

# Agency Budget – Fiscal Year 2024

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# 8b – Approval of Resolution 2023-EC1 Agency General Budget for Fiscal Year 2024

Executive Committee May 18, 2023

# Agency Costs For FY 2023 Projected ~ Budget

Software and Insurance Highest Projected Expenses > Budget

## FY 2023 Year-End Estimate vs. Budget (\$Thousands)





<sup>\*</sup>All non-healthcare insurance

## FY 2024 Agency Budget

## Several Cost Drivers Beyond Inflation

- Gross payroll increase ~4% or \$374k; includes 4% proposed salary increase
- FICA up 25% due to adjustment for incorrect number in FY 2023 budget
- Healthcare insurance increase 8.5% or \$136k
  - Includes medical, dental, S/T and L/T Disability, Life, retiree health reimbursements
- Non-healthcare insurance premiums increase \$131k (20%)
  - Primarily Cyber/Property, Excess Liability, and Officers Liability coverages
- Consulting costs up \$180k with 2 financial advisors' fees in FY 2024 for transition period



## FY 2024 Agency Budget

## Other Key Points to Note

- Business travel down (\$47k) from FY 2023 Budget
- Capital expenditures \$47k (8%) < FY 2023 Budget</li>
- Training down \$40k from 2023 budget to better align with actual historical spending
- Building maintenance fund budgeted at \$80k, same as prior years
- GM contingency budgeted at \$200k, same as prior years
- Working capital funding kept at \$300k



# FY 2024 Key Payroll and Benefits Budget Drivers

FY 2024 HR Expenses 5.8% > FY 2023 Budgeted Amounts

## Payroll drivers:

- Gross payroll 4.2% above 2023 Budget
- Budgeted 4% salary increase includes merits, promotions, market adjustments, bonuses, and re-purposing
- As with previous years, equivalent of 2 FTEs not funded
- FICA increase of 25% represents miscalculation of amount included in FY 2023 Budget

#### Benefits drivers:

- Medical insurance cost up due to market conditions
- FMPA insurance moving from small group to large group premiums



## Insurance and Software on the Rise

## \$2.6M Insurance Expenses, \$855K Software Expenses

- Insurance premiums increasing
  - Healthcare Insurance \$136K
  - Excess Liability \$30k
  - Officers \$26k
  - Cyber & Property \$76k
- Software vendors charging subscriptions instead of licenses
- Meridian Project
- Microsoft BI cloud fees
- ARP-specific software moved to ARP budget ~\$129k



## **Consultant Expenses**

\$242K > FY 2022 Actuals; \$167K > FY 2023 Estimate

- Treasury \$305K Financial Advisors
- Accounting \$158K Audit Fees, Financial Consultant
- PR \$48K Guest Speakers, Website Services, Sponsorship
- HR \$40K Consulting



# \$546k in Capital Projects for FY 2024

## \$47k < FY 2023 Budget

- Building Admin (\$75k total):
  - \$50k LED lighting project
  - \$25k Replace fire alarm control panel
- IT (\$460k total):
  - \$325k HCl environment (corporate IT server replacement)
  - \$80k phone system
  - \$55k wireless for building
- Member Services (\$11k total):
  - \$11k PMI iVS 3S (power monitor)



## **MSAC** Recommends Member Services Budget

Valuable programs have increased

- Lineman Competition Sponsorship increased by \$1,000
- MinMax Annual Subscription Fee is \$3,600
- Line worker Safety Program dues increase by \$25,000
- Deed Membership Continuation increase for addition of new members by \$5,000



# Other Fundings and Contingency Unchanged

## Same as Amounts Included in FY 2023 Budget

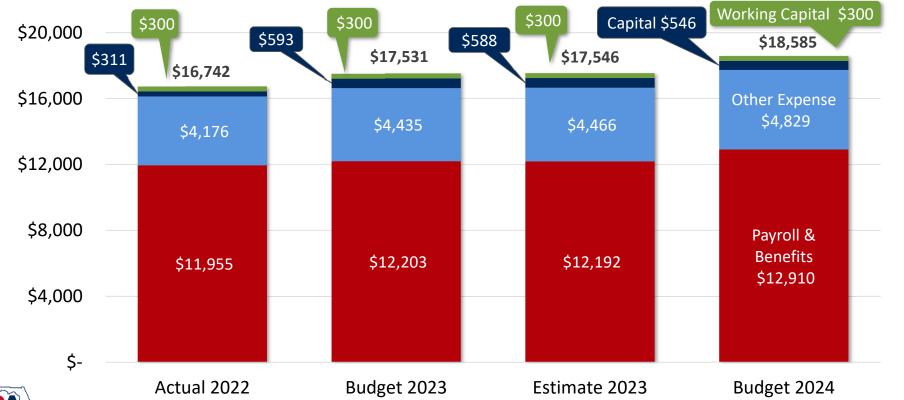
- \$300k continued working capital contributions
  - Board feedback has been that Development Fund and OPEB dollars should not be used to fund Agency working capital
  - Staff recommending continuing to fund Agency working capital at \$300,000 for FY 2024, same as funding level for FY 2023
- \$80k continued annual contribution to building maintenance fund per previous Board direction
- \$200k GM contingency for unforeseen expenses or other expenses above budgeted levels
- No additional changes to the Financial Commitment Authority Levels



