00	2,520.00	0.00

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**Project: AGENCY**

**Department: LGL Legal**

**Fiscal Year: 2022**

**Budget ID: BUDGET**

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			MEETING TRAVEL JLF/DBO		34.00	300.00	10,200.00	LGL 921-670 001	
							10,200.00		
921-671	Meetings	AGNCY-LGL-000	14.49	1,219.08	0.00	500.00	500.00	500.00	0.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			LUNCHES - IN-HOUSE MEETINGS		20.00	25.00	500.00	LGL 921-671 001	
							500.00		
923-105	Legal Fees	AGNCY-LGL-000	150,625.76	25,575.00	0.00	100,000.00	100,000.00	100,000.00	0.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			OUTSIDE COUNSEL LEGAL FEES - VARIOUS		1.00	100,000.00	100,000.00	LGL 923-105 001	
							100,000.00		
923-332	Records Retention	AGNCY-LGL-000	1,056.00	0.00	0.00	1,385.04	1,100.04	1,385.04	285.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			OFF-SITE RECORD STORAGE		12.00	115.42	1,385.04	LGL 923-332 001	
							1,385.04		
926-639	Training	AGNCY-LGL-000	3,682.70	-136.94	0.00	3,000.00	7,500.00	7,500.00	0.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			APPA LEGAL CONFERENCE JLF/DBO VIRTUAL ATTENDANCE		2.00	3,000.00	6,000.00	LGL 926-639 001	
			GENERAL IN-HOUSE CLE (CDS)		3.00	275.00	825.00	LGL 926-639 002	
			CLE TRAINING INVOLVING TRAVEL		2.00	337.50	675.00	LGL 926-639 003	
							7,500.00		
926-653	Employee Dues	AGNCY-LGL-000	1,776.00	1,036.95	0.00	2,085.00	2,085.00	2,085.00	0.00

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Project: AGENCY

Department: LGL Legal

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		EXEC. BRANCH LOBBYIST RENEWAL				2.00	25.00	50.00	LGL 926-653 001
		LEGISLATIVE LOBBYIST REVEWAL				1.00	25.00	25.00	LGL 926-653 002
		FL BAR RENEWALS				1.00	345.00	345.00	LGL 926-653 003
		FL BAR RENEWALS				1.00	300.00	300.00	LGL 926-653 004
		FL BAR RENEWALS				1.00	150.00	150.00	LGL 926-653 005
		PROFESSIONAL ORG. MBRSHPS				4.00	191.25	765.00	LGL 926-653 006
		BOARD CERT. RENEWAL JLF				1.00	150.00	150.00	LGL 926-653 007
		BOARD CERT. REGISTRATION DBO				1.00	300.00	300.00	LGL 926-653 008
								2,085.00	
935-300	Janitorial	AGNCY-LGL-000	3,942.95	1,760.00	0.00	4,420.00	4,468.00	4,420.00	(48.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		OFFICE CLEANING				52.00	80.00	4,160.00	LGL 935-300 001
		RUG LAUNDERING				4.00	15.00	60.00	LGL 935-300 002
		CARPET CLEANING				1.00	200.00	200.00	LGL 935-300 003
								4,420.00	
935-301	Grounds Services (Lawn/Irriga)	AGNCY-LGL-000	-581.15	-1,079.34	0.00	0.00	0.00	0.00	0.00
935-304	Building Maintenance	AGNCY-LGL-000	9,578.93	100.00	0.00	100.00	5,000.00	1,000.00	(4,000.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		YEARLY BACKFLOW INSPECTION				1.00	50.00	50.00	LGL 935-304 001
		PLUMBING REPAIRS				1.00	190.00	190.00	LGL 935-304 002
		OUTSIDE LIGHTING MAINTENANCE				1.00	200.00	200.00	LGL 935-304 003
		OUTSIDE BUILDING MAINTENANCE				1.00	200.00	200.00	LGL 935-304 004
		BI-ANNUAL AC SYSTEM CHECK UP				2.00	150.00	300.00	LGL 935-304 005
		AC FILTERS				4.00	15.00	60.00	LGL 935-304 006
								1,000.00	
935-310	Security Monitoring	AGNCY-LGL-000	453.40	149.70	0.00	360.00	360.00	360.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		MONTHLY @ \$30.00				12.00	30.00	360.00	LGL 935-310 001
								360.00	

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Project: AGENCY

Department: LGL Legal

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Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
935-317	Pest / Termite Control	AGNCY-LGL-000	519.00	118.00	0.00	620.00	780.00	620.00	(160.00)
			Description						
						Qty	Unit Price	Ext Price	Budget Reference
Details:						1.00	200.00	200.00	LGL 935-317 001
						6.00	70.00	420.00	LGL 935-317 002
								620.00	

Project: AGENCY Dept: LGL 2022 Expenses Totals:			\$227,534.59	\$43,224.47	\$0.00	\$159,238.04	\$177,054.90	\$165,605.41	(\$11,449.49)
LGL Legal Totals:			\$227,534.59	\$43,224.47	\$0.00	\$159,238.04	\$177,054.90	\$165,605.41	(\$11,449.49)

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Project: AGENCY

Department: OPS    System Operations    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-240	Office Supplies	AGNCY-OPS-000	249.63	18.78	0.00	0.00	100.00	100.00	0.00
921-670	Travel	AGNCY-OPS-000	0.00	0.00	0.00	550.00	1,650.00	1,650.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	MEMBER MEETINGS				6.00	275.00	1,650.00	OPS 921-670 001
								1,650.00	
921-670	Travel	AGNCY-OPS-ARP	48,746.75	16,028.93	0.00	17,444.00	23,300.00	22,900.00	(400.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	MEMBER MEETINGS				12.00	275.00	3,300.00	OPS 921-670 001
		EMS/SCADA ARP CITIES				52.00	275.00	14,300.00	OPS 921-670 002
		FRCC MEETINGS				12.00	100.00	1,200.00	OPS 921-670 003
		FMPP MEETINGS				12.00	50.00	600.00	OPS 921-670 004
		ASSOCIATION MEETINGS				3.00	1,000.00	3,000.00	OPS 921-670 005
		ANNUAL CONFERENCE				1.00	500.00	500.00	OPS 921-670 006
								22,900.00	
921-671	Meetings	AGNCY-OPS-000	0.00	0.00	0.00	0.00	250.00	250.00	0.00
921-671	Meetings	AGNCY-OPS-ARP	39.00	0.00	0.00	0.00	250.00	250.00	0.00
926-639	Training	AGNCY-OPS-000	720.00	720.00	0.00	5,665.00	720.00	720.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	SAFETY TRAINING				2.00	360.00	720.00	OPS 926-639 001
								720.00	
926-639	Training	AGNCY-OPS-ARP	7,492.32	0.00	0.00	3,450.00	8,400.00	8,400.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	TRAINING FOR STAFF				4.00	1,500.00	6,000.00	OPS 926-639 001
		NERC CERTIFICATION				1.00	2,400.00	2,400.00	OPS 926-639 002
								8,400.00	

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Project: AGENCY

Department: OPS    System Operations    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
926-653	Employee Dues	AGENCY-OPS-000	273.75	400.00	0.00	240.00	245.00	245.00	0.00
Project: AGENCY Dept: OPS 2022 Expenses Totals:			\$57,521.45	\$17,167.71	\$0.00	\$27,349.00	\$34,915.00	\$34,515.00	(\$400.00)
OPS    System Operations Totals:			\$57,521.45	\$17,167.71	\$0.00	\$27,349.00	\$34,915.00	\$34,515.00	(\$400.00)



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Project: AGNCY

Department: PLN Business Development and Planning Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-PLN-000	863.47	6,135.00	0.00	7,650.00	7,650.00	7,650.00	0.00

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Project: AGNCY

Department: PLN Business Development and Planning Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
926-653	Employee Dues	AGNCY-PLN-000	237.00	240.00	0.00	0.00	0.00	0.00	0.00
Project: AGNCY Dept: PLN 2022 Expenses Totals:			\$14,648.32	\$11,407.36	\$0.00	\$19,450.00	\$15,725.00	\$15,725.00	\$0.00
N	Business Development and Planning Totals:		\$14,648.32	\$11,407.36	\$0.00	\$19,450.00	\$15,725.00	\$15,725.00	\$0.00

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Project: AGENCY

Department: PRD    Public/Government Relations    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-165	Environmental Support	AGNCY-PRD-000	0.00	0.00	0.00	0.00	0.00	55,000.00	55,000.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		FCG MEMBERSHIP DUES				1.00	55,000.00	55,000.00	PRD 921-165 001
								55,000.00	
921-210	Printing Costs	AGNCY-PRD-000	2,090.00	16.00	0.00	1,000.00	1,000.00	1,000.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		BUSINESS CARDS, ENVELOPES, STATIONERY				1,000.00	1.00	1,000.00	PRD 921-210 001
								1,000.00	
921-220	Books - Publications - Subscri	AGNCY-PRD-000	1,628.10	22.00	0.00	2,150.00	2,150.00	3,300.00	1,150.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		HOOTSUITE (SOCIAL MEDIA MANAGEMENT)				1.00	500.00	500.00	PRD 921-220 001
		AP STYLEBOOK SUBSCRIPTION				1.00	25.00	25.00	PRD 921-220 002
		CANVA (GRAPHICS FOR SOCIAL MEDIA)				1.00	125.00	125.00	PRD 921-220 003
		NEW CLIP SERVICE				1.00	2,500.00	2,500.00	PRD 921-220 004
		DROPBOX				1.00	150.00	150.00	PRD 921-220 005
								3,300.00	
921-240	Office Supplies	AGNCY-PRD-000	2,347.31	729.07	0.00	1,875.00	1,875.00	1,875.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		FOAM CORE DRY MOUNTING AND SIGNS				5.00	50.00	250.00	PRD 921-240 001
		PLAQUES, RESOLUTIONS, AWARDS				3.00	175.00	525.00	PRD 921-240 002
		STOCK PHOTOS, GRAPHICS, MUSIC, FONTS				12.00	25.00	300.00	PRD 921-240 003
		PHOTO/VIDEO EQUIPMENT REPAIR OR RENEWAL				1.00	500.00	500.00	PRD 921-240 004
		PHOTO PROCESSING, FRAMING				4.00	75.00	300.00	PRD 921-240 005
								1,875.00	
921-390	Communications Projects	AGNCY-PRD-000	32,419.74	7,088.50	0.00	16,250.00	16,250.00	17,750.00	1,500.00

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**Project: AGENCY**

**Department: PRD**

**Public/Government Relations**

**Fiscal Year: 2022**

**Budget ID: BUDGET**

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \\(Decr)	
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	ANNUAL CONFERENCE VIDEO, PRODUCTION AND LIVE STREAM				1.00	15,000.00	15,000.00	PRD 921-390 001	
		SOCIAL MEDIA PROMOTION				5.00	250.00	1,250.00	PRD 921-390 002	
		VIDEO SERVICES (BTS, WHITEBOARDS, LINEWORKER APP, CC)				1.00	1,500.00	1,500.00	PRD 921-390 003	
								17,750.00		
921-670	Travel	AGNCY-PRD-000	55,891.90	6,805.70	0.00	51,000.00	56,440.00	57,640.00	1,200.00	
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	FMPA MEMBERS TO APPA RALLY				14.00	2,300.00	32,200.00	PRD 921-670 001	
		MEMBER CITY VISITS				9.00	150.00	1,350.00	PRD 921-670 002	
		TAMPA FCG				10.00	150.00	1,500.00	PRD 921-670 003	
		TALLAHASSEE FCG/OTHER				8.00	500.00	4,000.00	PRD 921-670 004	
		FCG ANNUAL MEETING				1.00	500.00	500.00	PRD 921-670 005	
		FSEC ADVISORY BOARD (& OTHER) MEETINGS				2.00	70.00	140.00	PRD 921-670 006	
		PURC				1.00	600.00	600.00	PRD 921-670 007	
		ENVIRONMENTAL SUMMER SCHOOL				1.00	1,000.00	1,000.00	PRD 921-670 008	
		WOMEN IN ENERGY LEADERSHIP FORUM				1.00	1,000.00	1,000.00	PRD 921-670 009	
		CONFERENCE ATTENDANCE FOR EXTERNAL AFFAIRS				2.00	1,000.00	2,000.00	PRD 921-670 010	
		MEMBER CITY VISITS FOR SOLAR, PR, OTHER INITIATIVES				9.00	150.00	1,350.00	PRD 921-670 011	
		APPA LEGISLATIVE RALLY				2.00	2,300.00	4,600.00	PRD 921-670 012	
		APPA COMMUNICATORS ROUNDTABLE				1.00	1,000.00	1,000.00	PRD 921-670 013	
		BUSINESS TRAVEL				4.00	500.00	2,000.00	PRD 921-670 014	
		APPA CONFERENCE				2.00	2,200.00	4,400.00	PRD 921-670 015	
								57,640.00		
921-671	Meetings	AGNCY-PRD-000	618.60	0.00	0.00	0.00	0.00	0.00	1,800.00	1,800.00
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	APPA NATIONAL CONFERENCE BREAKFAST				1.00	1,800.00	1,800.00	PRD 921-671 001	
								1,800.00		
921-803	Govt Relations Events	AGNCY-PRD-000	0.00	0.00	0.00	1,920.00	1,920.00	1,920.00	0.00	

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Department: PRD

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Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	APPA RALLY BREAKFAST			45.00	16.00	720.00	PRD 921-803 001	
		APPA RALLY LUNCHEON TABLES			2.00	350.00	700.00	PRD 921-803 002	
		CAPITOL HILL RECEPTION			1.00	500.00	500.00	PRD 921-803 003	
							1,920.00		
921-811	Sponsorships	AGENCY-PRD-000	16,700.00	10,000.00	0.00	20,000.00	23,000.00	23,000.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	FLORIDA CHAMBER OF COMMERCE			1.00	10,000.00	10,000.00	PRD 921-811 001	
		CONFERENCE SPONSORSHIP FOR EXTERNAL AFFAIRS (FWELF, ETC.)			1.00	7,500.00	7,500.00	PRD 921-811 002	
		FMEA ENERGY CONNECTION CONFERENCE			1.00	4,000.00	4,000.00	PRD 921-811 003	
		FMEA HURRICANE FORUM			1.00	1,500.00	1,500.00	PRD 921-811 004	
							23,000.00		
921-820	Speciality Items	AGENCY-PRD-000	13.90	1,164.52	0.00	3,410.00	3,410.00	3,410.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	REIMBURSEMENT PER FMPAS LOGO EMBROIDERY POLICY			10.00	6.00	60.00	PRD 921-820 001	
		FMPA LOGO SHIRTS			30.00	45.00	1,350.00	PRD 921-820 002	
		SPECIALITY ITEM			1.00	2,000.00	2,000.00	PRD 921-820 003	
							3,410.00		
921-830	Annual Report	AGENCY-PRD-000	17,672.16	6,000.00	0.00	18,000.00	18,000.00	14,000.00	(4,000.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
	Details:	DESIGN, ARTWORK, LAYOUT			1.00	9,000.00	9,000.00	PRD 921-830 001	
		PHOTOGRAPHY			1.00	2,000.00	2,000.00	PRD 921-830 002	
		PRINTING			1.00	2,000.00	2,000.00	PRD 921-830 003	
		MAILING RELATED COSTS			1.00	1,000.00	1,000.00	PRD 921-830 004	
							14,000.00		
923-100	Contract Consultants	AGENCY-PRD-000	32,305.00	12,500.00	0.00	35,800.00	35,800.00	35,800.00	0.00

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Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			COMMUNICATIONS AND PUBLIC RELATIONS (CORE MESSAGE)		12.00	2,500.00	30,000.00	PRD 923-100 001	
			WEBSITE SERVICES		3.00	1,000.00	3,000.00	PRD 923-100 002	
			PHOTOGRAPHY SERVICES		2.00	1,000.00	2,000.00	PRD 923-100 003	
			DESIGN SERVICES		4.00	200.00	800.00	PRD 923-100 004	
							35,800.00		