# FY 2024 Proposed Agency Budget is ~\$18.6M

6% Increase vs. FY23 Budget

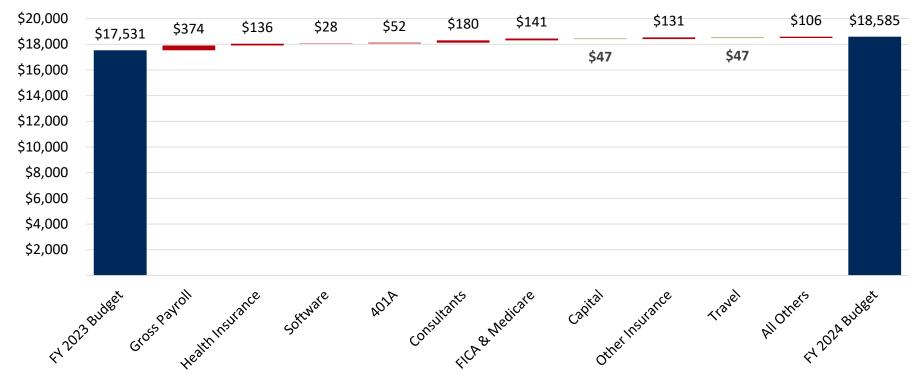




# FY 2024 Budget 6% > FY 2023 Budget

## Biggest Drivers are Payroll, Insurance and Consultants

#### FY 2024 Budget vs. FY 2023 Budget (\$Thousands)





Resolution 2023-EC1 FMPA Executive Committee May 18, 2023

RESOLUTION OF THE EXECUTIVE COMMITTEE OF THE FLORIDA MUNICIPAL POWER AGENCY: (I) ESTABLISHING, APPROVING, AND ADOPTING THE ANNUAL FLORIDA MUNICIPAL POWER AGENCY GENERAL BUDGET IN THE AMOUNT OF EIGHTEEN MILLION FIVE HUNDRED EIGHTY-FIVE THOUSAND ONE HUNDRED TWELVE DOLLARS (\$18,585,112), FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2023, AND ENDING SEPTEMBER 30, 2024, AND CORRESPONDING BUDGET DOCUMENTS; (II) DEFINING BUDGET AMENDMENTS; (III) ESTABLISHING LEVELS OF APPROVAL REQUIRED FOR BUDGET AMENDMENTS; (IV) PROVIDING FOR ACCOUNT ADJUSTMENTS; (V) PROVIDING FOR LAPSE OF UNEXPENDED FUNDS; (VI) APPROVING STAFFING LEVELS; (VII) PROVIDING FOR INTERIM FUNDING REIMBURSEMENT FROM DEBT FINANCING OF CAPITAL IMPROVEMENTS AND PROVIDING FOR THE RELATED DELEGATION TO AUTHORIZED OFFICERS: (VIII) MAKING A DETERMINATION OF A PUBLIC PURPOSE FOR **EXPENDITURES:** BUDGETED (XI)**PROVIDING** FOR SEVERABILITY; AND (X) PROVIDING AN EFFECTIVE DATE

Whereas, the Interlocal Agreement Creating the Florida Municipal Power Agency, as amended (the "Interlocal Agreement"), requires the Executive Committee of the Florida Municipal Power Agency (the "Agency") to annually approve and adopt an annual Agency general budget for the succeeding fiscal year; and

Whereas, pursuant to these requirements the annual budget documents for the Agency general budget for the fiscal year beginning October 1, 2023, and ending September 30, 2024, ("Fiscal Year 2024") have been prepared and presented by Agency staff, reviewed and approved by the Agency's Finance Committee, and recommended for approval to the Executive Committee.

BE IT RESOLVED BY THE EXECUTIVE COMMITTEE OF THE FLORIDA MUNICIPAL POWER AGENCY THAT:

SECTION I. Annual Agency General Budget. (A) The Agency general budget for Fiscal Year 2024 is hereby established as \$18,585,112. The Agency general budget for Fiscal Year 2024 is established hereby as finally approved by the Finance Committee, and described in detail in the "Fiscal Year 2024 Budget Book"

(collectively, the "Agency Fiscal Year 2024 Budget"). The Fiscal Year 2024 Budget Book as it relates to the Agency Fiscal Year 2024 Budget is incorporated by this reference as a material part of this resolution.

- (B) The Agency Fiscal Year 2024 Budget, as established in subsection (A) above and described in detail in the Fiscal Year 2024 Budget Book, is hereby approved and adopted.
- SECTION II. **Definition of Budget Amendments**. For purposes of this Resolution, "**Budget Amendment**" means an increase or decrease in any expenditure within the Agency general budget, the effect of which alters the total dollar amount of the Agency general budget.
- SECTION III. **Approval of Budget Amendments**. The Agency Fiscal Year 2024 Budget may only be amended by the Executive Committee at a duly called meeting of the Executive Committee by resolution and in accordance with Agency requirements and requirements of law.
- SECTION IV. Account Adjustment. The General Manager may adjust the appropriate accounts for the Agency Fiscal Year 2024 Budget by a maximum amount of unexpended funds for approved and appropriated Agency expenditures for undertakings remaining active as of September 30, 2023. However, any such adjustment must be reported to and approved by the Executive Committee, in accordance with Section III.
- SECTION V. Lapse of Unexpended Funds. Any funds in the Agency Fiscal Year 2024 Budget appropriated but not expended, unless otherwise amended pursuant to Section III, automatically lapse upon FMPA's close of business on September 30, 2024, unless otherwise approved by a resolution of the Executive Committee.
- SECTION VI. Approval of Staffing Levels; Merit and Promotion. (A) There are a total of 72 authorized Agency funded staff positions set forth in the Fiscal Year 2024 Budget Book, as shown on the sheet entitled "2024 Budget FMPA Organization Chart." The General Manager, and General Counsel for those reporting thereto, have the authority to manage and control the organization of Agency staff as appropriate to meet the needs of the Agency, including making changes to position descriptions, salary grades, functional duties, employee classifications, and organizational structure, except that no increases to the number of Agency staff in addition to the 72 positions authorized by this resolution may be made without prior Executive Committee approval. Notwithstanding the foregoing in this Section VI(A), the Executive Committee hereby authorizes FMPA to employ up to two additional persons, for transitional purposes associated with retirement or other employee

succession needs, on a short-term basis of no longer than three months for each additional person.

(B) Increases in Agency employee wages for merit raises and promotions have been budgeted at 4% of gross wages, as shown in the Fiscal Year 2024 Budget Book (the "Merit and Promotions FY 2024 Budget"). No budget authority in the Agency general budget for Fiscal Year 2024 may be used for merit increases and promotions, other than the Merit and Promotions FY 2024 Budget. The Merit and Promotions FY 2024 Budget includes merit increases for the General Manager and Chief Executive Officer and the General Counsel and Chief Legal Officer, who serve as appointed officers of the Agency.

SECTION VII. Interim Funding of Total Capital Financed. (A) Capital improvements described in the Agency Fiscal Year 2024 Budget under the heading of "Capital Budget for FY2024" or otherwise described as expected to be financed with loans or other debt obligations may initially be paid with other temporarily available funds of the Agency, pending issuance of such loans or other debt; it is the expectation of Florida Municipal Power Agency that such expended amounts will be reimbursed when the proceeds of such debt become available, that the maximum principal amount of debt issued for such purposes will also include the amount necessary to fund associated issuance costs, debt reserve funds, capitalized interest and similar items customarily included in a debt financing of such capital expenditures (as grossed up, for purposes of this Section VII, the "Maximum Principal Amount"), and it is the Florida Municipal Power Agency's intention that this Section VII be treated as a statement of the Florida Municipal Power Agency's "official intent" within the meaning of IRS regulations section 1.150-2. While this is the current intention of the Florida Municipal Power Agency, it does not in any way obligate it to proceed with tax-exempt financing for any such expenditures, or to reimburse itself from the proceeds of any such loan or debt financing or financings which may be undertaken, in the event that the Florida Municipal Power Agency later determines that such action is not in its best interest. In addition, in the event that (i) it becomes apparent during Fiscal Year 2024 that the actual costs of capital improvements for Fiscal Year 2024 may or will exceed the amount set forth in the Agency Fiscal Year 2024 Budget as hereby adopted; (ii) the Florida Municipal Power Agency determines that the amount expected to be financed with loans or other debt obligations will exceed the Maximum Principal Amount described in the Agency Fiscal Year 2024 Budget; or (iii) the Florida Municipal Power Agency otherwise determines that a further statement of "official intent" is warranted due to other changes in circumstances; then, a further statement of "official intent" under applicable federal income tax regulations may be subsequently adopted by the Authorized Officers (as set forth further in Section VII(B)) in a timely manner in order to preserve the ability to reimburse such excess from the proceeds of additional loans or debt obligations.

(B) For purposes of Section VII(A), "Authorized Officers" means (i) the Chairperson of the Executive Committee or the Vice Chairperson of the Executive Committee or the elected Treasurer of the Agency, and (ii) the General Manager and CEO of FMPA or the Chief Financial Officer of FMPA.

SECTION VIII. **Determination of a Public Purpose**. (A) Except as specifically provided for in subsection (B) below, the Executive Committee hereby determines that all budgeted expenditures described in the Agency Fiscal Year 2024 Budget, and those otherwise permitted and within the limits established in the Agency Fiscal Year 2024 Budget, have and do serve a public purpose and further the purposes of the Agency, as provided for in the Interlocal Agreement and applicable law.

(B) Certain expenditures within the Agency Fiscal Year 2024 Budget have been explicitly given a "Public Purpose Designation," for the account descriptions of Meetings, Employee Activities, and Awards & Recognition (totaling \$90,200 in the Agency Fiscal Year 2024 Budget). Such Public Purpose Designation expenditures have been reviewed by the Executive Committee and are hereby specifically and expressly determined to have and serve a public purpose and further the purposes of the Agency. During the Fiscal Year 2024, Agency staff shall designate and track expenditures made under all account descriptions that have been given such a Public Purpose Designation, pursuant to the requirements of the Agency's Public Purpose Policy and procedures issued to implement such policy.

SECTION IX. **Severability**. If one or more provisions of this resolution should be determined by a court of competent jurisdiction to be contrary to law, such provisions shall be deemed to be severable from the remaining provisions hereof, and shall in no way affect the validity or enforceability of such remaining provisions.

SECTION X. **Effective Date**. This resolution shall take effect immediately upon its adoption.

This Resolution 2023-EC1 is hereby approved and adopted by the Executive Committee of the Florida Municipal Power Agency on May 18, 2023.

Chairperson of the Executive Committee

I HEREBY CERTIFY that on May 18, 2023, the above Resolution 2023-EC1 was approved and adopted by the Executive Committee of the Florida Municipal Power Agency, and that this is a true and conformed copy of Resolution 2023-EC1.

ATTEST:

SEAL Secretary or Assistant Secretary

# FISCAL YEAR 2024 BUDGET BOOK AGENCY BUDGET



## **Agency Operating Budget - Fiscal Year 2024 Snapshot**

	Actual	Actual	Estimated	Budget	Budget	FY 2024 Budget	FY 2024 Budget	FY 2024 Budget
	Fiscal year	Year to Date	Fiscal year	Fiscal year	Fiscal year	Above/(Below)	Above/(Below)	Above/(Below)
	FY 2022	a/o Jan FY 2023	FY 2023	FY 2023	FY 2024	FY 2022 Actual	FY 2023 Est	FY 2023 Budget
Gross Payroll	8,656,458	2,888,665	8,911,247	8,911,247	9,285,121	628,663 7.3%	373,874 4.2%	373,874 4.2%
FICA & Medicare	659,504	204,403	569,481	569,481	710,312	50,808 7.7%	140,831 24.7%	140,831 24.7%
401A	939,899	325,508	876,124	876,124	928,512	(11,387) -1.2%	52,388 6.0%	52,388 6.0%
Long Term Care	11,933	7,697	15,000	15,000	11,936	3 0.0%	(3,064) -20.4%	(3,064) -20.4%
Healthcare Insurance	1,436,565	545,752	1,602,001	1,602,000	1,738,464	301,900 21.0%	136,463 8.5%	136,464 8.5%
Workers Comp Insurance	49,816	15,685	48,948	61,000	61,000	11,184 22.5%	12,052 24.6%	0 0.0%
Unemployment Compensation	275	-	1,000	1,000	1,000	725 263.6%	- 0.0%	- 0.0%
Recruit & Relocate	198,424	-	120,000	120,000	120,000	(78,424) -39.5%	- 0.0%	0 0.0%
Wellness	22,857	9,491	25,000	25,000	25,000	2,143 9.4%	0 0.0%	- 0.0%
Tuition Reimbursement	4,128	1,274	1,274	-	7,936	3,807 92.2%	6,662 523.1%	7,936 N/A
Employee Recognition	6,305	324	10,000	10,000	9,000	2,695 42.7%	(1,000) -10.0%	(1,000) -10.0%
Employee Activities	8,907	3,593	12,000	12,000	12,000	3,093 34.7%	0 0.0%	- 0.0%
Total Payroll & Benefits	11,995,072	4,002,391	12,192,074	12,202,852	12,910,281	915,209 7.6%	718,206 5.9%	707,429 5.8%
Employer Dues	213,084	150,075	229,275	229,300	264,425	51,341 24.1%	35,150 15.3%	35,125 15.3%
FCG-Florida Electric Power Coord Group	58,697	22,297	71,578	56,000	65,708	7,011 11.9%	(5,870) -8.2%	9,708 17.3%
·	59,922	44,882	69,036	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	18,395 30.7%	9,282 13.4%	,
Subscriptions	•	•	· ·	62,845	78,318	·	·	15,473 24.6%
Employee Dues	7,288	3,816	11,720	13,018	12,535	5,247 72.0%	815 7.0%	(483) -3.7%
Office Supplies	26,679	14,869	36,482	33,495	38,465	11,786 44.2%	1,983 5.4%	4,970 14.8%
Bank Charges	10,872	3,413	12,213	13,200	22,000	11,128 102.3%	9,787 80.1%	8,800 66.7%
Software	969,521	380,779	1,000,591	827,014	854,900	(114,621) -11.8%	(145,691) -14.6%	27,886 3.4%
Hardware	104,475	11,947	25,691	25,700	50,000	(54,475) -52.1%	24,309 94.6%	24,300 94.6%
Computer Supplies	34,786	5,083	23,926	23,925	18,500	(16,286) -46.8%	(5,426) -22.7%	(5,425) -22.79
Postage	4,506	1,440	5,332	5,503	4,745	239 5.3%	(587) -11.0%	(758) -13.89
Printing	7,261	10,943	12,544	15,000	15,500	8,239 113.5%	2,956 23.6%	500 3.3%
Telephone & Fax	42,504	14,386	26,900	26,900	52,500	9,996 23.5%	25,600 95.2%	25,600 95.2%
Phone Stipend	31,414	10,425	32,000	32,000	33,000	1,586 5.0%	1,000 3.1%	1,000 3.1%
Internet Charges	180,597	52,750	175,686	175,690	215,020	34,423 19.1%	39,334 22.4%	39,330 22.4%
GM's Contingency	-	10,750	10,750	200,000	200,000	200,000 N/A	189,250 1760.5%	0 0.0%
Business Travel	323,531	106,341	402,841	414,173	366,790	43,259 13.4%	(36,051) -8.9%	(47,383) -11.49
Training	99,220	34,392	179,016	188,294	147,900	48,680 49.1%	(31,116) -17.4%	(40,394) -21.59
Management Staff Training	24,359	12,572	30,000	30,000	30,000	5,641 23.2%	0 0.0%	- 0.0%
Meetings	40,528	11,817	47,850	61,554	69,200	28,672 70.7%	21,350 44.6%	7,646 12.4%
FMPA Board of Directors	46,650	-	35,000	35,000	43,000	(3,650) -7.8%	8,000 22.9%	8,000 22.9%
Readiness to Use Auto Allow. (7 Cars)	46,323	12,369	50,000	50,000	-	(46,323) -100.0%	(50,000) -100.0%	(50,000) -100.0
All Other Operating Costs	10,395	4,316	16,059	17,455	21,130	10,735 103.3%	5,071 31.6%	3,675 21.1%
Total Operating Expense	2,342,614	919,661	2,504,489	2,536,066	2,603,636	261,022 11.1%	99,147 4.0%	67,570 2.7%
Lohbying	115.057	10 000	07 134	117.001	102.026	/12 120\ 10 50/	15 000 10 10/	/1// 155\ 13/40
Lobbying	115,057	19,808	87,124 627,041	117,081	102,926	(12,130) -10.5%	15,802 18.1%	(14,155) -12.19 180,149 28.8%
Consultants	562,863	190,449	637,941	624,505	804,654	241,791 43.0%	166,713 26.1%	,
Sponsorships	13,250	15,500	25,000	27,000	27,000	13,750 103.8%	2,000 8.0%	- 0.0%
Advertising	21,180	332	26,432	26,600	27,500	6,320 29.8%	1,068 4.0%	900 3.4%
Communications Projects & Special Events	18,991	265	23,450	25,460	25,550	6,559 34.5%	2,100 9.0%	90 0.4%
Outside Services & Consultants	731,340	226,355	799,948	820,646	987,630	256,290 35.0%	187,682 23.5%	166,984 20.3%