923-180	Lobbying	AGNCY-PRD-000	142,635.00	71,419.04	0.00	146,000.00	146,000.00	146,000.00	0.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			PEEBLES, SMITH AND MATTHEWS		2.00	30,000.00	60,000.00	PRD 923-180 001	
			GRAY ROBINSON		2.00	20,000.00	40,000.00	PRD 923-180 002	
			FMEA - MICHAEL NOLAN		4.00	11,500.00	46,000.00	PRD 923-180 003	
							146,000.00		

926-639	Training	AGNCY-PRD-000	3,622.29	2,361.20	0.00	15,000.00	15,600.00	15,600.00	0.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			PROFESSIONAL DEVELOPMENT FOR DEPARTMENT STAFF		6.00	2,100.00	12,600.00	PRD 926-639 001	
			TRAINING FOR VIDEOS, PHOTOGRAPHY, DESIGN		2.00	1,500.00	3,000.00	PRD 926-639 002	
							15,600.00		

926-653	Employee Dues	AGNCY-PRD-000	560.00	560.00	0.00	900.00	900.00	900.00	0.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			PUBLIC RELATIONS ASSOCIATIONS		3.00	300.00	900.00	PRD 926-653 001	
							900.00		

Project: AGENCY Dept: PRD 2022 Expenses Totals:			\$308,504.00	\$118,666.03	\$0.00	\$313,305.00	\$322,345.00	\$378,995.00	\$56,650.00
PRD	Public/Government Relations	Totals:	\$308,504.00	\$118,666.03	\$0.00	\$313,305.00	\$322,345.00	\$378,995.00	\$56,650.00

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Project: AGENCY

Department: PRJ    Project Development			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Expenses									
Project: AGENCY Dept: PRJ 2022 Expenses Totals:			\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
PRJ	Project Development	Totals:	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

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Project: AGENCY

Department: PWR    Power Generation    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-PWR-000	25,000.00	27,750.00	0.00	28,900.00	28,850.00	30,000.00	1,150.00
		Details:	Description			Qty	Unit Price	Ext Price	Budget Reference
			SNL SUBSCRIPTION - INDUSTRY INFO (POWER; FUEL; FERC; ENVIRON; ETC) MULTIPLE USERS			2.00	15,000.00	30,000.00	PWR 921-220 001
								30,000.00	
921-670	Travel	AGNCY-PWR-000	185.54	0.00	0.00	800.00	0.00	800.00	800.00
		Details:	Description			Qty	Unit Price	Ext Price	Budget Reference
			ANNUAL MEETING - KEN RUTTER (MILEAGE; TOLLS ; PER DIEM; TIPS; ETC)			1.00	800.00	800.00	PWR 921-670 001
								800.00	
921-670	Travel	AGNCY-PWR-ARP	4,145.74	4,063.10	0.00	6,500.00	7,300.00	7,220.00	(80.00)
		Details:	Description			Qty	Unit Price	Ext Price	Budget Reference
			KEYS MEETINGS (MEET WITH EC MEMBERS, PLANT STAFF; OPERATING COMMITTEE MEETINGS)			5.00	700.00	3,500.00	PWR 921-670 001
			TCEC MEETINGS (MEET WITH EC MEMBERS AND PLANT STAFF)			4.00	125.00	500.00	PWR 921-670 002
			CANE ISLAND MEETINGS (MEET WITH EC MEMBERS; TARP AND PLANT STAFF)			4.00	100.00	400.00	PWR 921-670 003
			OTHER FRCC MEETINGS (BOARD; FCG TASK FORCES; ETC)			2.00	350.00	700.00	PWR 921-670 004
			POOL STEERING COMMITTEE TO LAKELAND (MILEAGE)			4.00	30.00	120.00	PWR 921-670 005
			MEMBER MEETINGS - KEN RUTTER (MILEAGE; PER DIEM; TOLLS)			10.00	200.00	2,000.00	PWR 921-670 006
								7,220.00	
921-671	Meetings	AGNCY-PWR-ARP	434.08	89.99	0.00	400.00	600.00	600.00	0.00
		Details:	Description			Qty	Unit Price	Ext Price	Budget Reference
			VARIOUS HOSTED MEETINGS			12.00	50.00	600.00	PWR 921-671 001
								600.00	
926-639	Training	AGNCY-PWR-000	100.00	0.00	0.00	500.00	100.00	1,000.00	900.00



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Project: AGENCY

Department: PWR Power Generation

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
						Qty	Unit Price	Ext Price	Budget Reference
Details:						1.00	1,000.00	1,000.00	PWR 926-639 001
								1,000.00	

Project: AGENCY Dept: PWR 2022 Expenses Totals:			\$29,865.36	\$31,903.09	\$0.00	\$37,100.00	\$36,850.00	\$39,620.00	\$2,770.00
PWR	Power Generation	Totals:	\$29,865.36	\$31,903.09	\$0.00	\$37,100.00	\$36,850.00	\$39,620.00	\$2,770.00

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Project: AGENCY

Department: REG		Regulatory Compliance		Fiscal Year: 2022		Budget ID: BUDGET			
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-REG-000	0.00	0.00	0.00	0.00	150.00	150.00	0.00
	Details:	Description				Qty	Unit Price	Ext Price	Budget Reference
		RURAL ELECTRIC MAGAZINE				1.00	75.00	75.00	REG 921-220 001
		OTHER				1.00	75.00	75.00	REG 921-220 002
								150.00	
921-650	Employer Dues	AGNCY-REG-000	56,250.00	56,250.00	0.00	56,250.00	58,000.00	58,000.00	0.00
	Details:	Description				Qty	Unit Price	Ext Price	Budget Reference
		TAPS DUES				1.00	56,000.00	56,000.00	REG 921-650 001
		NORTH AMERICAN GENERATOR FORUM				1.00	2,000.00	2,000.00	REG 921-650 002
								58,000.00	
921-670	Travel	AGNCY-REG-000	17,626.44	4,413.84	0.00	12,000.00	25,900.00	16,650.00	(9,250.00)
	Details:	Description				Qty	Unit Price	Ext Price	Budget Reference
		MEMBER VISITS & COMPLIANCE DISCUSSIONS				6.00	150.00	900.00	REG 921-670 001
		ON-SITE PEER REVIEWS				2.00	250.00	500.00	REG 921-670 002
		NERC & FERC MEETINGS				5.00	1,250.00	6,250.00	REG 921-670 003
		TAPS AND APPA MEETINGS				3.00	1,500.00	4,500.00	REG 921-670 004
		FRCC BOARD MEETINGS				0.00	150.00	0.00	REG 921-670 005
		SERC WORKSHOPS				2.00	1,500.00	3,000.00	REG 921-670 006
		REGULATORY CONFERENCE				1.00	1,500.00	1,500.00	REG 921-670 007
		NAGF MEETINGS				0.00	500.00	0.00	REG 921-670 008
		SERC BOARD MEETINGS				0.00	1,200.00	0.00	REG 921-670 009
								16,650.00	
921-670	Travel	AGNCY-REG-ARP	0.00	0.00	0.00	1,100.00	1,750.00	1,750.00	0.00
	Details:	Description				Qty	Unit Price	Ext Price	Budget Reference
		MEMBER VISITS & POOL DISCUSSIONS				7.00	250.00	1,750.00	REG 921-670 001
								1,750.00	
921-671	Meetings	AGNCY-REG-000	0.00	0.00	0.00	0.00	0.00	500.00	500.00
921-671	Meetings	AGNCY-REG-ARP	504.37	0.00	0.00	1,000.00	510.00	1,000.00	490.00

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Project: AGENCY

Department: REG Regulatory Compliance Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Details:			Description			Qty	Unit Price	Ext Price	Budget Reference
Details:			FMPP COMPLIANCE COMMITTEE MEETINGS			12.00	83.33	1,000.00	REG 921-671 001
								1,000.00	
923-100	Contract Consultants	AGNCY-REG-000	0.00	0.00	0.00	20,000.00	20,000.00	40,000.00	20,000.00
Details:			Description			Qty	Unit Price	Ext Price	Budget Reference
Details:			COMPLIANCE CONSULTING SERVICES			1.00	40,000.00	40,000.00	REG 923-100 001
								40,000.00	
926-635	Tuition Reimbursement	AGNCY-REG-000	2,900.00	0.00	0.00	1,500.00	0.00	0.00	0.00
926-639	Training	AGNCY-REG-000	1,154.77	0.00	0.00	5,000.00	9,400.00	6,000.00	(3,400.00)
Details:			Description			Qty	Unit Price	Ext Price	Budget Reference
Details:			MEMBER COMPLIANCE WORKSHOPS			2.00	1,000.00	2,000.00	REG 926-639 001
Details:			TRAINING FOR COMPLIANCE STAFF			1.00	4,000.00	4,000.00	REG 926-639 002
								6,000.00	
926-639	Training	AGNCY-REG-ARP	0.00	0.00	0.00	0.00	800.00	800.00	0.00
Details:			Description			Qty	Unit Price	Ext Price	Budget Reference
Details:			ARP WORKSHOPS			1.00	350.00	350.00	REG 926-639 001
Details:			COMPLIANCE TRAINING FOR FMPA STAFF			1.00	100.00	100.00	REG 926-639 002
Details:			COMPLIANCE TRAINING FOR SUBJECT MATTER EXPERTS			2.00	175.00	350.00	REG 926-639 003
								800.00	
926-653	Employee Dues	AGNCY-REG-ARP	262.00	265.00	0.00	0.00	300.00	300.00	0.00
Details:			Description			Qty	Unit Price	Ext Price	Budget Reference
Details:			IEEE			1.00	300.00	300.00	REG 926-653 001
								300.00	

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Project: AGNCY

REG	Regulatory Compliance Totals:	\$78,697.58	\$60,928.84	\$0.00	\$96,850.00	\$116,810.00	\$125,150.00	\$8,340.00
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Project: AGENCY

Department: RSK Risk Management

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-RSK-000	6,810.64	554.99	0.00	850.00	1,000.00	900.00	(100.00)

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Project: AGENCY

Department: RSK Risk Management

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
924-321	Property Insurance	AGNCY-RSK-000	15,695.97	6,666.65	0.00	20,000.00	19,000.00	22,000.00	3,000.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
	Details:	FMPA OFFICE BUILDING W/ FM GLOBAL			1.00	21,000.00	21,000.00	RSK 924-321 001	
		TALL			1.00	1,000.00	1,000.00	RSK 924-321 002	
							22,000.00		
Notes: All property carriers are lossing money. Increases are due to market conditions.									
924-322	Other Insurance	AGNCY-RSK-000	47,792.80	27,841.65	0.00	71,500.00	82,750.00	77,500.00	(5,250.00)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
	Details:	CRIME			1.00	22,500.00	22,500.00	RSK 924-322 001	
		LAWYERS E&O			1.00	17,000.00	17,000.00	RSK 924-322 002	
		CYBER			1.00	38,000.00	38,000.00	RSK 924-322 003	
							77,500.00		
925-323	Auto Liability Insurance	AGNCY-RSK-000	6,212.85	2,749.60	0.00	10,300.00	7,200.00	13,000.00	5,800.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
	Details:	FORD SUV			1.00	8,000.00	8,000.00	RSK 925-323 001	
		CHEVY TRUCK			1.00	5,000.00	5,000.00	RSK 925-323 002	
							13,000.00		
Notes: Auto insurance higher due to market conditions. Insurer claims paid out are increasing.									
925-324	Officers Liability Insurance	AGNCY-RSK-000	128,230.40	53,100.00	0.00	146,000.00	134,000.00	165,000.00	31,000.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
	Details:	AEGIS			1.00	165,000.00	165,000.00	RSK 925-324 001	
							165,000.00		
Notes: Lower membership credit and insurance market conditions									
925-625	Workers Comp Insurance	AGNCY-RSK-000	33,505.00	14,050.75	0.00	50,500.00	38,500.00	55,000.00	16,500.00

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Project: AGENCY

Department: RSK Risk Management Fiscal Year: 2022 Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
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	Description	Qty	Unit Price	Ext Price	Budget Reference
Details:	WORKERS COMP WELLS	1.00	55,000.00	55,000.00	RSK 925-625 001
				55,000.00	
Notes: Market conditions and new TCEC employees at a higher rate than office workers. Prior year claim impact on rate as well.					

925-720	Commercial Umbrella Insurance	AGENCY-RSK-000	253,358.80	105,190.40	0.00	290,000.00	265,000.00	308,000.00	43,000.00
							</		

926-639	Training	AGENCY-RSK-000	2,477.78	0.00	0.00	0.00	0.00	1,500.00	1,500.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		MANAGER TRAINING			1.00	1,500.00	1,500.00	RSK 926-639 001	
							1,500.00		

Project: AGENCY Dept: RSK 2022 Expenses Totals:			\$519,836.76	\$213,335.34	\$0.00	\$602,250.00	\$577,890.00	\$671,300.00	\$93,410.00
RSK Risk Management Totals:			\$519,836.76	\$213,335.34	\$0.00	\$602,250.00	\$577,890.00	\$671,300.00	\$93,410.00

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Project: AGENCY

Department: TPS    Engineering Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Expenses									
921-220	Books - Publications - Subscri	AGNCY-TPS-000	4,184.01	818.00	0.00	1,500.00	1,500.00	1,500.00	0.00



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Project: AGENCY

Department: TPS    Engineering Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)	
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	FRCC PLANNING COMMITTEE MEETINGS - CARL TURNER				10.00	115.00	1,150.00	TPS 921-670 001	
		FRCC TTS AND RPS MEETINGS - JOHN AND EMMANUEL				10.00	115.00	1,150.00	TPS 921-670 002	
		TRANSMISSION PLANNING VISITS TO ARP MEMBER CITIES				4.00	200.00	800.00	TPS 921-670 003	
		FRCC STABILITY ANALYSIS SUBCOMMITTEE (SAS) MEETINGS - CARL TURNER				1.00	115.00	115.00	TPS 921-670 004	
		GENERATING ASSET ENGINEERING SUPPORT - CI SITE VISITS				20.00	50.00	1,000.00	TPS 921-670 005	
		GENERATING ASSET ENGINEERING SUPPORT - TCEC SITE VISITS				10.00	120.00	1,200.00	TPS 921-670 006	
		GENERATING ASSET ENGINEERING SUPPORT - STOCK ISLAND VISITS				10.00	500.00	5,000.00	TPS 921-670 007	
		JEA AND DUKE ENERGY ATTACHMENT K/N MEETINGS				0.00	200.00	0.00	TPS 921-670 008	
		FPL ATTACHMENT K MEETING				0.00	200.00	0.00	TPS 921-670 009	
		FRCC SPCS MEETINGS - NONE				0.00	115.00	0.00	TPS 921-670 010	
		DIST ENGINEERING SUPPORT- VISITS TO ARP MEMBERS				33.00	100.00	3,300.00	TPS 921-670 011	
		KEYS/FKEC ENG. AND OPS COMMITTEE				1.00	500.00	500.00	TPS 921-670 012	
		SERC EC, OC, SUBCOMMS				1.00	400.00	400.00	TPS 921-670 013	
		FRCC ORS, SOS, OPWG - EMMANUEL, CARL				10.00	115.00	1,150.00	TPS 921-670 014	
		OPS - FMPP (ORLANDO)				14.00	20.00	280.00	TPS 921-670 015	
		OPS - FMPP (LAKELAND)				3.00	100.00	300.00	TPS 921-670 016	
								16,345.00		
921-671	Meetings	AGNCY-TPS-000	127.53	166.88	0.00		400.00	400.00	400.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	MEMBER UFLS OR DISTRIBUTION ENG MEETING				2.00	200.00	400.00	TPS 921-671 001	
								400.00		
926-639	Training	AGNCY-TPS-000	5,332.58	2,546.92	0.00		8,000.00	10,500.00	10,500.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	ENGINEERING SERVICES STAFF TRAINING				7.00	1,500.00	10,500.00	TPS 926-639 001	
								10,500.00		
926-653	Employee Dues	AGNCY-TPS-000	337.50	880.00	0.00		2,600.00	2,600.00	2,700.00	100.00
		Description				Qty	Unit Price	Ext Price	Budget Reference	
	Details:	IEEE DUES				6.00	200.00	1,200.00	TPS 926-653 001	
		PE LICENSE RENEWALS				5.00	300.00	1,500.00	TPS 926-653 002	
								2,700.00		