## **Agency Operating Budget - Fiscal Year 2024 Snapshot**

_	Actual	Actual	Estimated	Budget	Budget	FY 2024 Budget	FY 2024 Budget	FY 2024 Budget
	Fiscal year	Year to Date <b>a/o Jan</b>	Fiscal year	Fiscal year	Fiscal year	Above/(Below)	Above/(Below)	Above/(Below)
_	FY 2022	FY 2023	FY 2023	FY 2023	FY 2024	FY 2022 Actual	FY 2023 Est	FY 2023 Budget
Cyber & Property Insurance	129,974	49,374	181,797	128,000	204,200	74,226 57.1%	22,403 12.3%	76,200 59.5%
Excess Liability Insurance	342,762	116,622	362,587	360,000	390,000	47,238 13.8%	27,413 7.6%	30,000 8.3%
Auto Insurance	12,498	4,032	12,096	13,000	12,000	(498) -4.0%	(96) -0.8%	(1,000) -7.7%
Officers Liability Insurance	168,290	61,155	187,272	167,000	193,000	24,710 14.7%	5,728 3.1%	26,000 15.6%
Utilities (Electric/Garbage/Water)	102,563	41,149	114,887	101,920	118,500	15,937 15.5%	3,613 3.1%	16,580 16.3%
Office Furniture	25,620	3,380	12,500	12,500	12,700	(12,920) -50.4%	200 1.6%	200 1.6%
Building Services	67,022	23,444	79,643	79,656	86,210	19,188 28.6%	6,567 8.2%	6,554 8.2%
<b>Building &amp; Equipment Repairs</b>	122,034	18,997	115,865	122,015	124,375	2,341 1.9%	8,510 7.3%	2,360 1.9%
Alarm Systems	5,895	5,238	9,465	9,510	10,160	4,265 72.4%	695 7.3%	650 6.8%
Property Dues	4,403	4,427	5,115	4,870	6,420	2,017 45.8%	1,305 25.5%	1,550 31.8%
Building, Maintenance, Equipment, & Insurance	981,060	327,818	1,081,228	998,470	1,157,565	176,505 18.0%	76,337 7.1%	159,095 15.9%
Capital	311,988	33,575	588,078	593,000	546,000	234,012 75.0%	(42,078) -7.2%	(47,000) -7.9%
Capital	311,988	33,575	588,078	593,000	546,000	234,012 75.0%	(42,078) -7.2%	(47,000) -7.9%
Agency Budget Working Capital Fund	300,000	100,000	300,000	300,000	300,000	- 0.0%	- 0.0%	- 0.0%
Working Capital	300,000	100,000	300,000	300,000	300,000	- 0.0%	- 0.0%	- 0.0%
Agency Building Maintenance Fund	80,040	26,667	80,000	80,000	80,000	(40) 0.0%	0 0.0%	- 0.0%
Building Maintenance Fund	80,040	26,667	80,000	80,000	80,000	(40) 0.0%	0 0.0%	- 0.0%
Balance Sheet Items	692,028	160,241	968,077	973,000	926,000	233,972 33.8%	(42,077) -4.3%	(47,000) -4.8%
Agency Expenses (Budget Based)	16,742,115	5,636,467	17,545,817	17,531,034	18,585,112	1,842,997 11.0%	1,039,295 5.9%	1,054,078 6.0%

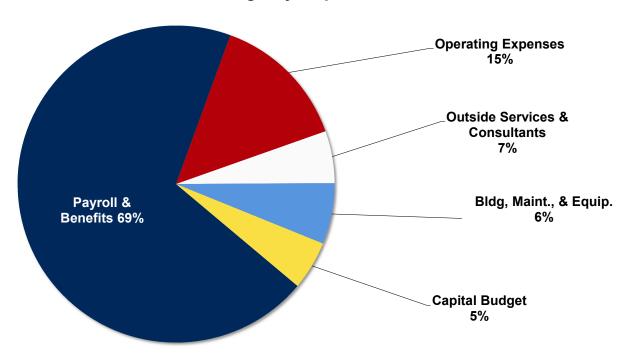
#### Florida Municipal Power Agency Agency Operating Budget - Fiscal Year 2024 Whole Thousands (US\$)

#### Cost Summary by Department

				FY23		FY24	Bdgt Increase/	9
Department	Manager	Dept #		Budget		Budget	[Decrease]	Chan
. Executive Division								
Administration	Williams, J.	AGN	\$	281	\$	292	\$ 11	4
Total Executive Division				281		292	11	
II. Human Resources and Shared Services Division								
Human Resources/Payroll	Adams, S.	HRD		12,440		13,109	669	5
Member Services	McCleary, M	MBR		250		331	81	33
Building Maintenance	Adams, S.	ADM		349		314	(36)	(10
Total Human Resources and Shared Services Division	•			13,039		13,754	715	
III. IT/OT and System Operations								
Information Services	Koback, W.	ITD		1,253		1,198	(55)	(49
Cyber Security	Gowder, C.	CBR		34		34	(0)	(1
System Operations	Mesa, H.	OPS		27		16	(11)	(419
Total IT/OT and Cyber Security Division	141030, 11.	0.3	-	1,315	-	1,248	(67)	(59
Total 11/01 and cyber security bivision				1,313		1,240	(67)	(5.
V. Power Resources Division								
Power Resources	Rutter, K.	PWR		44		40	(4)	(8)
Business Development & Planning	Nowakhtar, N.	PLN		14		32	18	126
Fleet Generation	Schumann, D.	GEN		53		28	(25)	(47
Generation Support	Jackson, T.	GES		-		34	34	100.0
Generation Engineering	LaBorde, T.	GEE TPS		44		23	23 (44)	100.0
Transmission Planning (Department No Longer Exists)  Total Power Resources Division	N/A	1175		155		157	2	(1009
V. Finance Division								
CFO Finance	Howard, L.	FIN		8		7	(2)	(219
Accounting Treasury	Sullivan-Marrero, D.	ACC TSY		134 214		169 358	35 144	26 67
Risk Management	Popp, R. Popp, R.	RSK		754		907	153	20
Financial Planning and Analysis	Wolfe, J.	FPA		19		15	(4)	(22)
Contract Compliance	Woerner, L.	CNT		18		9	(9)	(49
Total Finance Division	,			1,148		1,465	317	28
/I. Public Relations & External Affairs								
Public Relations	Schumann, S.	PRD	_	364		365	1	(
Total Public Relations & External Affairs Division				364		365	1	(
/II. Legal and Compliance Division								
Legal	Finklea, J.	LGL		167		148	(19)	(11
Regulatory Compliance	O'Hagan, D.	REG		89		81	(8)	(9
Total Legal and Compliance Division	•			256		229	(27)	(10)
VIII. Balance Sheet Items - To be Capitalized				973		1,075	102	10
Grand Total			\$	17,531	\$	18,585	\$ 1,054	6

#### Florida Municipal Power Agency Operating Budget - Fiscal Year 2024

#### **Total Agency Expenses**



In \$Millions

				y.v					
Payroll & Benefits		Operating Expenses		Outside Svcs & Consultants		Bldg, Maint., & Equip.		Capital Budget	
Payroll	\$9.285	Dues & Subscpts.	\$0.343	Consulting Fees	\$0.805	Bldg Svc & Repair	\$0.211	Capital Expenditures	\$0.546
FICA	0.710	Office Supplies	0.038	Lobbying	0.103	Insurance Premiums	0.799	Bldg maint Fund	0.080
401A Contributions	0.929	Postage	0.005	Advertising	0.028	Utilities	0.119	Working Capital	0.300
Med/Life Insur./OPEB	1.738	Telephone & Internet	1.155	Comm Proj & Sp. Events	0.026	Office Furniture	0.013		
Wrkm Comp	0.061	Mtgs., Confs,TrvI,Trng	0.614	Sponsorships	0.027	Alarm System	0.010	Total	\$0.926
Recruit & Reloc.	0.120	Autos	0.000			Property Dues	0.006		
LTC	0.012	Contingency	0.200						
Employee EOC &WellIness	0.055	Software	0.855						
		Hardware	0.050						
		Other Operating Costs	(0.657)						
Total	\$12.910	Total	\$2.604	Total	\$0.988	Total	\$1.158		

## Overview of FMPA's Agency Budget

# FY 2023 Budget VS. FY 2024 Budget Whole Thousands (US\$)

<b>Change in Budget from prior</b>	year		What is driving this change		
Budget FY 23	\$	17,531	(1) Payroll	\$ 515	499
Budget FY 24	\$	18,585	(2) Benefits	\$ 193	189
			(3) Operating Expense	\$ 68	6%
			(4) Outside Services	\$ 167	16%
			(5) Building Maintenance	\$ 159	15%
			(6) Balance Sheet Items	\$ (47)	-49
Difference	\$	1,054	6%	\$ 1,054	100%
(1) Payroll			(4) Outside Services		
Payroll	\$	374	Consultants	\$ 180	
Payroll Taxes		141	Communications Projects & Special Events	\$ 0	
Taylon Taxes	\$ \$	515	Lobbying	\$ (14)	
			Other Miscellaneous Costs	\$ 1	
			Other Miscellaneous costs	\$ 167	
(2) Benefits					
Healthcare Insurance	\$	136			
401A Contributions	\$	52	(5) Building Maintenance & Equipment	_	
Other Miscellaneous Costs	\$	4	Building Maintenance and Repairs	\$ 2	
	\$	193	Excess Liability Insurance	\$ 30	
			Utilities (Electric/Garbage/Water)	\$ 17	
			Officers Liability Insurance	\$ 26	
			Other Miscellaneous Costs	\$ 84	
(3) Operating Expense				\$ 159	
Computer Hardware	\$	24			
Subscriptions	\$	15	(6) Balance Sheet Items		
Computer Software	\$	28	Capital Expenditures	\$ (47)	
Training	\$	(40)	Agency Budget Working Capital Funding	\$ -	
Meetings	\$	8	Other Balance Sheet Items	\$ 	
Business Travel	\$	(47)		\$ (47)	
Other Miscellaneous Costs	\$	80		 <del></del>	
	\$	68			

## Overview of FMPA's Agency Budget

# FY 2023 Estimate VS. FY 2024 Budget Whole Thousands (US\$)

<b>Change in Budget from prior</b>	year		What is driving this change			
Estimated FY 23	\$	17,546	(1) Payroll	\$	515	50%
Budget FY 24	\$	18,585	(2) Benefits	\$	204	20%
			(3) Operating Expense	\$	99	10%
			(4) Outside Services	\$	188	18%
			(5) Building Maintenance	\$	76	7%
			(6) Balance Sheet Items	\$	(42)	-4%
Difference	\$	1,039	6%	\$	1,039	100%
(1) Payroll			(4) Outside Services			
Payroll	\$	374	Consultants	\$	167	
Payroll Taxes		141	Communications Projects & Special Events	\$	2	
. a, . e anes	\$ \$	515	Lobbying	\$	16	
	<u> </u>		Other Miscellaneous Costs		3	
			0.1.0. 1.1.000.000	\$ \$	188	
(2) Banafita						
(2) Benefits Healthcare Insurance	\$	136				
401A Contributions	\$	52	(5) Building Maintenance & Equipment			
Other Miscellaneous Costs	\$	15	Building Maintenance and Repairs	\$	9	
other Miscenarieous costs	\$	204	Excess Liability Insurance	\$	27	
			Utilities (Electric/Garbage/Water)	\$	4	
			Officers Liability Insurance	\$	6	
			Other Miscellaneous Costs	\$	31	
(3) Operating Expense				\$	76	
Computer Hardware	\$	24				
Subscriptions	\$	9	(6) Balance Sheet Items			
Computer Software	\$	(146)	Capital Expenditures	\$	(42)	
Training	\$	(31)	Agency Budget Working Capital Funding	\$	0	
Meetings	\$	21	Other Balance Sheet Items	\$	-	
Business Travel	\$	(36)		\$	(42)	
Other Miscellaneous Costs	\$	257				
	\$	99				