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Project: AGNCY

Department: TPS    Engineering Services			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Project: AGNCY Dept: TPS 2022 Expenses Totals:			\$30,927.58	\$14,545.13	\$0.00	\$32,810.00	\$40,110.00	\$40,045.00	(\$65.00)
TPS	Engineering Services	Totals:	\$30,927.58	\$14,545.13	\$0.00	\$32,810.00	\$40,110.00	\$40,045.00	(\$65.00)

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Project: AGENCY

Department: TSY		Treasury	Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
Expenses									
427-220	Interest Expense	AGNCY-TSY-000	4,840.00	0.00	0.00	0.00	0.00	0.00	0.00
921-220	Books - Publications - Subscri	AGNCY-TSY-000	12,950.64	1,999.00	0.00	14,000.00	13,700.00	14,100.00	400.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		BOND BUYER			7.00	1,700.00	11,900.00	TSY 921-220 001	
		DUNN & BRADSTREET			1.00	2,200.00	2,200.00	TSY 921-220 002	
							14,100.00		
921-240	Office Supplies	AGNCY-TSY-000	1,009.77	229.99	0.00	500.00	1,000.00	500.00	(500.00)
921-670	Travel	AGNCY-TSY-000	0.00	0.00	0.00	200.00	250.00	0.00	(250.00)
921-671	Meetings	AGNCY-TSY-000	711.99	55.25	0.00	150.00	500.00	500.00	0.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		MEETINGS			0.00	0.00	500.00	TSY 921-671 001	
							500.00		
921-700	Bank and Other Account Fees	AGNCY-TSY-000	27,430.83	13,773.73	0.00	10,000.00	30,000.00	18,000.00	(12,000.00)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		WELLS FARGO			1.00	10,000.00	10,000.00	TSY 921-700 001	
		PL START UP COSTS			1.00	8,000.00	8,000.00	TSY 921-700 002	
							18,000.00		
923-100	Contract Consultants	AGNCY-TSY-000	11,752.19	0.00	0.00	8,000.00	10,000.00	8,000.00	(2,000.00)
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		INTEGRITY WORKSTATION AUTOMATION & REPORTING (\$250/HOUR)			1.00	8,000.00	8,000.00	TSY 923-100 001	
							8,000.00		
923-120	Financial Consultant	AGNCY-TSY-000	35,390.33	39,999.99	0.00	135,000.00	195,000.00	185,000.00	(10,000.00)

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User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Select By: ((pssbeconhdr.fiscyr) = '2022')

Project: AGENCY

Department: TSY Treasury

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			FINANCIAL CONSULTANTS - DUNLAP & ASSOC- PER BOD CONTRACT		1.00	135,000.00	135,000.00	TSY 923-120 001	
			PFM BILLABLE HOURLY		1.00	50,000.00	50,000.00	TSY 923-120 002	
							185,000.00		

926-639	Training	AGNCY-TSY-000	5,245.92	1,864.51	0.00	2,000.00	9,300.00	9,650.00	350.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			MANAGER - AFP /GFOA/FGFOA		1.00	2,300.00	2,300.00	TSY 926-639 001	
			MANAGER - FGFOA/GFOA/OTHER WEBINAR		1.00	150.00	150.00	TSY 926-639 002	
			STAFF - CASH MANAGEMENT		1.00	2,300.00	2,300.00	TSY 926-639 003	
			STAFF - AFP/INVESTMENTS		1.00	2,300.00	2,300.00	TSY 926-639 004	
			STAFF - DEBT		1.00	2,300.00	2,300.00	TSY 926-639 005	
			STAFF - CASH MANAGMENT WEBINAR		1.00	150.00	150.00	TSY 926-639 006	
			STAFF - INVESTMENTS WEBINAR		1.00	150.00	150.00	TSY 926-639 007	
							9,650.00		

926-653	Employee Dues	AGNCY-TSY-000	2,285.00	495.00	0.00	2,630.00	2,290.00	2,625.00	335.00
Details:			Description		Qty	Unit Price	Ext Price	Budget Reference	
			CTP LICENSE		2.00	550.00	1,100.00	TSY 926-653 001	
			AICPA		1.00	300.00	300.00	TSY 926-653 002	
			FGFOA		3.00	55.00	165.00	TSY 926-653 003	
			GFOA		3.00	170.00	510.00	TSY 926-653 004	
			ASS FIN PRO		1.00	550.00	550.00	TSY 926-653 005	
							2,625.00		

930-900	Advertising	AGNCY-TSY-000	100.67	0.00	0.00	100.00	150.00	100.00	(50.00)
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999-240	Transfer to Other Bus Unit	AGNCY-TSY-000	220,000.00	0.00	0.00	0.00	0.00	0.00	0.00
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Project: AGENCY Dept: TSY 2022 Expenses Totals:			\$321,717.34	\$58,417.47	\$0.00	\$172,580.00	\$262,190.00	\$238,475.00	(\$23,715.00)
TSY Treasury Totals:			\$321,717.34	\$58,417.47	\$0.00	\$172,580.00	\$262,190.00	\$238,475.00	(\$23,715.00)

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FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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<b>AGENCY Totals: Income:</b>	\$15,217,036.86	\$4,808,018.27	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
<b>Expenses:</b>	\$14,992,790.44	\$5,399,875.47	\$0.00	\$15,041,336.04	\$15,629,355.60	\$17,209,535.24	\$5,688,604.64
<b>Net Income:</b>	\$224,246.42	-\$591,857.20	\$0.00	-\$15,041,336.04	\$15,629,355.60	\$17,209,535.24	(\$5,688,604.64)

**FMPA's Agency Budget**  
FY2020 Actual Vs. FY2020 Budget Comparison

Expenses	FY 2020 Budget	FY 2020 Actual	Budget Variance \$	Unused %
<b>I. Payroll and Benefits</b>				
Gross Payroll	7,944,256	7,994,239	(49,983)	-0.6%
FICA & Medicare	607,735	558,118	49,617	8.2%
401A	794,426	797,067	(2,641)	-0.3%
Long Term Care	8,739	10,500	(1,761)	-20.2%
Healthcare	1,201,676	1,180,266	21,410	1.8%
Other Post Employment Benefits	50,000	603,701	(553,701)	-1107.4%
Workers Comp Insurance	38,500	40,483	(1,983)	-5.2%
Recruit & Relocate	30,000	128,230	(98,230)	-327.4%
Wellness	26,700	16,904	9,796	36.7%
Tuition Reimbursement	18,113	11,090	7,023	38.8%
Employee Recognition	8,500	7,687	813	9.6%
Employee Activities	13,100	11,598	1,502	11.5%
<b>TOTAL PAYROLL &amp; BENEFITS</b>	<b>10,741,745</b>	<b>11,359,883</b>	<b>(618,138)</b>	<b>-5.8%</b>
<b>II. Operating Expenses</b>				
Employer Dues	219,450	214,889	4,561	2.1%
FCG-Florida Electric Power Coord Group	55,000	50,582	4,418	8.0%
Subscriptions	55,135	60,966	(5,831)	-10.6%
Employee Dues	12,007	9,875	2,132	17.8%
Office Supplies	28,219	40,010	(11,791)	-41.8%
Bank Charges	31,500	22,484	9,016	28.6%
Software	529,724	605,492	(75,768)	-14.3%
Hardware	51,700	105,725	(54,025)	-104.5%
Computer Supplies	20,900	18,748	2,152	10.3%
Postage	9,823	10,425	(602)	-6.1%
Printing	31,000	10,881	20,119	64.9%
Telephone & Fax	23,080	34,859	(11,779)	-51.0%
Internet Charges	178,240	191,474	(13,234)	-7.4%
GM's Contingency	175,000	-	175,000	100.0%
Business Travel	336,810	267,609	69,201	20.5%
Training	188,640	113,872	74,768	39.6%
Meetings	43,900	27,658	16,242	37.0%
FMPA Board of Directors	27,000	2,500	24,500	90.7%
Management Staff Training	5,000	22,491	(17,491)	-349.8%
Readiness to use auto allow.	60,039	59,944	95	0.2%
All Other Operating Costs	50,860	45,307	5,553	10.9%
<b>TOTAL OPERATING EXPENSES</b>	<b>2,133,027</b>	<b>1,915,791</b>	<b>217,236</b>	<b>10.2%</b>
<b>III. Outside Services &amp; Consultants</b>				
Consultants	859,527	641,402	218,125	25.4%
Lobbying	154,800	152,176	2,624	1.7%
Sponsorships	15,000	12,500	2,500	
Advertising	10,300	19,229	(8,929)	-86.7%
Communications Projects & Special Events	18,170	37,138	(18,968)	-104.4%
<b>TOTAL OUTSIDE SERVICES</b>	<b>1,057,797</b>	<b>862,445</b>	<b>195,352</b>	<b>18.5%</b>
<b>IV. Building, Maintenance &amp; Equipment</b>				
Property Insurance	111,500	79,123	32,377	29.0%
Excess Liability Insurance	265,000	256,701	8,299	3.1%
Auto Insurance	6,500	7,923	(1,423)	-21.9%
Officers Liability Insurance	130,000	133,359	(3,359)	-2.6%
Interest Expense Admin Building	-	-	-	#DIV/0!
Utilities (Electric/Garbage/Water)	76,240	76,186	54	0.1%
Office Furniture	17,580	22,550	(4,970)	-28.3%
Building Services	65,308	70,319	(5,011)	-7.7%
Building & Equipment Repairs	101,160	40,773	60,387	59.7%
Alarm Systems	7,610	5,561	2,049	26.9%
Property Dues	5,070	4,186	884	17.4%
<b>TOTAL BUILDING, MAINT. &amp; EQUIP.</b>	<b>785,968</b>	<b>696,681</b>	<b>89,287</b>	<b>11.4%</b>
<b>V. Balance Sheet Items</b>				
Capital Expenditures	396,000	372,076	23,924	6.0%
Principal Pymt on Building	-	80,000	(80,000)	#DIV/0!
Agency Budget Working Capital Funding	300,000	-	300,000	100.0%
<b>TOTAL BALANCE SHEET ITEMS</b>	<b>696,000</b>	<b>452,076</b>	<b>243,924</b>	<b>35.0%</b>
<b>TOTAL AGENCY EXPENSE</b>	<b>15,414,537</b>	<b>15,286,876</b>	<b>127,661</b>	<b>0.8%</b>

Foster & Foster actuary OPEB adjustment for FY20

Relocation package for Power Pool Director and fee for recruiting

Providing support for software applications/cloud applications

Dell Server upgrade, phone system purchase to support TCEC, mobile TV/PC setup for conference rooms

Operating expenses in these categories are down due to COVID restrictions as well as trying to keep costs down

Lower usage of consultants than originally budgeted for. IT did not do a penetration test and did it internally. Outside counsel use has been reduced by in-house efforts. Variance due to timing of expenses being billed in the next fiscal year.

Solar Project kick off expenses not originally budgeted for

FY 2020 was the first year FMPA purchased Cyber Insurance coverage; early indications the premiums would be much higher than the policy and coverages selected.

Space utilization and Planning was postponed to 2021/2022, Electrical work was postponed and some paid by IT. Repair costs were low

FMPA  
2020 Budget By Department

	920-600	920-644	921-311	921-312	921-351	921-390	921-670	921-671	921-910	921-930	923-100	926-622	926-634	926-635	926-639	926-642	926-653	926-663	926-664	930-740	930-990	999-500	
Department	A&G Gross Wages	A&G Social Security	Internet/Telcom Services	Utilities	Auto Gas - Repair	Communications Projects	Travel	Meetings	Software	Hardware	Consultants	Employee Medical	Recruitment & Relocation	Tuition Reimbursement	Training	Auto Allowance	Employee Dues	Awards & Recognition	Employee Activities	EC Member Travel Reimbursemnt	Contingency	Capital Expenditure	Total
Accounting								300			32,025				9,000		800						42,125
Building Maintenance				73,240	2,800										2,500							110,000	188,540
Executive Administration							25,000	13,000							1,000					27,000	175,000		241,000
Cyber Security							35,780	1,450							21,000								58,230
Contract Compliance							1,540								7,500		1,200						10,240
Finance							5,400								3,200		820						9,420
Financial Planning and Analysis							1,500				25,000				12,200		300						39,000
Fleet Generation							32,300	1,500							9,520								43,320
Human Resources Dept.	7,944,256	607,735					2,650	13,300			25,000	1,127,780	30,000		17,000	60,039	1,290	8,500	13,100				9,850,651
Information Services			178,240				17,100	2,500	254,790	51,700	196,200			7,632	34,500		200					286,000	1,028,862
Member Services							35,050	8,650			6,000			6,660	9,000		500						65,860
Legal				3,000			32,200	500			-				7,500		2,085						45,285
Operation Short-Term Planning							24,875	200							9,120		400						34,595
Business Development & Planning							13,000	1,000							4,500		237						18,737
Public/Government Relations						16,250	57,780				181,800				12,600		600						269,030
Power Resources							7,320	600							100								8,020
Regulatory Compliance							28,650	300			25,000			3,821	12,800		300						70,871
Risk Management							3,220	100			25,000				1,500								29,820
Engineering Services							12,945								4,000		1,700						18,645
Treasury							500	500			220,000				10,100		1,575						232,675
	7,944,256	607,735	178,240	76,240	2,800	16,250	336,810	43,900	254,790	51,700	736,025	1,127,780	30,000	18,113	188,640	60,039	12,007	8,500	13,100	27,000	175,000	396,000	12,304,926

FMPA  
2020 Actual Expenses By Departmen

	920-600	920-644	921-311	921-312	921-351	921-390	921-670	921-671	921-910	921-930	923-100	926-622	926-634	926-635	926-639	926-642	926-653	926-663	926-664	930-740	930-990	999-500	
Department	A&G Gross Wages	A&G Social Security	Internet/Telcom Services	Utilities-Electric	Auto Gas - Repair	Communications Projects	Travel	Meetings	Software	Hardware	Consultants	Employee Medical	Recruitment & Relocation	Tuition Reimbursement	Training	Auto Allowance	Employee Dues	Awards & Recognition	Employee Activities	EC Member Travel Reimbursemnt	Contingency	Capital Expenditure	Total
Accounting								362			7,936			2,218	8,097		410						19,023
Building Maintenance				73,984	1,250										2,735							45,453	123,422
Executive Administration							17,675	4,638							149					2,500	2,800		27,762
Cyber Security							21,886	676							19,445								42,007
Contract Compliance							2,996								5,640		725						9,361
Finance							604								4,687		920						6,211
Financial Planning and Analysis							1,415								17,915		370						19,700
Fleet Generation							25,792	178							1,589								27,559
Human Resources Dept.	7,994,239	558,118			75		2,890	17,724			31,334	1,663,187	128,230		12,275	59,944	919	7,687	11,598				10,488,220
Information Services			191,474				15,236	418	305,883	105,440	111,737				9,259							326,623	1,066,070
Member Services							59,449	2,405						2,218	2,106		234						66,412
Legal				2,202			16,300	106							902		2,072						21,582
Operation Short-Term Planning							21,234	92							9,748		400						31,474
Business Development & Planning							4,940								3,798		240						8,978
Public/Government Relations						35,646	43,293			285	175,744				3,672		560						259,200
Power Resources							4,922	383							2,035								7,340
Regulatory Compliance							6,851	261							1,163		265						8,540
Risk Management							931	100			18,967												19,998
Engineering Services							21,195	260						6,654	2,547		1,250						31,906
Treasury								55			159,283				6,110		1,510						166,958
	7,994,239	558,118	191,474	76,186	1,325	35,646	267,609	27,658	305,883	105,725	505,001	1,663,187	128,230	11,090	113,872	59,944	9,875	7,687	11,598	2,500	2,800	372,076	12,451,723