## Overview of FMPA's Agency Budget

# FY 2022 Actual VS. FY2024 Budget Whole Thousands (US\$)

Change in Budget from FY 20	22 Actual		What is driving this change		
Actual FY 22	\$	16,742	(1) Payroll	\$ 679	37%
Budget FY 24	\$	18,585	(2) Benefits	\$ 236	13%
			(3) Operating Expense	\$ 261	14%
			(4) Outside Services	\$ 256	14%
			(5) Building Maintenance	\$ 177	10%
			(6) Balance Sheet Items	\$ 234	13%
Difference	\$	1,843	11%	\$ 1,843	100%
(1) Payroll			(4) Outside Services		
Payroll	\$	629	Consultants	\$ 242	
Payroll Taxes		51	Communications Projects & Special Events	\$ 7	
•	\$	679	Lobbying	\$ (12)	
			Other Miscellaneous Costs	\$ 20	
				\$ 256	
(2) Benefits					
Healthcare Insurance	\$	302			
401A Contributions	\$	(11)	(5) Building Maintenance & Equipment		
Other Miscellaneous Costs	\$ \$	(55)	<b>Building Maintenance and Repairs</b>	\$ 2	
	\$	236	Excess Liability Insurance	\$ 47	
			Utilities (Electric/Garbage/Water)	\$ 16	
			Officers Liability Insurance	\$ 25	
			Other Miscellaneous Costs	\$ 86	
(3) Operating Expense				\$ 177	
Computer Hardware	\$	(54)			
Subscriptions	\$	18	(6) Balance Sheet Items		
Computer Software	\$	(115)	Capital Expenditures	\$ 234	
Training	\$	49	Agency Budget Working Capital Funding	\$ (0)	
Meetings	\$	29	Other Balance Sheet Items	\$ 	
Business Travel	\$	43		\$ 234	
Other Miscellaneous Costs	\$	291		 	
	\$	261			

# Florida Municipal Power Agency FY2023 VS. FY2024 Capital Budgets

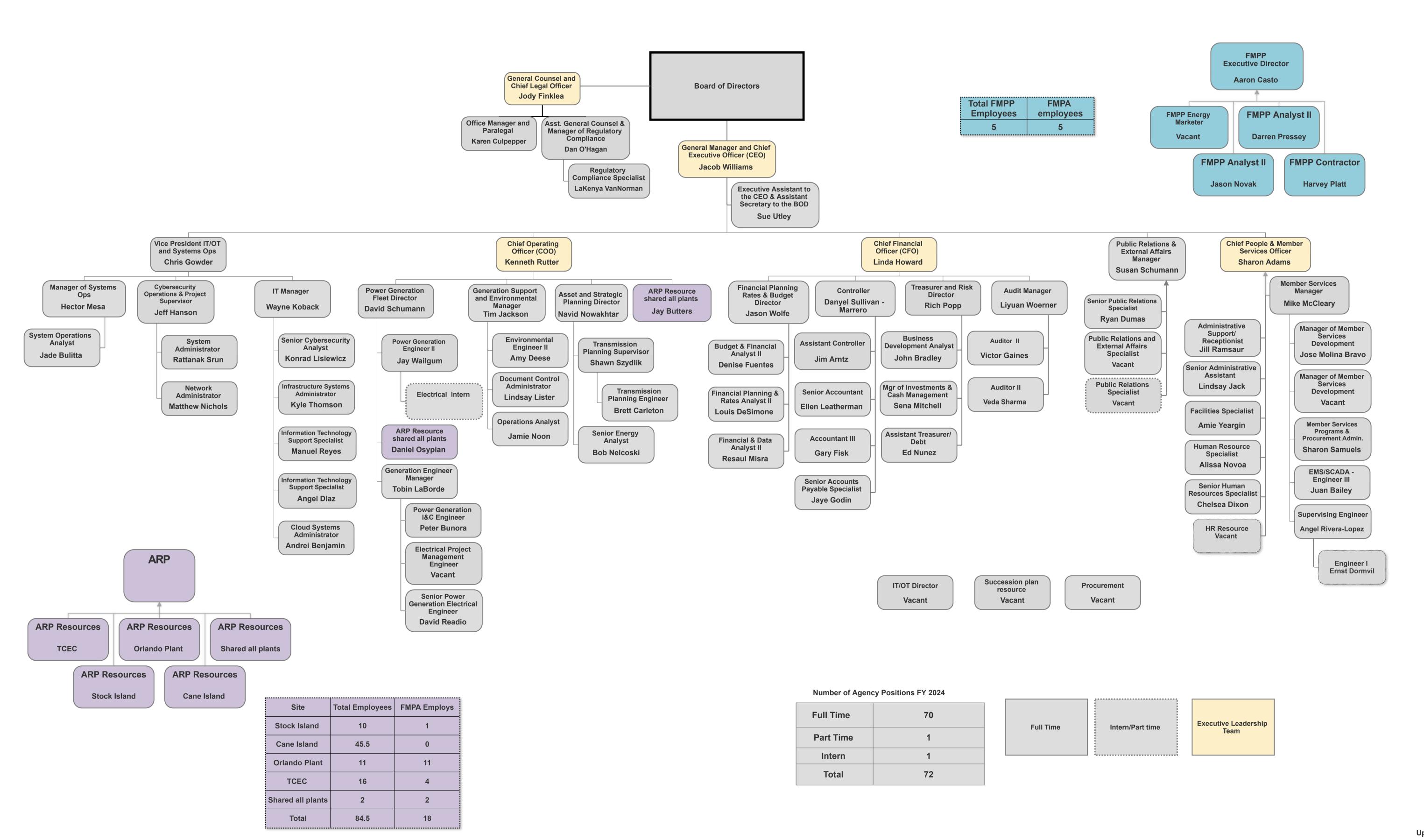
<b>Building Maintenance</b>			_	Total	
Capital Improvements LED Lighting Project Capital Systems Furniture  HARDWARE/SOFTWARE				135,000 15,000	
Description	Qty	Unit Price	Ext. Price		
ackup upgrades (4 yr replacement)	1	95,000	95,000		
nfrastructure upgrades	1	125,000	125,000		
Onprem Storage Array for Local Backups	1	40,000	40,000		
Data storage replacements (EOL) Vireless for building	1 1	170,000 13,000	170,000 13,000		
				443,000	
Total Agency Capital Budget FY2023			_	443,000	593,
				443,000	593,
			_	Total	593,
Capital Budget for FY2024  Building Maintenance			_		593,
Building Maintenance Capital Improvements LED Lighting Project			_	Total	593,
Building Maintenance Capital Improvements LED Lighting Project Replace Fire Alarm Control Panel  Hardware/Software				Total 50,000	593,
Building Maintenance Capital Improvements LED Lighting Project Replace Fire Alarm Control Panel  Hardware/Software Description	Qty	Unit Price	Ext. Price	Total 50,000	593
Building Maintenance  Sapital Improvements LED Lighting Project Seplace Fire Alarm Control Panel  Hardware/Software  Sescription ICI Enviroment	1	325,000	325,000	Total 50,000	593
Building Maintenance  apital Improvements LED Lighting Project eplace Fire Alarm Control Panel  Hardware/Software  escription CI Enviroment ew Phone System Servers	1 1	325,000 80,000	325,000 80,000	Total 50,000	593
Building Maintenance Capital Improvements LED Lighting Project Replace Fire Alarm Control Panel  Hardware/Software Rescription ICI Enviroment Idew Phone System Servers	1	325,000	325,000	Total 50,000	593
Capital Improvements LED Lighting Project Replace Fire Alarm Control Panel	1 1	325,000 80,000	325,000 80,000	Total 50,000	593,