**FMPA's Agency Budget**  
FY2019 Actual Vs. FY2019 Budget Comparison

Expenses		FY 2019 Budget	FY 2019 Actual	Budget Variance \$	Unused %
<b>I. Payroll and Benefits</b>					
Gross Payroll	1.	7,790,527	7,407,316	383,211	4.9%
FICA & Medicare	2.	596,170	518,299	77,871	13.1%
401A		763,632	734,703	28,929	3.8%
Long Term Care		8,138	8,387	(249)	-3.1%
Healthcare	3.	1,249,766	1,117,322	132,444	10.6%
Other Post Employment Benefits		450,000	440,563	9,437	2.1%
Workers Comp Insurance		38,500	32,578	5,922	15.4%
Recruit & Relocate	4.	30,000	52,599	(22,599)	-75.3%
Wellness		23,500	24,090	(590)	-2.5%
Tuition Reimbursement		14,337	15,191	(854)	-6.0%
Employee Recognition		6,000	6,560	(560)	-9.3%
Employee Activities		11,200	10,203	997	8.9%
TOTAL PAYROLL & BENEFITS		10,981,770	10,367,808	613,962	5.6%
<b>II. Operating Expenses</b>					
Employer Dues		220,100	212,789	7,311	3.3%
FCG-Florida Electric Power Coord Group		55,000	56,825	(1,825)	-3.3%
Subscriptions	5	43,130	54,982	(11,852)	-27.5%
Employee Dues		17,265	8,130	9,135	52.9%
Office Supplies		28,140	29,485	(1,345)	-4.8%
Bank Charges		35,000	27,431	7,569	21.6%
Software		483,949	508,178	(24,229)	-5.0%
Hardware	6	32,940	73,202	(40,262)	-122.2%
Computer Supplies	7	46,940	17,618	29,322	62.5%
Postage		8,008	6,987	1,021	12.7%
Printing	8	30,800	19,762	11,038	35.8%
Telephone & Fax		27,964	28,088	(124)	-0.4%
Internet Charges		187,768	199,420	(11,652)	-6.2%
GM's Contingency		175,000	178,669	(3,669)	-2.1%
Business Travel	9	298,752	346,616	(47,864)	-16.0%
Training		129,150	115,057	14,094	10.9%
Meetings		32,650	34,419	(1,769)	-5.4%
FMFA Board of Directors	10.	25,000	32,552	(7,552)	-30.2%
Management Staff Training		31,000	25,085	5,915	19.1%
Readiness to use auto allow. (7 cars)		53,872	54,454	(582)	-1.1%
All Other Operating Costs	11.	14,760	33,145	(18,385)	-124.6%
TOTAL OPERATING EXPENSES		1,977,188	2,062,892	(85,704)	-4.3%
<b>III. Outside Services &amp; Consultants</b>					
Consultants	12	618,807	722,673	(103,866)	-16.8%
Lobbying		154,400	156,029	(1,629)	-1.1%
Sponsorships		10,000	16,700	(6,700)	-67.0%
Advertising		10,150	11,706	(1,556)	-15.3%
Communications Projects & Special Events		38,170	32,420	5,750	15.1%
TOTAL OUTSIDE SERVICES		831,527	939,528	(108,001)	-13.0%

1. Gross Payroll was under budget due to vacant positions and the length of time it took to fill those  
2. Tried to payroll, payroll was under budget due to vacant positions

3. Did not utilize all the money budgeted for the HRA. Budget worse case scenario

4. Increase due to the relocation of the COO

5. New Bond Buyer subscribers that were not originally in the budget

6. Unexpected needs, additional equipment for the board room and TCEC, security cameras.  
7. In FY18, FMFA purchased the lease of office copiers therefore, the expected monthly charges were not incurred

8. Variance due to timing of expenses between FY2018 and FY2019

9. Increased Member Visits and Member Services

10. 2019 annual conference charges were higher than anticipated and FMEA registration costs increased as well

11. Phone stipend not budgeted for in 2019

12. Increase in expenses due to labor attorney fees, legal expenses, consulting fees for COO recruiter and temporary positions for vacancies



**FMPA's Agency Budget**  
FY2019 Actual Vs. FY2019 Budget Comparison

Expenses	FY 2019 Budget	FY 2019 Actual	Budget Variance \$	Unused %
IV. Building, Maintenance & Equipment				
Property Insurance	52,000	63,489	(11,489)	-22.1%
Excess Liability Insurance	278,000	253,359	24,641	8.9%
Auto Insurance	5,300	6,213	(913)	-17.2%
Officers Liability Insurance	140,000	128,230	11,770	8.4%
Interest Expense Admin Building	7,260	4,840	2,420	33.3%
Utilities (Electric/Garbage/Water)	73,240	84,214	(10,974)	-15.0%
Office Furniture	25,100	20,307	4,793	19.1%
Building Services 13	65,308	49,986	15,322	23.5%
Building & Equipment Repairs 14	150,835	98,353	52,482	34.8%
Alarm Systems	7,910	7,022	888	11.2%
Property Dues	5,070	4,181	889	17.5%
TOTAL BUILDING, MAINT. & EQUIP.	810,023	720,194	89,829	11.1%
V. Balance Sheet Items				
Capital Expenditures	248,000	237,747	10,253	4.1%
Principal Pymt on Building	220,000	220,000	-	0.0%
TOTAL BALANCE SHEET ITEMS	468,000	457,747	10,253	2.2%
TOTAL AGENCY EXPENSE	15,068,508	14,548,170	520,338	3.5%

13. Interior glass cleaning and tree trimming were not done and tile was not resealed

14. Not as many electrical needs and/or repairs and the lobby remodel project was capitalized

FMPA  
2019 Budget By Department

Expense Category	Fiscal Year	Acct	Bldg Maint.	Executive Admin.	Cyber Sec.	Contr. Compl.	Finance	Financial Planning	Fleet Gen.	HR	IT	Mbr. Svcs.	Legal	Opns & ST Planning	Bus. Dev. & Plan	Public/Govt Relations	Pwr Res.	Reg. & Contracts	Rsk Mgt.	Trans. Planning Services	Treasury
Gross Payroll	2019																				
FICA & Medicare	7,790,527									7,790,527											
Healthcare Insurance	596,170									596,170											
Recruit & Relocate	1,699,766									1,699,766											
Tuition Reimbursement	30,000									30,000											
Employee Recognition	14,337								6,700		3,816							3,821			
Employee Activities	6,000									6,000											
Employer Dues	11,200									11,200											
Software	220,100		300	600						6,200		156,000						57,000			
Hardware	483,949										483,949										
Internet Charges	32,940										32,940										
GM's Contingency	187,768										187,768										
Business Travel	175,000			175,000																	
Training	298,752			25,000	25,580	9,700	125	1,200	33,625	1,750	5,000	33,050	27,700	25,092	12,000	54,380	5,970	23,120	3,720	11,740	
Meetings	129,150	9,000	2,500	750	12,500	7,400	1,000	5,200	9,100	7,000	25,000	4,500	7,500	8,400	4,500	8,400	100	5,800	2,500	3,000	5,000
FMPA Board of Directors	32,650	350		11,000	1,450				2,100	6,900	800	7,900	500	200	400		150	300	100		500
Pool Cars: Gas and Repairs	25,000			25,000																	
Readiness to use auto allow. (8 Cars)	2,800		2,800																		
Consultants	53,872									53,872											
Special Events	618,807	149,525						30,000		44,600	160,680	2,000	101,002			37,000			25,000		69,000
Dispatch newsletter & Communication Proj.	1,920															1,920					
Utilities (Electric/Garbage/Water)	36,250															36,250					
Capital Expenditures	73,240		70,240										3,000								
	248,000		80,000								168,000										

FMPA  
2019 Actual Expenses By Department

Expense Category	Fiscal Year	Acct	Bldg Maint.	Executive Admin.	Cyber Sec.	Contr. Compl.	Finance	Financial Planning	Fleet Gen.	HR	IT	Mbr. Svcs.	Legal	Opns & ST Planning	Bus. Dev. & Plan	Public/Govt Relations	Pwr Res.	Reg. & Contracts	Rsk Mgt.	Trans. Planning Services	Treasury
Gross Payroll	2019																				
FICA & Medicare	7,407,316									7,407,316											
Healthcare Insurance	518,299									518,299											
Recruit & Relocate	1,443,380									1,443,380											
Tuition Reimbursement	52,599									52,599											
Employee Recognition	15,191								4,000	6,560	637	5,545						2,900			
Employee Activities	6,560									10,203											
Employer Dues	10,203									6,173											
Software	212,789		284	650								149,432						56,250			
Hardware	215,425										215,425										
Internet Charges	73,202										73,202										
GM's Contingency	199,420										199,348		73								
Business Travel	175,000			175,000																	
Training	346,616			30,191	29,565	10,294	3,223	814	24,081	4,328	15,178	33,385	35,918	48,747	10,510	55,892	4,331	17,626	1,586	20,946	
Meetings	115,057	9,347	2,457	1,259	17,577	6,472	2,003	5,776	8,175	8,162	16,753	4,758	3,683	8,212	2,487	3,622	100	1,155	2,478	5,333	5,246
FMPA Board of Directors	34,419	361		15,253	379				405	10,342	1,407	3,271	14	39	551	619	434	504		128	712
Pool Cars: Gas and Repairs	32,552		1,659	32,552																	
Readiness to use auto allow. (8 Cars)	1,659																				
Consultants	54,454									54,454											
Special Events	722,673	133,568						1,295		232,923	99,592		151,682			32,305			24,167		47,143
Dispatch newsletter & Communication Proj.	32,420															32,420					
Utilities (Electric/Garbage/Water)	84,214		82,051										2,163								
Capital Expenditures	237,747		51,703								186,044										

**FMPA's Agency Budget**  
FY2018 Actual Vs. FY2018 Budget Comparison

Expenses		FY 2018 Budget	FY 2018 Actual	Budget Variance \$	Unused %
<b>I. Payroll and Benefits</b>					
Gross Payroll	1.	7,732,850	7,431,315	301,535	3.9%
FICA & Medicare	2.	595,800	506,927	88,873	14.9%
401A		859,307	813,766	45,541	5.3%
Long Term Care		7,916	7,574	342	4.3%
Healthcare	3.	1,175,515	904,412	271,103	23.1%
Other Post Employment Benefits	3.	0	(118,000)	118,000	-100.0%
Workers Comp Insurance	4.	29,000	33,808	(4,808)	-16.6%
Recruit & Relocate	5.	30,000	19,043	10,957	36.5%
Wellness	6.	22,800	25,373	(2,573)	-11.3%
Tuition Reimbursement	7.	33,276	14,274	19,002	57.1%
Employee Recognition	8.	5,000	9,705	(4,705)	-94.1%
Employee Activities		10,000	10,109	(109)	-1.1%
<b>TOTAL PAYROLL &amp; BENEFITS</b>		<b>10,501,464</b>	<b>9,658,306</b>	<b>843,159</b>	<b>8.0%</b>
<b>II. Operating Expenses</b>					
Employer Dues		220,130	223,345	(3,215)	-1.5%
FCG-Florida Electric Power Coord Group		55,000	52,264	2,736	5.0%
Subscriptions		50,140	42,637	7,503	15.0%
Employee Dues		10,970	7,379	3,591	32.7%
Office Supplies		28,490	30,303	(1,813)	-6.4%
Bank Charges		34,900	32,758	2,142	6.1%
Software	9.	471,410	431,863	39,547	8.4%
Hardware	10.	140,090	108,303	31,787	22.7%
Computer Supplies		51,900	43,749	8,151	15.7%
Postage		9,300	8,744	556	6.0%
Printing		30,800	33,097	(2,297)	-7.5%
Telephone & Fax		26,370	22,976	3,394	12.9%
Internet Charges		192,850	181,118	11,732	6.1%
GM's Contingency	11.	175,000	22,424	152,576	87.2%
Business Travel		240,161	262,116	(21,955)	-9.1%
Training		116,250	106,235	10,015	8.6%
Meetings		33,141	36,900	(3,759)	-11.3%
FMPA Board of Directors	12.	25,000	47,657	(22,657)	-90.6%
Management Staff Training		31,000	29,175	1,825	5.9%
Readiness to use auto allow. (7 cars)		55,719	56,281	(562)	-1.0%
All Other Operating Costs	13.	9,920	6,975	2,945	29.7%
<b>TOTAL OPERATING EXPENSES</b>		<b>2,008,541</b>	<b>1,786,296</b>	<b>222,245</b>	<b>11.1%</b>
<b>III. Outside Services &amp; Consultants</b>					
Consultants	14.	479,912	602,188	(122,276)	-25.5%
Lobbying		235,460	223,248	12,212	5.2%
Sponsorships		-	-	-	
Advertising	15.	18,710	9,272	9,438	50.4%
Communications Projects & Special Events	16.	8,410	11,632	(3,222)	-38.3%
<b>TOTAL OUTSIDE SERVICES</b>		<b>742,492</b>	<b>846,340</b>	<b>(103,848)</b>	<b>-14.0%</b>

1. Gross Payroll was under budget due to vacant positions.  
2. Tied to payroll, payroll was under budget due to vacant positions.

3. The variance is primarily due to the change in the OPEB standard implementation.  
4. Expenses came in higher than budgeted due to industry rate increase and more employees classified in travel outside the office.  
5. Recruit & Relocation expenses were lower as we did not do much hiring.  
6. Wellness expenses were higher than budgeted due to increased activity by staff.  
7. Fewer employees seeking reimbursement than was budgeted.  
8. Employee Recognition was over budget due to Fred Bryant's retirement party.

9. Some items came in lower than budgeted. There was one item for \$22k that we did not need to use because of an upgrade.  
10. Some items came in lower than budgeted. Other items were not purchased in order to have funds to cover expenses for a new phone system upgrade.

11. Contingency amount was used but charged to the individual departments that used it.

12. A/V expense for a Facebook live feed not anticipated at the time of the budget and payment for a speaker from Energy Ventures Analysis.

13. Florida Lineman Competition prize money was not claimed

14. Increased legal fees due to FEMA assistance to member cities, legal counsel to assist due to 2 positions in LGL not being filled and an employment issue.

15. We stopped the JARP (Joint Action Recruiting Program) so we also stopped the advertising we used for that.

16. Higher spending on the Annual Conference luncheon video.

**FMPA's Agency Budget**  
FY2018 Actual Vs. FY2018 Budget Comparison

Expenses	FY 2018 Budget	FY 2018 Actual	Budget Variance \$	Unused %
IV. Building, Maintenance & Equipment				
Property Insurance	49,000	48,631	369	0.8%
Excess Liability Insurance	273,000	261,991	11,009	4.0%
Auto Insurance	7,000	5,172	1,828	26.1%
Officers Liability Insurance	150,000	132,534	17,466	11.6%
Interest Expense Admin Building	14,190	11,880	2,310	16.3%
Utilities (Electric/Garbage/Water)	73,240	75,643	(2,403)	-3.3%
Office Furniture 17.	20,300	13,284	7,016	34.6%
Building Services	64,488	57,736	6,752	10.5%
Building & Equipment Repairs 18.	142,470	166,443	(23,973)	-16.8%
Alarm Systems	9,160	6,072	3,088	33.7%
Property Dues	4,300	5,307	(1,007)	-23.4%
TOTAL BUILDING, MAINT. & EQUIP.	807,148	784,693	22,455	2.8%
V. Balance Sheet Items				
Capital Expenditures 19.	245,000	271,410	(26,410)	-10.8%
Principal Pymt on Building	210,000	210,000	-	0.0%
TOTAL BALANCE SHEET ITEMS	455,000	481,410	(26,410)	-5.8%
TOTAL AGENCY EXPENSE	14,514,645	13,557,045	957,601	6.6%

17. Re-upholstery of office furniture was not performed as it was going to be costlier than expected.

18. Electrical and low voltage repairs were needed.

19. Lobby renovations, new phone system and various system upgrades. Excess covered by GM's contingency.

FMPA  
2018 Budget By Department

Expense Category	Budget	Acct	Bldg Maint.	Executive Admin.	Cyber Sec.	Contr. Compl.	Finance	Financial Planning	Fleet Gen.	HR	IT	Mbr. Svcs.	Legal	Opns & ST Planning	Bus. Dev. & Plan	Public/Govt Relations	Pwr Res.	Reg. & Contracts	Rsk Mgt.	Trans. Planning Services	Treasury
	Fiscal Year 2018																				
Gross Payroll	7,732,850									7,732,850											
FICA & Medicare	595,800									595,800											
Healthcare Insurance	1,175,515									1,175,515											
Recruit & Relocate	30,000									30,000											
Tuition Reimbursement	33,276								6,700		17,128			2,300				7,148			
Employee Recognition	5,000									5,000											
Employee Activities	10,000									10,000											
Employer Dues	220,130		380	550						6,200		156,000						57,000			
Software	471,410										471,410										
Hardware	140,090										140,090										
Internet Charges	192,850										192,850										
GM's Contingency	175,000			175,000																	
Business Travel	240,161			23,000	23,120	1,900	625		32,000	1,500	5,000	16,950	21,454	30,522	6,700	31,000	7,120	23,350	4,040	11,880	
Training	147,250	5,500	2,500	750	11,500	5,100	2,200	3,000	6,000	36,000	23,000	3,000	10,500	8,400	6,500	5,000	150	6,150	4,000	2,000	6,000
Meetings	33,141	450		11,000	3,100				2,725	7,900		4,316		500	400		150	600	100	1,000	900
FMPA Board of Directors	25,000			25,000																	
Pool Cars: Gas and Repairs	2,670		2,670																		
Readiness to use auto allow. (8 Cars)	55,719									55,719											
Consultants	479,912	141,350								47,600	140,900		31,002			5,060			33,000		81,000
Special Events	1,410															1,410					
Dispatch newsletter & Communication Proj.	7,000															7,000					
Utilities (Electric/Garbage/Water)	73,240		70,240										3,000								
Capital Expenditures	455,000		125,000								120,000										210,000

FMPA  
2018 Actual Expenses By Department

Expense Category	Budget	Acct	Bldg Maint.	Executive Admin.	Cyber Sec.	Contr. Compl.	Finance	Financial Planning	Fleet Gen.	HR	IT	Mbr. Svcs.	Legal	Opns & ST Planning	Bus. Dev. & Plan	Public/Govt Relations	Pwr Res.	Reg. & Contracts	Rsk Mgt.	Trans. Planning Services	Treasury
	Fiscal Year 2018																				
Gross Payroll	7,431,315									7,431,315											
FICA & Medicare	506,927									506,927											
Healthcare Insurance	786,412									786,412											
Recruit & Relocate	19,043									19,043											
Tuition Reimbursement	14,274								5,964	383	5,709			2,218							
Employee Recognition	9,705									9,705											
Employee Activities	10,109									10,109											
Employer Dues	223,345		274	6,600						6,213		154,008						56,250			
Software	431,863				15						431,848										
Hardware	108,303										108,303										
Internet Charges	181,118										181,014		105								
GM's Contingency	22,424			22,424																	
Business Travel	262,116	130		24,942	19,032	734	160	230	34,236	3,035	6,459	26,716	28,889	23,908	13,523	46,264	1,875	14,647	4,262	12,404	673
Training	135,410	7,072	2,415	189	12,286	862	1,692	3,422	10,802	35,383	23,613	1,554	1,521	4,422	6,230	5,077		7,525	6,399	2,756	2,189
Meetings	36,900			10,484	728		327		(68)	14,029	365	6,201	253		1,154		541	142	65	2,242	435
FMPA Board of Directors	47,657			47,657																	
Pool Cars: Gas and Repairs	2,476		2,476																		
Readiness to use auto allow. (8 Cars)	56,281									56,281											
Consultants	602,188	123,437			1,171					183,473	112,920	4,500	109,420			6,030			22,599		38,640
Special Events	1,840															1,840					
Dispatch newsletter & Communication Proj.	9,792															9,792					
Utilities (Electric/Garbage/Water)	75,643		73,345										2,298								
Capital Expenditures	481,410		31,708								239,702										210,000

## **Public Purpose Designations**

### **Meetings**

FMPA often holds governing board/committee meetings, trainings, roundtables and other events for the benefit of FMPA and its members that include its member-owners from around the state. In addition, FMPA holds meetings with business-related groups (e.g., Florida Gas Utility, Florida Municipal Power Pool, etc.) or meetings involving staff working through the lunch hour that are necessary and important for the benefit of FMPA's members. Given that meeting attendees travel to FMPA from varying distances and that the meetings often last several hours, making the combined travel and meeting time equivalent up to a full working day or more, and that these meetings are important to address FMPA's business needs, it is hereby determined that meeting-related expenses for meals, refreshments, snacks and catering supplies provided for in this subcategory constitute a public purpose and are hereby authorized, within the otherwise applicable limits of the Agency and its personnel, for this public purpose established.

### **Employee Activities**

Employees connect with their employer through the people they work with, as well as the mission and values of the organization and the work that is performed. People engage with people, and they give more when they feel valued and appreciated. Studies show that employees who feel connected with their co-workers and the organization are prone to think more, do more and care more with the organization's best interests in mind. These types of engaged employees are more productive, more committed and more valuable to the organization. Organizations of all types have long held social events with employees outside the workplace—such as picnics and holiday gatherings—to build relationships, show appreciation and foster employee engagement. The time-honored traditions of company picnics and holiday gatherings are still customary annual events for many public and private organizations. It is hereby determined that expenses for employee activities, as described herein and provided in this subcategory, constitute a public purpose and are hereby authorized, within the otherwise applicable limits of the Agency and its personnel, for this public purpose established.

### **Awards & Recognition**

While competitive compensation is important for attracting and retaining employees, it is also well documented that using non-pay incentive, such as awards and recognition programs, is an important element in maintaining and retaining employees. Awards and recognition programs can be designed to reward individual employees or employees collectively for their contributions to the organization. Recognition can take various forms, formal and informal, monetary and non-monetary. By acknowledging employee efforts and making them feel valued and appreciated, organizations can increase the employees' satisfaction, morale and self-esteem. Employers who create a culture of recognition see measurable results. The benefits to organization typically include higher employee engagement, higher productivity, lower turnover and a higher ability to attract and retain employees. It is hereby determined that expenses for employee awards and recognition, as described herein and provided in this subcategory, constitute a public purpose and are hereby authorized, within the otherwise applicable limits of the Agency and its personnel, for this public purpose established.

Florida Municipal Power Agency  
Expenses with a Public Purpose Designation  
Summary

**Meetings**

Department	Actual 2019	Actual 2020	Budget 2021	Budget 2022
Accounting	\$ 361	\$ 362	300	-
Executive Administration	15,253	4,638	12,000	14,000
Cyber Security	379	676	1,450	-
Contract Compliance	-	-	-	-
Finance	-	-	-	-
Financial Planning and Analysis	-	-	-	-
Fleet Generation	405	178	1,500	1,500
Human Resources	10,342	17,724	13,900	18,500
Information Services	1,407	418	3,000	2,500
Member Services	3,271	2,405	8,650	8,300
Legal	14	106	500	500
Operation Short-Term Planning	39	92	500	500
Business Development & Planning	551	-	-	-
Public/Government Relations	619	-	-	1,800
Power Resources	434	383	600	600
Regulatory Compliance	504	261	510	1,500
Risk Management	-	100	100	100
Engineering Services	128	260	400	400
Treasury	712	55	500	500
Total	\$ 34,419	\$ 27,658	\$ 43,910	\$ 50,700

**Employee Activities**

Human Resources	10,203	11,598	16,000	13,100
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**Awards & Recognition**

Human Resources	6,560	\$ 7,687	9,750	13,250
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Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 1 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: ACC Accounting			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGENCY-ACC-000	360.66	68.93	0.00	0.00	300.00	0.00	(300.00)
ACC Accounting Totals:			\$360.66	\$68.93	\$0.00	\$0.00	\$300.00	\$0.00	(\$300.00)



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FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 2 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: AGN    Executive Administration			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGNCY-AGN-000	15,253.07	1,904.06	0.00	14,000.00	12,000.00	14,000.00	2,000.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		CATERING FOR BOD/COMMITTEE/FMPP/INTERNAL MTGS AND STRATEGIC PLANNING AND OTHER DINNERS FOR THE BOARD-EC				1.00	14,000.00	14,000.00	AGN 921-671 001
							14,000.00		
AGN	Executive Administration	Totals:	\$15,253.07	\$1,904.06	\$0.00	\$14,000.00	\$12,000.00	\$14,000.00	\$2,000.00

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FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Company: 01  
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Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: CBR    Cyber Security			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-671	Meetings	AGENCY-CBR-ARP	378.50	0.00	0.00	500.00	1,450.00	0.00	(1,450.00)
CBR    Cyber Security Totals:			\$378.50	\$0.00	\$0.00	\$500.00	\$1,450.00	\$0.00	(\$1,450.00)



Date: 3/30/2021  
Time: 10:30AM  
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FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: HRD Human Resources      Fiscal Year: 2022      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-671	Meetings	AGNCY-HRD-000	10,342.31	7,656.71	0.00	10,000.00	13,900.00	18,500.00	4,600.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
		Details:							
		EQUIPMENT PURCHASE/REPAIRS/REFRIGERATOR				1.00	1,500.00	1,500.00	HRD 921-671 001
		REFRESHMENTS FOR GOVERNING BOARD MEETINGS AND OTHER MEMBER MEETINGS				12.00	750.00	9,000.00	HRD 921-671 002
		CATERING SUPPLIES/PLATES/UTENCILS/CONDIMENTS/SERVICE ITEMS				1.00	8,000.00	8,000.00	HRD 921-671 003
								18,500.00	

HRD	Human Resources Totals:		\$10,342.31	\$7,656.71	\$0.00	\$10,000.00	\$13,900.00	\$18,500.00	\$4,600.00
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Date: 3/30/2021  
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FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Select By: ((pssbeconhdr.fiscyr} = '2022') AND ((pssbeentry.acct} = '921-671')

Project: AGENCY

Department: ITD Information Services			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGNCY-ITD-000	1,407.12	176.34	0.00	1,500.00	3,000.00	2,500.00	(500.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		ANNUAL ALL STAFF SECURITY AWARENESS TRAINING LUNCH & LEARN				1.00	800.00	800.00	ITD 921-671 001
		ALL-STAFF ANNUAL AWARENESS TRAINING MATERIAL				1.00	500.00	500.00	ITD 921-671 002
		MEMBER RELATED IT/CYBER LUNCH AND LEARNS/MEETINGS				6.00	200.00	1,200.00	ITD 921-671 003
								2,500.00	
ITD Information Services Totals:			\$1,407.12	\$176.34	\$0.00	\$1,500.00	\$3,000.00	\$2,500.00	(\$500.00)

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 11 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: JON      Joint Owners      Fiscal Year: 2022      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-671	Meetings	AGNCY-MBR-000	3,271.30	865.08	0.00	3,000.00	8,650.00	8,300.00	(350.00)

JON	Joint Owners	Totals:	\$3,271.30	\$865.08	\$0.00	\$3,000.00	\$8,650.00	\$8,300.00	(\$350.00)
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Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 12 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: LGL Legal

Fiscal Year: 2022

Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-671	Meetings	AGNCY-LGL-000	14.49	1,219.08	0.00	500.00	500.00	500.00	0.00
				</					

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 13 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: OPS    System Operations			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-671	Meetings	AGENCY-OPS-000	0.00	0.00	0.00	0.00	250.00	250.00	0.00
921-671	Meetings	AGENCY-OPS-ARP	39.00	0.00	0.00	0.00	250.00	250.00	0.00
OPS    System Operations Totals:			\$39.00	\$0.00	\$0.00	\$0.00	\$500.00	\$500.00	\$0.00



Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: PRD    Public/Government Relations			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGNCY-PRD-000	618.60	0.00	0.00	0.00	0.00	1,800.00	1,800.00
						Qty	Unit Price	Ext Price	Budget Reference
Details:						1.00	1,800.00	1,800.00	PRD 921-671 001
								1,800.00	
PRD	Public/Government Relations	Totals:	\$618.60	\$0.00	\$0.00	\$0.00	\$0.00	\$1,800.00	\$1,800.00

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 17 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: PWR Power Generation			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGENCY-PWR-ARP	434.08	89.99	0.00	400.00	600.00	600.00	0.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		VARIOUS HOSTED MEETINGS			12.00	50.00	600.00	PWR 921-671 001	
							600.00		
PWR Power Generation Totals:			\$434.08	\$89.99	\$0.00	\$400.00	\$600.00	\$600.00	\$0.00

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: REG Regulatory Compliance			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGNCY-REG-000	0.00	0.00	0.00	0.00	0.00	500.00	500.00
921-671	Meetings	AGNCY-REG-ARP	504.37	0.00	0.00	1,000.00	510.00	1,000.00	490.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		FMPP COMPLIANCE COMMITTEE MEETINGS			12.00	83.33	1,000.00	REG 921-671 001	
							1,000.00		
REG	Regulatory Compliance	Totals:	\$504.37	\$0.00	\$0.00	\$1,000.00	\$510.00	\$1,500.00	\$990.00

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 19 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: RSK Risk Management			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
921-671	Meetings	AGNCY-RSK-000	0.00	100.00	0.00	100.00	100.00	100.00	0.00
		Description				Qty	Unit Price	Ext Price	Budget Reference
Details:		INSURANCE				1.00	100.00	100.00	RSK 921-671 001
								100.00	
RSK Risk Management Totals:			\$0.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

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Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '921-671')

Project: AGENCY

Department: TPS    Engineering Services    Fiscal Year: 2022    Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)																						
921-671	Meetings	AGNCY-TPS-000	127.53	166.88	0.00	400.00	400.00	400.00	0.00																						
			<table><tr><td colspan="2">Description</td><td>Qty</td><td>Unit Price</td><td>Ext Price</td><td colspan="2">Budget Reference</td></tr><tr><td rowspan="2">Details:</td><td colspan="2">MEMBER UFLS OR DISTRIBUTION ENG MEETING</td><td>2.00</td><td>200.00</td><td>400.00</td><td colspan="2">TPS 921-671 001</td></tr><tr><td colspan="2"></td><td></td><td></td><td>400.00</td><td colspan="2"></td></tr></table>							Description		Qty	Unit Price	Ext Price	Budget Reference		Details:	MEMBER UFLS OR DISTRIBUTION ENG MEETING		2.00	200.00	400.00	TPS 921-671 001						400.00		
Description		Qty	Unit Price	Ext Price	Budget Reference																										
Details:	MEMBER UFLS OR DISTRIBUTION ENG MEETING		2.00	200.00	400.00	TPS 921-671 001																									
					400.00																										
TPS    Engineering Services Totals:			\$127.53	\$166.88	\$0.00	\$400.00	\$400.00	\$400.00	\$0.00																						

Date: 3/30/2021  
Time: 10:30AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 21 of 21  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ((pssbeconhdr.fiscyr} = '2022') AND ((pssbeentry.acct} = '921-671')

Project: AGENCY

Department: TSY Treasury			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \ (Decr)
921-671	Meetings	AGNCY-TSY-000	711.99	55.25	0.00	150.00	500.00	500.00	0.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		MEETINGS			0.00	0.00	500.00	TSY 921-671 001	
							500.00		
TSY Treasury Totals:			711.99	55.25	0.00	150.00	500.00	500.00	0.00
AGNCY Totals: Income:									
Expenses:			34,418.57	12,302.32	0.00	32,050.00	43,910.00	50,700.00	6,790.00
Net Income:									

Date: 3/30/2021  
Time: 10:31AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 1 of 2  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '926-664')

Project: AGENCY

Department: HRD    Human Resources                      Fiscal Year: 2022                      Budget ID: BUDGET

Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or \(Decr)
926-664	Employee Activities	AGNCY-HRD-000	10,202.68	6,748.40	0.00	15,000.00	16,000.00	13,100.00	(2,900.00)
		Description				Qty	Unit Price	Ext Price	Budget Reference
		Details:				2.00	5,000.00	10,000.00	HRD 926-664 001
						1.00	1,000.00	1,000.00	HRD 926-664 002
						6.00	350.00	2,100.00	HRD 926-664 003
								13,100.00	

HRD	Human Resources Totals:		<u>\$10,202.68</u>	<u>\$6,748.40</u>	<u>\$0.00</u>	<u>\$15,000.00</u>	<u>\$16,000.00</u>	<u>\$13,100.00</u>	<u>(\$2,900.00)</u>
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Date: 3/30/2021  
Time: 10:32AM  
User: DENISE

FLORIDA MUNICIPAL POWER AGENCY  
Budget Entry - Detail w/o Periods

Page: 1 of 4  
Company: 01  
Report: BT610\_BYDEPTWOP.rpt

Select By: ({pssbeconhdr.fiscyr} = '2022') AND ({pssbeentry.acct} = '926-663')

Project: AGENCY

Department: HRD Human Resources			Fiscal Year: 2022		Budget ID: BUDGET				
Account	Description	Sub	2019 Actual	2020 Actual	2021 YTD	2021 Estimate	2021 Budget	2022 Budget	Incr Or (Decr)
926-663	Awards & Recognition	AGENCY-HRD-000	6,559.53	0.00	0.00	9,750.00	9,750.00	13,250.00	3,500.00
		Description			Qty	Unit Price	Ext Price	Budget Reference	
Details:		EVENTS OR ACTIVITIES FOR APPRECIATING EMPLOYEE LOYALTY MILESTONES. CONNECTING EMPLOYEES THROUGH ALL-STAFF MEETINGS FOR COMMUNICATION AND RECOGNIZING MAJOR LIFE EVENTS			1.00	4,000.00	4,000.00	HRD 926-663 001	
		5 YEAR ANNIVERSARY AWARDS			3.00	250.00	750.00	HRD 926-663 002	
		10 YEAR ANNIVERSARY AWARDS			2.00	500.00	1,000.00	HRD 926-663 003	
		15 YEAR ANNIVERSARY AWARDS			6.00	750.00	4,500.00	HRD 926-663 004	
		20 YEAR ANNIVERSARY AWARDS			3.00	1,000.00	3,000.00	HRD 926-663 005	
		25 YEAR ANNIVERSARY AWARD			0.00	0.00	0.00	HRD 926-663 006	
							13,250.00		
HRD Human Resources Totals:			\$6,559.53	\$0.00	\$0.00	\$9,750.00	\$9,750.00	\$13,250.00	\$3,500.00



***Florida Municipal Power Agency***  
***Agency Operating Budget - Fiscal Year 2022***  
***Revenue Summary***

REVENUES	FYE 2020 ACTUAL	FYE 2021 BUDGET	FYE 2022 BUDGET	FYE2022 BUDGET INCLUDING SOLAR	FYE 22 Budget/ FYE 21 Budget Increase / (Decrease)	
					\$'s	%
<b><u>PROJECT REVENUES</u></b>						
Member Assessments	\$ 28,035	\$ 60,000	\$60,000	\$60,000	0	0.0%
St. Lucie Project	438,276	651,963	728,597	713,454	76,634	11.8%
Stanton Project	439,701	393,859	427,351	427,351	33,492	8.5%
All-Requirements Project	13,007,366	13,654,970	14,826,143	14,507,557	1,171,173	8.6%
Tri-City Project	438,276	393,859	427,351	427,351	33,492	8.5%
Stanton II Project	438,276	469,517	524,705	516,553	55,189	11.8%
Pooled Loan Project	11,089	12,188	12,500	12,500	312	2.6%
Solar Project	0	0	0	170,940	0	100.0%
Solar Project II	0	0	0	170,940	0	100.0%
Joint Owner Contract Compliance	84,156	118,000	86,000	86,000	(32,000)	-27.1%
	\$ 14,885,175	\$ 15,754,356	\$ 17,092,648	\$ 17,092,648	1,338,292	8.5%
Interest Income	41,063	240,000	1,400	1,400	(238,600)	-99.4%
Total Revenues	\$ 14,926,238	\$ 15,994,356	\$ 17,094,048	\$ 17,094,048	\$ 1,099,692	6.9%

**Financial Commitment Authority** – Defined as the authorized personnel who have the ability to financially commit (sign on behalf of) the Agency (contracts, work orders, purchase orders, etc.). Authority levels are shown in the following table.

**FMPA Financial Commitment Authority Levels**

<b>Authority Levels</b>	<b>Agency</b>	<b>ARP (Non-Commodity)</b>	<b>ARP (Commodity) [1]</b>
General Manager	Up to \$200,000. For emergency events declared by the GM, GM has unlimited authority and must report to chairpersons of the EC and BOD within 5 days and the governing bodies at the next scheduled meeting	Up to total non-fuel Operations and Maintenance Budget and total Project Capital Budget, with non-budgeted items over \$200,000 reported at the next EC Meeting	<ul style="list-style-type: none"> <li>Up to \$50 million notional value for transactions &gt; 2 years but ≤ 7 years</li> <li>Up to \$15 million notional value for transactions &gt; 1 month but ≤ 2 years</li> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
Chief Operating Officer (COO) [2]	Up to \$50,000	Up to \$100,000	<ul style="list-style-type: none"> <li>Up to \$15 million notional value for transactions &gt; 1 month but ≤ 2 years</li> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
Power Generation Fleet Director	Up to \$5,000	Up to \$50,000	N/A
CFO, VPAGMs, , IT/OT & Cybersecurity Director and General Counsel	Up to \$20,000	Up to \$20,000	N/A
Business Development and System Operations Director	Up to \$5,000	Up to \$5,000	<ul style="list-style-type: none"> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
VP of HR & Shared Services	All benefit, health care and payroll related expenses that are within the approved budget. Any other HR related expenses up to \$10,000	All benefit, health care and payroll related expenses that are within the approved budget. Any other HR related expenses up to \$10,000	N/A
Treasurer and Risk Director	All insurance expenses, except employee health-related insurance, that are within the approved budget. [3] Any other expenses up to \$5,000	All insurance expenses, except employee health-related insurance, that are within the approved budget. [3] Any other expenses up to \$5,000	N/A
Information Technology Manager	Up to \$10,000	Up to 10,000	N/A
Managers, Directors & Deputy General Counsel [4]	Up to \$5,000	Up to \$5,000	N/A

Authority Levels	Agency	ARP (Non-Commodity)	ARP (Commodity) [1]
Approved Agents [5]	N/A	N/A	<ul style="list-style-type: none"> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>

[1] Amounts shown represent the approval thresholds for spending authority or contract execution for business-related commodity transactions such as fuel, replacement power, and transmission, as set forth in Section 4.1 of FMPA's Origination Transaction Policy.

[2] COO, or the General Manager's designee in the event the COO position is vacant.

[3] Approval thresholds for spending authority or contract execution for insurance transactions as set forth in Section 2.1 of FMPA's Insurance Policy.

[4] Except as may be superseded by higher authority levels for certain manager or director positions elsewhere in this table.

[5] Approved agents include, but may not necessarily be limited to, FGU for transacting of physical natural gas trading activities, FMPP for electricity trading activities less than 8 calendar days, and OUC for non-firm transmission transactions less than 8 days.

The General Manager may authorize changes to the FMPA Financial Commitment Authority Levels table to reflect organizational changes solely to the extent that such changes do not increase the overall financial commitment authority levels set forth therein; however, any such changes must be reported to the Executive Committee at its next regularly scheduled meeting.

Once the Procurement Process has been completed and a vendor and total dollar amount have been negotiated, the above-referenced financial commitment authority determines who is authorized to sign contracts, work orders, purchase orders, etc.

**Payment Approval Authority** – Defined as managers and above who have the ability to approve vendor invoices and contractual obligations for services rendered. This is an administrative function to verify FMPA has received the good or services it contracted for in accordance with the counterparty's obligations and contract terms.

- a. If the goods and services provided are in accordance with work orders/contracts/agreements and doesn't result in expenditures or financial commitments exceeding the governing body approved budget, then the manager and above can approve and process invoice. Additional budget tests may exist, as further set by management.
- b. Should there be any desired change in the financial commitment that results in a higher total financial commitment, then the "Financial Commitment Authority" limits are reapplied to determine authority.

**AGENDA ITEM 9 – INFORMATION  
ITEMS**

**c. Discussion of Future Strategy for  
ARP Rate Protection Account**

**Finance Committee Meeting  
April 14, 2021**



# **9c: Discussion of Future Strategy for ARP Rate Protection Account**

Finance Committee

April 14, 2021

# Feedback Sought on Rate Protection Account Future

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- Beginning in FY22, significant debt savings from Vero transaction
- In November 2020, staff discussed the idea of limiting the future deposits to the Rate Protection Account (RPA)
- This would provide lower near-term rates to ARP Participants
- Seeking feedback for assumption to use for FY22 ARP Budget

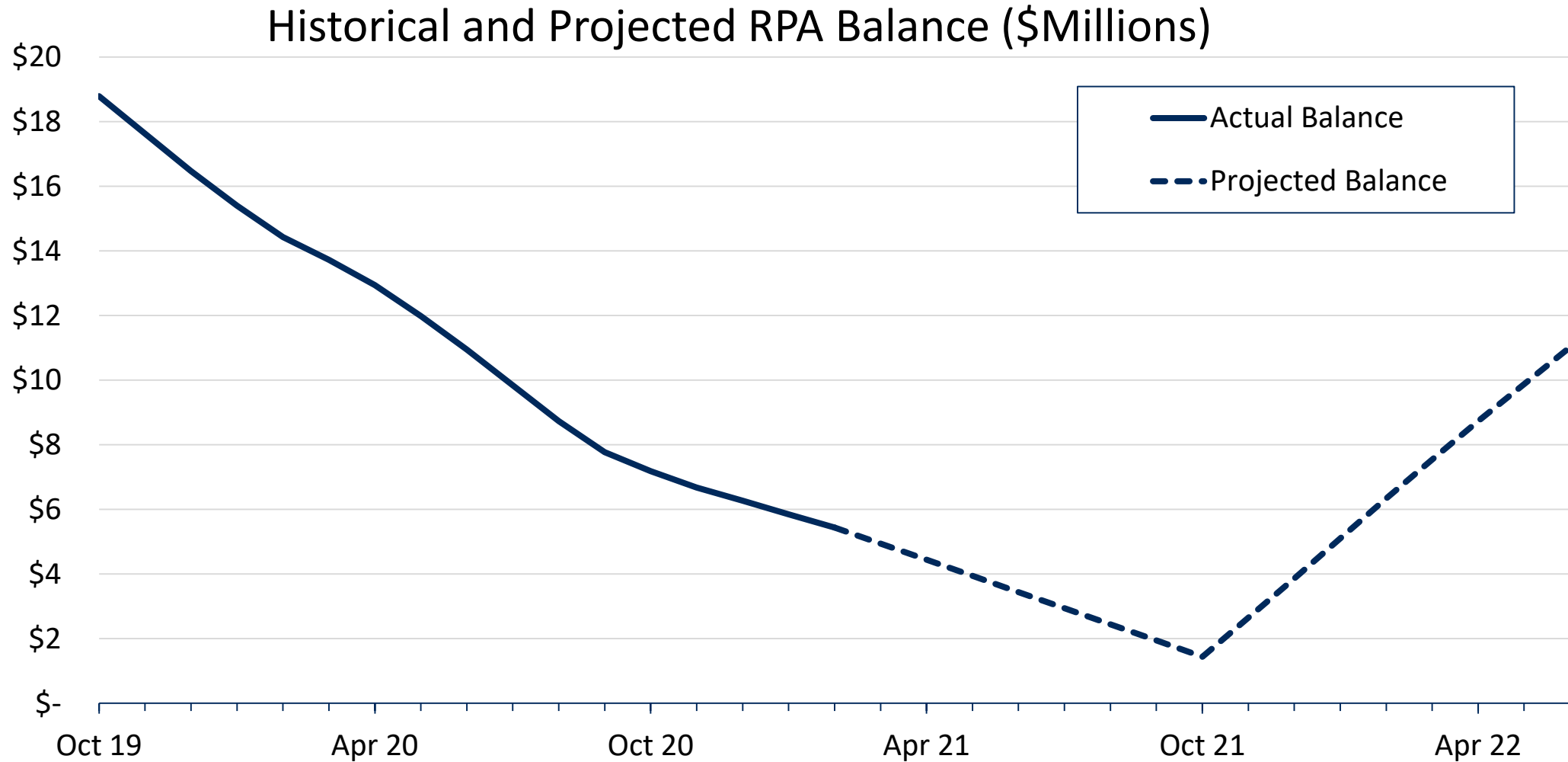
# Rate Protection Account Meeting Original Need

## *No Impact to Rates from Vero Beach Transaction*

---

- Actual gas prices below forecast used for original projections, which means overall Participant costs lower
- \$30M (initial) reserve now projected to cover costs through FY21
- Debt savings starting FY22 more than cover costs, creating large additional balance
- No final target balance or time horizon was set for account
- FMIPA will have fulfilled commitment to Members and Bond holders in FY22

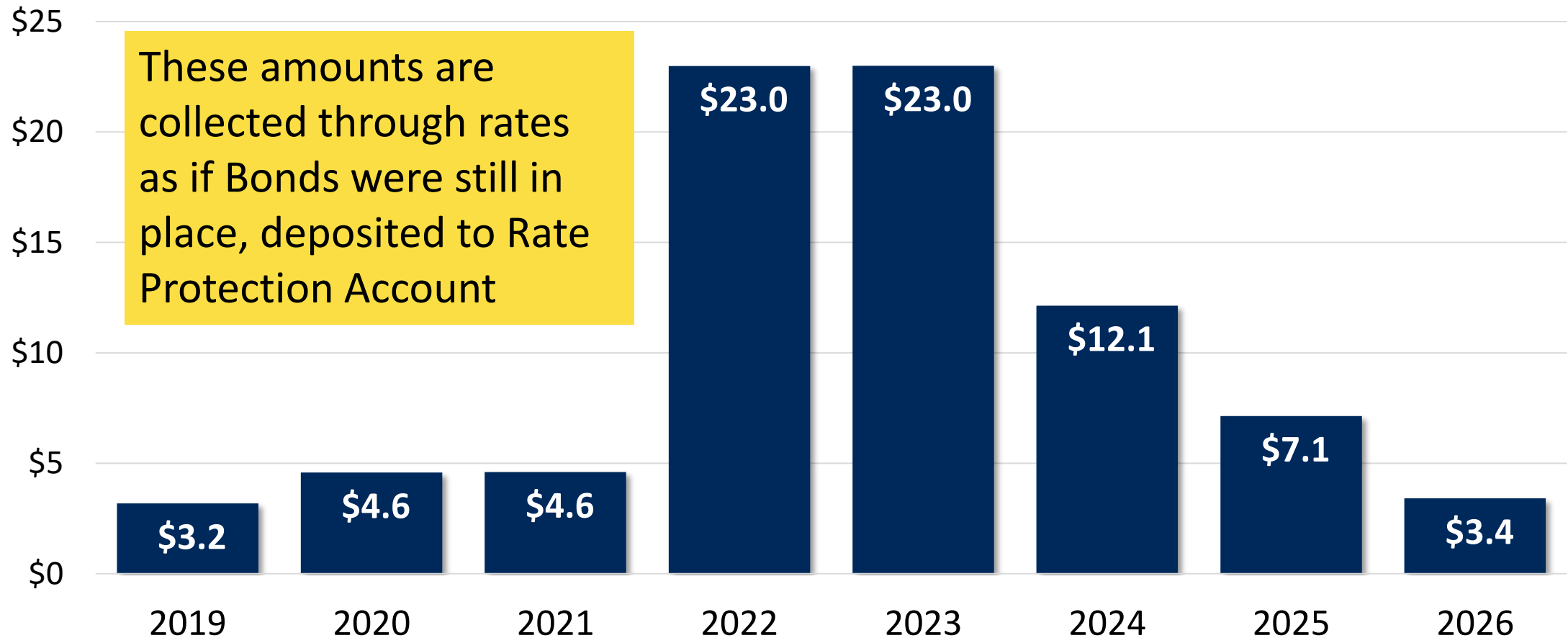
# Rate Protection Account Balance to Remain Positive





# Annual Debt Savings are Not Level

## Annual Debt Savings from Bonds Defeased with Vero Proceeds (\$Millions)



# After Meeting Vero Commitment

## *What Do Members Want to Do with Excess Funds?*

---

1. FMPA can build higher reserves – limited value to members and no better credit ratings
2. Members can manage funds at member level and
  - a. Lower rates to customers
  - b. Build reserves for utility
  - c. Invest in system
  - d. Provide Value to Community
3. FMPA can assist Members with setting up individual reserve accounts at FMPA level, if desired

# Options Discussed in November

## *Initial FC Feedback Seemed to Favor Option 2*

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- Option 1: No change
  - Let RPA grow through FY 2023 to >\$20M, then gradually draw down the account over the following years
  - This had been the legacy approach and is the most conservative option
- Option 2: \$10M RPA
  - Set the maximum balance for the account at \$10M
  - Once the account reaches the cap, limit future deposits such that the balance does not exceed the cap
- Option 3: \$20M RPA
  - Same as Option 2, but assumes a \$20M cap

# Rate Protection Account Options

## *Rate Impact Comparisons [1]*

Year	Option 1 (Base): Continue to Fund RPA	Option 2: Limit RPA Balance at Maximum \$10M	Option 3: Limit RPA Balance at Maximum \$20M
2020	\$66.83	\$66.83	\$66.83
2021	\$69.05	\$69.05	\$69.05
2022	\$70.30	\$69.62	\$70.30
2023	\$70.35	\$68.25	\$69.24
2024	\$67.07	\$66.56	\$66.53
2025	\$70.47	\$70.46	\$70.46
2026	\$69.66	\$69.66	\$69.66
2027	\$70.49	\$71.36	\$70.49

Option 1: Higher rates over near term, but RPA has highest balance and lasts longest.

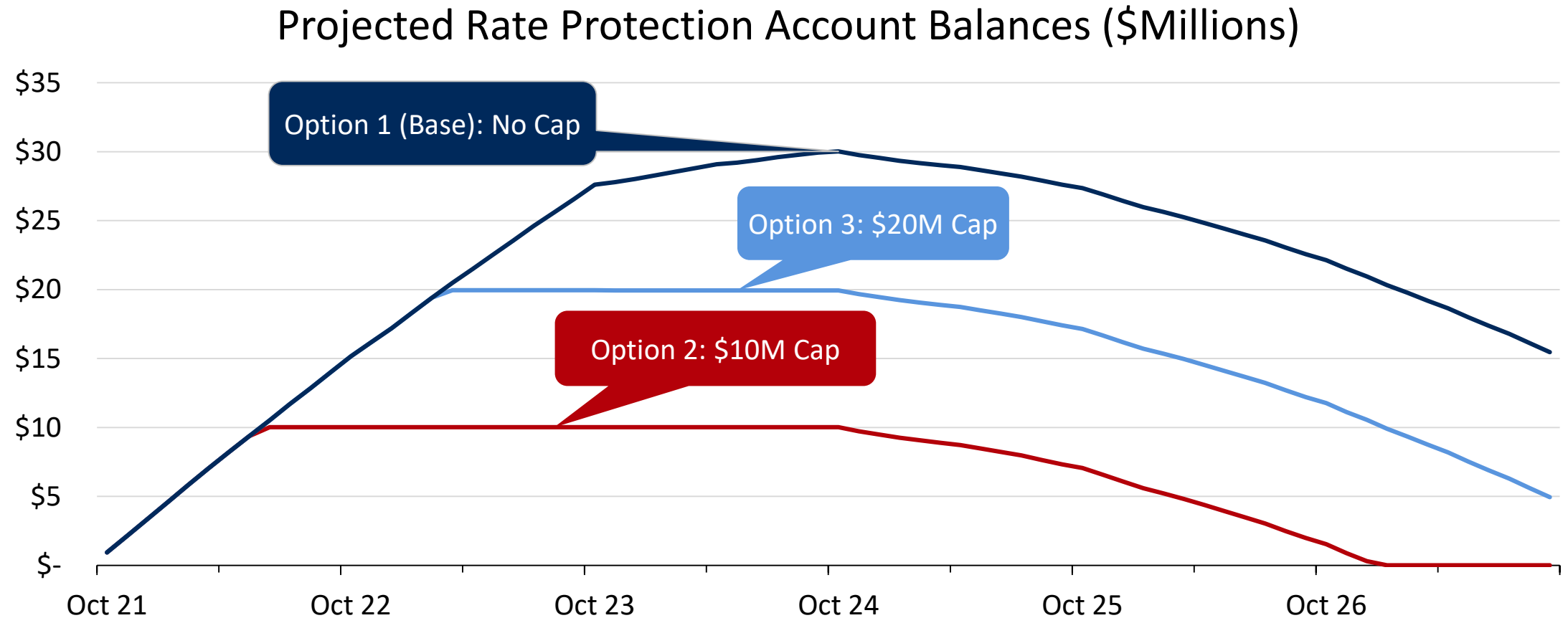
Option 2: Lower rates over near term, but RPA has lowest balance and runs out quickest.

Option 3: Falls between Options 1 and 2 for both rate impact and RPA balance

[1] Based on the assumptions and analysis utilized for FMPA's 2021 strategic planning process. All scenarios reflect the Stanton repowering.

# Rate Protection Acct Life Length Differs Among Cases

*Years With Different Line Slopes Between Cases Indicate Years with Rate Differences Between Cases*



# Next Steps

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- Seeking feedback from Finance Committee members
- Staff will use direction from Finance Committee in developing proposed FY22 budget
- Finance Committee and Executive Committee approvals can be handled through recommendation and approval of the budget

# Recommended Motion

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- No action requested. For information only.

**AGENDA ITEM 9 – INFORMATION  
ITEMS**

**d. Review of Risk Policy Compliance  
Report**

**Finance Committee Meeting  
April 14, 2021**





## **9d – Review of Risk Policy Compliance Reports**

Finance Committee

April 14, 2021

# Compliance Covered

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- Fuel Portfolio Management Policy
- Power Supply and Resource Planning Policy

# Review Result

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- Based on our review, there was no exception noted.
- There were three recommended changes:
  - Power Supply & Planning Policy (Sec 3.1) - as discussed earlier by Rich
  - Fuel Portfolio Management Policy -as discussed earlier by Rich
    - Section 6.1 Natural Gas Limits
    - Section 6.3 Natural Gas Entitlement Capacity
  - Information Technology Policy- reviewed by Internal Audit and reported in the February FC meeting, Internal Audit will review the changes during the next review cycle



## Discussion

**AGENDA ITEM 10 – REPORTS**

**a. Compliance Report – Fuel  
Portfolio**

**Finance Committee Meeting  
April 14, 2021**

This Policy compliance review is conducted by the Internal Audit Department (IAD) to assess the status of risk management practices for the time period noted below. The Internal Audit Department completes this form and submits to responsible manager(s) for additional information and comment. Documentation or attestation of compliance may be required during this review. The final form is submitted to the appropriate Executive and the CEO prior to being presented to the Finance Committee (FC) as an information item.

**Review period: March 2020 to February 2021**

**Responsible Manager(s): Chris Gowder, Business Development and System Operations Director; David Schumann, Power Generation Fleet Director**

<i>Policy Compliance:</i> Indicate whether the following items required in the Natural Gas & Fuel Oil Risk Management Policy were completed during the review period.			
REQUIREMENT	YES	NO	EXPLANATION
COO and Agency Risk Director caused procedures to be created. (Section 4.0)	X		
The Generation Review & Assessment (“GR&A”) Group reviewed new natural gas and fuel oil purchase, sale, storage, or transportation strategy(s) and/or risk mitigation transaction instrument(s) under consideration by Agency staff/management (Section 5.1)	X		
Over-the-Counter transactions complied with the Credit Risk Policy. (Section 5.4.2)	X		
Forward physical natural gas purchases were coordinated through an approved fuel agent. (Section 5.4.3)	X		All physical natural gas fuel purchases were done through FGU.
Forward physical natural gas purchases were limited to 75% of forecasted volume for the respective flowing month based upon the current ARP net energy for load projection. (Sections 5.4.4)	X		Staff monitoring.
Monthly volumetric physical gas need projections were developed and used for risk management purposes no later than five (5) business days prior to the beginning of the following month. (Section 5.4.4)	X		Provided by Operations Planning Engineer and Energy Data Analyst.
All fixed price forward physical natural gas purchases with durations greater than one month were approved by the Executive Committee prior to commitment. (Section 5.4.5)	X		June 18, 2020 approved by the EC.
Natural gas storage limits were maintained above minimum seasonal levels. (Section 6.1)		X	Storage inventory waiver of minimum balance (Feb. 2021).

<i>Policy Compliance continued:</i>			
REQUIREMENT	YES	NO	EXPLANATION
The Agent must provide an Annual Storage Plan for the upcoming fiscal year to FMPA by August 1 of each year for approval by the GR&A Group. (Section 6.1.2)	X		
“Net zero” tolerance deviations of more than 10,000 MMBtu and less than 50,001 were reported to the Risk Director monthly. (Section 6.1.3 (1))	X		
Net zero optimization imbalances more than 50,001 MMBtu communicated to the Agency Risk Department in writing within 3 days by the Storage Agent. (Section 6.1.3 (2))	X		
Storage management financial transactions did not exceed 24 months from trade. (Section 6.1.4)	X		
Storage management reports were provided to the FC (each meeting). (Section 6.1.6)	X		FGU provides report for inclusion in each FC Agenda packet.
Fuel oil storage levels were actively managed to maintain 50% of available storage tank capacity at each facility. (Section 6.2)	X		Staff monitoring.
The official book of record was maintained by a person other than the person responsible for entering into hedges. (Section 7.1)	N/A		
Agency Risk Director directed a review of trading and risk management practices at least every 5 years. (Section 7.2)	N/A		Plan to remove in proposed revised policy.
Market conditions affecting natural gas and fuel oil risk management programs were reported as a part of each FC and/or EC meeting. (Section 8.0)	X		CEO reports market conditions monthly.
Existing transaction details presented to FC and/or EC (Section 8.0)	X		Settlement of fixed price physical transactions reported monthly to EC.

Internal Control Assessment: Evaluate the effectiveness of the current process in achieving the following control objectives. Use a scale of 1 to 4 as defined on attached page.					
OBJECTIVE	1	2	3	4	EXPLANATION
Controls are in place to identify and assess price and supply risks related to natural gas and fuel oil.			X		
Transactions are entered into only as hedges against physical and financial requirements of natural gas or fuel oil for load serving generation or long-term electrical contracts.			X		Communicated to EC when necessary
Hedge instruments purchased or sold have at least an 80% price correlation to the product it is intended to hedge.			X		None during review period.
Current hedge positions are monitored and compared to hedge position limits on a regular basis.			X		None during review period.
Storage management agent complies with terms of gas storage contract and applicable tariffs and limits.			X		
The use of additional metrics to measure risk is considered in the regular course of business.			X		

Are there any concerns related to natural gas and fuel oil risk management which should be brought to the attention of the General Manager as part of this review? Yes ☐ No ☒ If yes, describe below.

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

Are there internal control concerns related to natural gas and fuel oil risk management which require immediate attention?

Yes ☐ No ☒ If yes, describe below including any change to risk inventory controls score.

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_



Rate the overall functioning of natural gas and fuel oil risk management practices using a scale of 1 to 4 as defined on attached page.

1	2	3	4	EXPLANATION
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	

**Additional comments from responsible Manager(s):**

Are there any emerging risks or environmental changes which impact natural gas and fuel oil risk management?

Yes ☐ No ☒ If yes, describe below including any proposed changes to risk inventory.

Other comments:

Revision to the policy will be part of the April FC agenda.

DocuSigned by:  
  
Internal Audit Reviewer

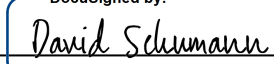
4/1/2021  
Date

DocuSigned by:  
  
Risk Director Signature

4/1/2021  
Date

DocuSigned by:  
  
Responsible Director Signature

4/1/2021  
Date

DocuSigned by:  
  
Responsible Director Signature

4/1/2021  
Date

DocuSigned by:  
  
Responsible Executive Officer Signature

4/1/2021  
Date

Rating scale for Policy compliance reviews:

- 1 = Risk management practices not in place.
- 2 = Risk management practices in place are not effective in meeting Policy requirements.
- 3 = Risk management practices in place meet Policy requirements.
- 4 = Risk management practices in place exceed Policy requirements.

**AGENDA ITEM 10 – REPORTS**

**b. Compliance Report – Power  
Supply and Resource Planning**

**Finance Committee Meeting  
April 14, 2021**

This Policy compliance review is conducted by the Internal Audit Department (IAD) to assess the status of risk management practices for the time period noted below. The Internal Audit Department completes this form and submits to responsible manager(s) for additional information and comment. Documentation or attestation of compliance may be required during this review. The final form is submitted to the appropriate Executive and the CEO prior to being presented to the Finance Committee (FC) as an information item.

**Review period:** February 2020 to January 2021

**Responsible Manager(s):** Navid Nowakhtar, Resource and Strategic Planning Manager; Ken Rutter, Chief Operating Officer

*Policy Compliance:* Indicate whether the following items required in the Power Supply & Resource Planning Policy were completed during the review period.

REQUIREMENT	YES	NO	EXPLANATION
COO, Power Resources caused procedures to be established (Section 3.0)	X		
Resource planning maintained reserve margins at a minimum of 15%. (Section 4.1)	X		Ten-year site plan (TYSP).
Major assumption changes were presented to the EC prior to submission of a completed IRP. (Section 4.2)	X		TYSP presented April 16, 2020.
Resource addition options contained in the IRP were presented to the EC for review and approval. (Section 4.2)	X		IRP assumptions were considered in the TYSP. As well as the strategic planning materials developed over the period Oct 2020 to Jan 2021 for presentation in Feb 2021 to governing bodies.
10-Year Site Plan was filed with the Florida PSC annually by April 1 <sup>st</sup> . (Section 4.3)	X		TYSP was submitted to the Florida PSC on March 24, 2020
The filed 10-Year Site Plan was presented to EC at the May meeting. (Section 4.3)	X		TYSP was presented at the April 16, 2020 EC meeting.
COO of Power Resources ensured appropriate staff maintained current knowledge regarding long-term planning of power resources. (Section 5.1)	X		

*Internal Control Assessment:* Evaluate the effectiveness of the current process in achieving the following control objectives. Use a scale of 1 to 4 as defined on attached page.

OBJECTIVE	1	2	3	4	EXPLANATION
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Controls are in place to identify and assess risks related to long-term power supply resource planning.			X		
Long-term resource planning follows all applicable laws.			X		

Internal Control Assessment - (continued)					
Operations and planning staff coordinate to fulfill mid-term resource needs.			X		
Long-term resource planning is conducted in accordance with prudent utility practice.			X		
IRP considers mix of needed resources, size of needed resources, rate impact of resource alternatives, and current and potential legal requirements.			X		

Are there any concerns related to resource planning risk management which should be brought to the attention of the General Manager as part of this review?  
Yes ☐ No ☒ If yes, describe below.

Are there internal control concerns related to resource planning risk management which require immediate attention?  
Yes ☐ No ☒ If yes, describe below including any change to risk inventory controls score.

Rate the overall functioning of resource planning risk management practices using a scale of 1 to 4 as defined on attached page.

1	2	3	4	EXPLANATION
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	

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Additional comments from responsible Manager(s):

Are there any emerging risks or environmental changes which impact resource planning risk management?

Yes ☐ No ☒ If yes, describe below including any proposed changes to risk inventory.

Other comments:

DocuSigned by:



Internal Audit Manager

4/2/2021

Date

DocuSigned by:

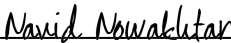


Risk Director Signature

4/2/2021

Date

DocuSigned by:



Responsible Manager Signature

4/2/2021

Date

DocuSigned by:



Responsible Executive Officer Signature

4/2/2021

Date

Rating scale for Policy compliance reviews:

- 1 = Risk management practices not in place.
- 2 = Risk management practices in place are not effective in meeting Policy requirements.
- 3 = Risk management practices in place meet Policy requirements.
- 4 = Risk management practices in place exceed Policy requirements.



**AGENDA ITEM 10 – REPORTS**

**c. FGU March Storage Report**

**Finance Committee Meeting  
April 14, 2021**

# FMPA Storage Management Report

Florida Gas Utility

March 2021



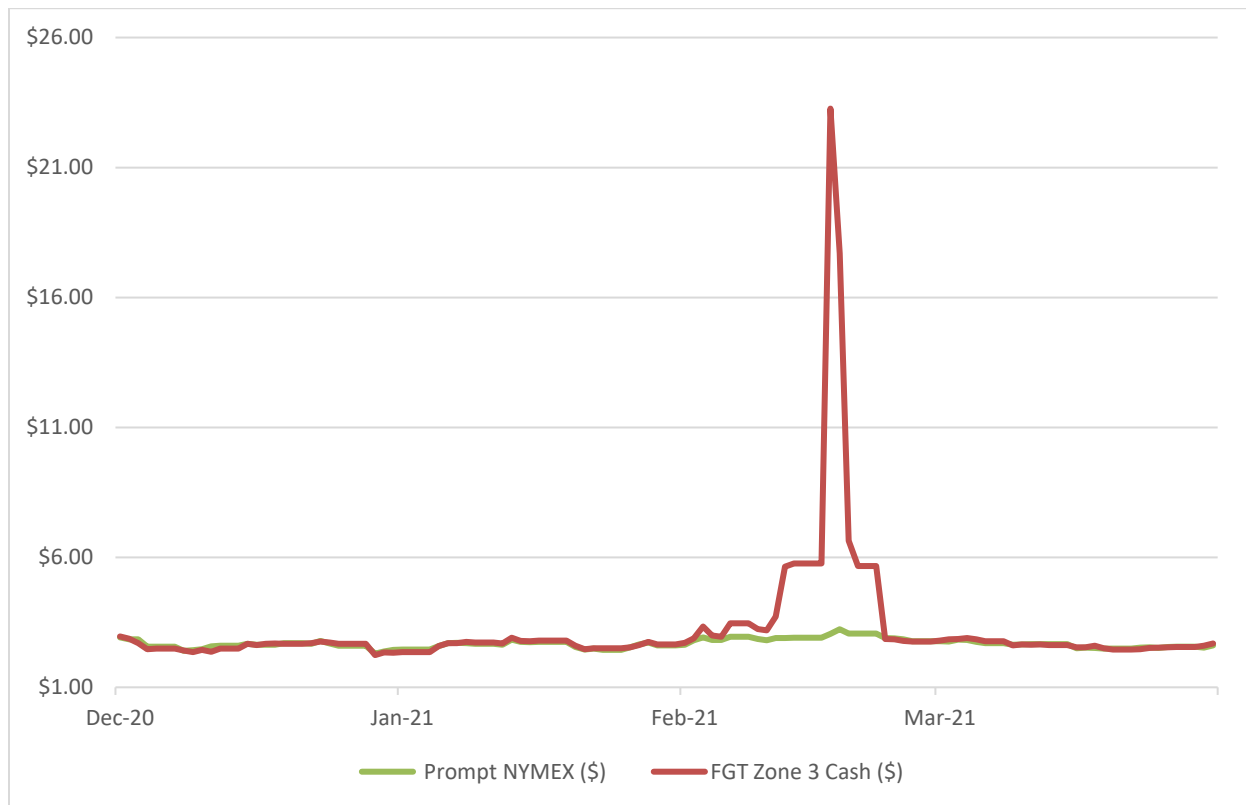
## **Executive Summary – March 2021 Activity**

During March 2021, FGU conducted no physical gas storage injections nor withdrawals. FMPA's gas storage inventory remained at 42,650 Dths at the end of March and the expiration of its storage agreement. This inventory was rolled into FMPA's new storage agreement as of April 1, 2021 and continues to be administered by FGU as a part of FMPA's natural gas portfolio. As communicated in the February 2021 storage report, financial hedging for the physical inventory ceased at the end of February given the low level of inventory and transition to the smaller storage contract effective April 1, 2021. As such, this monthly storage report will be replaced by ad-hoc storage reporting as requested by FMPA. FMPA's overall net optimized storage position decreased in value by \$7,912 during March as gas prices declined, month over month, leading to a reduction in market value of approximately \$0.18/Dth in the inventory.

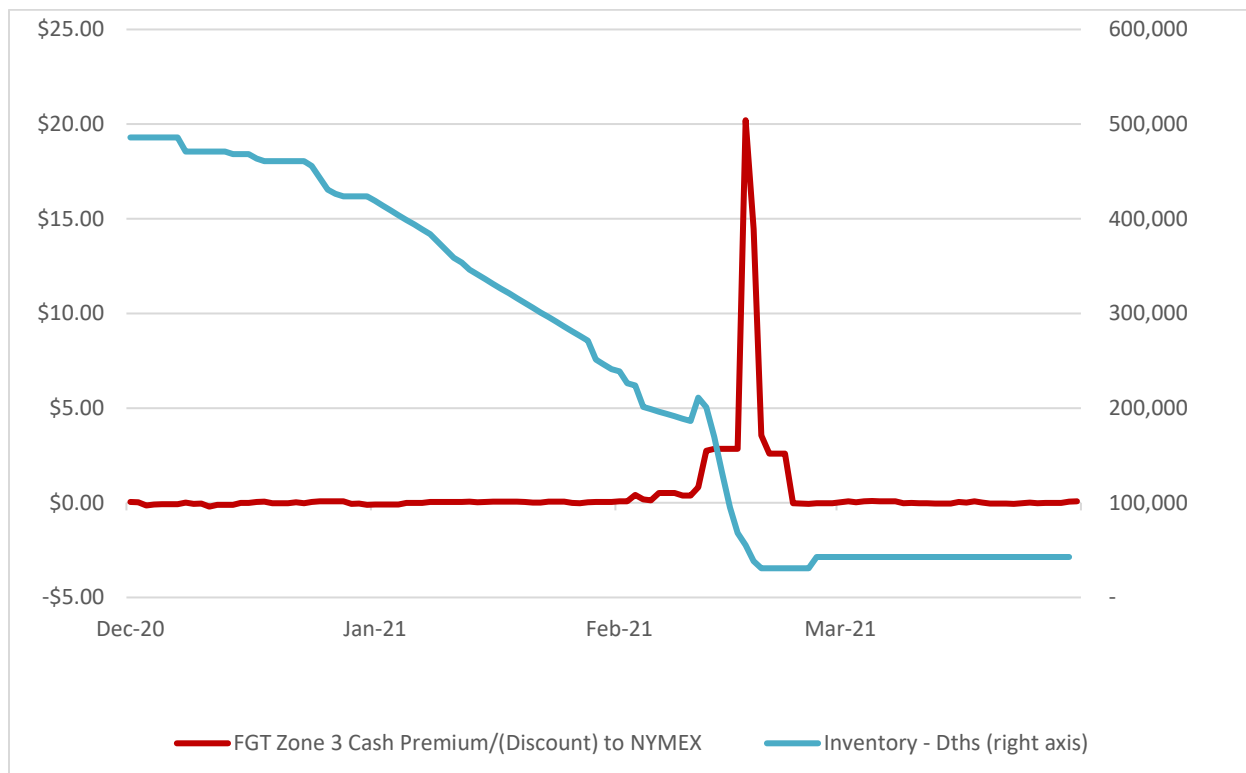
FGU anticipates storage injections during April to bring the inventory level to roughly 93,000 Dths, or 75% of the 125,000 Dths of storage capacity under FMPA's new agreement. Beyond that, the storage capacity will be used primarily to respond to operational changes in gas consumption and ensure daily gas balancing parameters are achieved. Because these types of utilization are less certain, FGU's cash flow projection, included in this report, reflects no anticipated injections/withdrawals beyond April 2021.

Over the eleven years of the active storage management program conducted by FGU, FMPA realized more than \$4.3 million in benefit, exclusive of storage reservation charges, from timely gas storage injections and withdrawals. These benefits were achieved under the low-risk strategy that incorporated financial hedging positions to offset the physical storage inventory position held by FMPA. This hedged storage approach was particularly effective for FMPA in the early years of the program as higher natural gas prices and a larger FMPA storage contract created a much more significant financial position (e.g., an actual FMPA inventory value of approximately \$3,800,000 in 2011 versus a realistic inventory value of less than \$400,000 if completely full at today's gas prices). As risk profiles change and business needs evolve, it is not surprising that we would suspend such activity and instead focus resources elsewhere to benefit FMPA's members.

### **FGT Zone 3 Cash Market vs NYMEX Prompt-Month Futures**



### **Cash Market Spread to NYMEX Prompt-Month vs FMPA Storage Inventory Level**



**Summary of Existing Physical Inventory Position (3/31/2021)**

Total Inventory Volume	Total Inventory Cost	Inventory WACOG	Market Value	Marked to Market	Unrealized Gain/(Loss)
42,650	\$114,949	\$2.70	\$2.66	\$113,470	(\$1,478)

**Summary of Existing Financial and Forward Physical Risk Management Positions (3/31/2021)**

Delivery Month	Net Position (Dths)	Realized Gain/(Loss) to Date (\$)	Open Equity (\$)	Total Value (\$)
Nov-19	0	\$8,168	\$0	\$8,168
Dec-19	0	\$17,680	\$0	\$17,680
Jan-20	0	\$96,755	\$0	\$96,755
Feb-20	0	\$282,553	\$0	\$282,553
Mar-20	0	\$623	\$0	\$623
Apr-20	0	\$56,115	\$0	\$56,115
May-20	0	(\$31,785)	\$0	(\$31,785)
Jun-20	0	\$56,455	\$0	\$56,455
Jul-20	0	\$91,098	\$0	\$91,098
Aug-20	0	(\$73,548)	\$0	(\$73,548)
Sep-20	0	(\$153,440)	\$0	(\$153,440)
Oct-20	0	\$140,983	\$0	\$140,983
Nov-20	0	(\$55,000)	\$0	(\$55,000)
Dec-20	0	\$89,065	\$0	\$89,065
Jan-21	0	\$108,514	\$0	\$108,514
Feb-21	0	(\$323,528)	\$0	(\$323,528)
Mar-21	0	(\$44,888)	\$0	(\$44,888)
Apr-21	0	\$0	\$0	\$0

**Summary of Historical Value - Physical and Financial (December 2009 through March 2021)**

Optimization Activity	Net Position (Dths)	Total Realized Gain/(Loss)	Unrealized Gain/(Loss)	Total Storage Net Benefit
Current Physical/Financial Positions (3/31/2021)	42,650	\$3,867,524	(\$1,478)	\$3,866,046
Fees & Commissions		(\$61,296)		\$3,804,750
NJRES Capacity Release		\$477,598		\$4,282,348
Sale of Call Options (Jan 2015)		\$26,000		\$4,308,348

## Schedule of FMPA Gas and Cash Flows Related to FGU Storage Services

Month	Actual Injection Cost/ NYMEX Curve (3/31/2021)	Actual/ Anticipated Cash Flow (\$)	Net Injection Volume (Dths)	Net Withdrawal Volume (Dths)	Running Inventory Balance at End of Month (Dths)	Running Inventory Cost Balance (\$)	WACOG (\$/Dth)
Nov-20	\$0.00	\$0	0	0	485,919	\$1,215,617	\$2.502
Dec-21	\$0.00	(\$155,313)	0	62,083	423,836	\$1,060,304	\$2.502
Jan-21	\$0.00	(\$457,018)	0	182,683	241,153	\$603,286	\$2.502
Feb-21	\$0.00	(\$496,589)	0	198,503	42,650	\$114,949	\$2.695
Mar-21	\$0.00	\$0	0	0	42,650	\$114,949	\$2.695
Apr-21*	\$2.54	\$127,150	50,000	0	92,650	\$242,099	\$2.613
May-21	\$2.61	\$0	0	0	92,650	\$242,099	\$2.613
Jun-21	\$2.67	\$0	0	0	92,650	\$242,099	\$2.613
Jul-21	\$2.73	\$0	0	0	92,650	\$242,099	\$2.613
Aug-21	\$2.75	\$0	0	0	92,650	\$242,099	\$2.613
Sep-21	\$2.74	\$0	0	0	92,650	\$242,099	\$2.613
Oct-21	\$2.76	\$0	0	0	92,650	\$242,099	\$2.613
Nov-21	\$2.83	\$0	0	0	92,650	\$242,099	\$2.613
Dec-21	\$2.96	\$0	0	0	92,650	\$242,099	\$2.613
Jan-22	\$3.05	\$0	0	0	92,650	\$242,099	\$2.613
Feb-22	\$2.99	\$0	0	0	92,650	\$242,099	\$2.613
Mar-22	\$2.82	\$0	0	0	92,650	\$242,099	\$2.613
Apr-22	\$2.48	\$0	0	0	92,650	\$242,099	\$2.613
May-22	\$2.44	\$0	0	0	92,650	\$242,099	\$2.613
Jun-22	\$2.47	\$0	0	0	92,650	\$242,099	\$2.613
Jul-22	\$2.51	\$0	0	0	92,650	\$242,099	\$2.613
Aug-22	\$2.51	\$0	0	0	92,650	\$242,099	\$2.613
Sep-22	\$2.50	\$0	0	0	92,650	\$242,099	\$2.613
Oct-22	\$2.52	\$0	0	0	92,650	\$242,099	\$2.613
Nov-22	\$2.59	\$0	0	0	92,650	\$242,099	\$2.613
Dec-22	\$2.76	\$0	0	0	92,650	\$242,099	\$2.613
Jan-23	\$2.86	\$0	0	0	92,650	\$242,099	\$2.613
Feb-23	\$2.82	\$0	0	0	92,650	\$242,099	\$2.613
Mar-23	\$2.66	\$0	0	0	92,650	\$242,099	\$2.613
Apr-23	\$2.38	\$0	0	0	92,650	\$242,099	\$2.613
May-23	\$2.35	\$0	0	0	92,650	\$242,099	\$2.613
Jun-23	\$2.39	\$0	0	0	92,650	\$242,099	\$2.613

\* FMPA's new storage agreement begins 4/1/2021 and has a maximum storage quantity of 125,000 Dths.

### Winter months

**Bold = actual data**

- Negative values reflect withdrawals of storage gas that have already been paid for.
- Positive values reflect charges to FMPA for gas purchases to be injected into storage.
- Months above reflect the period of storage activity and the actual charge/credit from FGU would occur the following month.

**AGENDA ITEM 11 – COMMENTS**

**Finance Committee Meeting  
April 14, 2021**

**AGENDA ITEM 12 – ADJOURNMENT**

**Finance Committee Meeting  
April 14, 2021**