11,000

546,000

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**Total Agency Capital Budget FY2024** 



#### **Proposed 2024 Salary Ranges**

	Market				
Job Title	Grade	Min	Mid	Max	
Document Control Administrator					
Adminstrative Assistant	3	\$46,125	\$57,657	\$69,188	
Public Relations Coordinator		\$47,970	\$59,963	\$71,955	
Facilities Specialist					
Office Manager and Paralegal	4	\$50,484	\$63,105	\$75,726	
Senior Administrative Specialist		\$52,503	\$65,629	\$78,755	
Senior Accounts Payable Specialist					
Human Resource Assistant					
IT Support Specialist					
IT Support Specialist	6	\$60,850	\$76,062	\$91,274	
Human Resource Specialist		\$63,284	\$79,104	\$94,925	
Public Relations Specialist		-	·	•	
Member Services Programs & Procurement Administrator					
Senior Human Resource Specialist	7	\$67,011	\$83,764	\$100,517	
Auditor II		\$69,691	\$87,114	\$104,537	
Auditor II					
Financial Planning & Rates Analyst II					
Accountant III					
Network Administrator	8	\$73,946	\$92,433	\$110,920	
Operations Analyst		\$76,904	\$96,130	\$115,357	
Senior Energy Analyst					
Financial and Data Analyst II					
Budget and Financial Analyst II					
Procurment Specialist					
Senior Public Relations Specialist					
Senior Accountant					
Environmental Engineer II					
Cloud Systems Administrator					
System Administrator	9	\$81,767	\$102,208	\$122,649	
Assistant Treasurer - Investments		\$85,037	\$106,296	\$127,555	
Assistant Treasurer - Debt					
Manager of Investments and Cash Management					
Electrical Project Management Engineer					
System Operation Analyst					
Assistant Controller					
Executive Assistant to the CEO-Asst. Sec. Bd. Dir.					
Regulatory Compliance Specialist					

Cybersecurity Operations and Projcet Supervisor	10	\$90,597	\$113,246	\$135,895
Senior Cybersecurity Analyst		\$94,221	\$117,775	\$141,331
Supervising Engineer				
Business Development Analyst				
Power Generation Engineer (New Budgeted position)			_	_
Infrastrucutre Systems Administrator				
Transmission Planning Engineer				
Manager of Member Services Development				
Manager of Member Services Development				
EMS-SCADA Engineer III				
Transmission Planning Supervisor	11	\$100,585	\$125,731	\$150,878
Audit Manager		\$104,608	\$130,760	\$156,913
Controller-Accounting Manager				
Senior Power Generation Electrical Engineer				
Power Generation I & C Engineer			_	_
IT Manager				
Public Relations & External Affairs Manager				
Member Services Manager				
Manager of Systems Operations	12	\$111,901	\$139,877	\$167,852
Power Generation Engineer and Project Manager		\$116,377	\$145,472	\$174,566
Generation Engineer and Analytics Manager				
Resource and Strategic Planning Director				
Treasurer and Risk Director	13	\$124,490	\$155,612	\$186,735
Financial Planning Rates and Budget Director		\$129,470	\$161,837	\$194,205
Engineering Services Director				
Power Generation Fleet Director	14	\$138,495	\$173,119	\$207,743
Asst. General Counsel & Mgr. of Reg. Compliance		\$144,035	\$180,044	\$216,052
Vice President of IT/OT and Systems Operations	15	\$140,069	\$192,594	\$245,120
		\$145,672	\$200,298	\$254,925
Chief People and Member Services Officer	16	\$159,578	\$223,410	\$287,241
Chief Financial Officer		\$165,961	\$232,346	\$298,731
Chief Operating Officer	17	\$185,111	\$259,156	\$333,200
		\$192,515	\$269,522	\$346,528

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Accounting	921-240-AGNCY-ACC-000	Office Supplies	(62)	428	176	211	211	200	250	50
	921-670-AGNCY-ACC-000	Travel	0	250	1,286	656	1,356	1,000	1,000	0
	921-671-AGNCY-ACC-000	Meetings	362	30	474	373	1,000	1,000	1,000	0
	921-701-AGNCY-ACC-000	Late Fees	0	0	30	0	0	0	0	0
	923-120-AGNCY-ACC-000	Financial Consultant	7,936	11,326	0	0	0	0	22,000	22,000
	923-140-AGNCY-ACC-000	Audit Fees	111,314	115,436	115,548	93,960	126,010	115,465	129,154	13,689
	923-170-AGNCY-ACC-000	IT Consulting Services	0	463	5,948	926	4,926	7,300	6,000	(1,300)
	926-635-AGNCY-ACC-000	Tuition Reimbursement	2,218	6,654	2,218	0	0	0	0	0
	926-639-AGNCY-ACC-000	Training	8,097	8,145	8,020	388	9,000	9,000	9,500	500
	926-653-AGNCY-ACC-000	Employee Dues	410	275	389	140	733	405	485	80
ACC Total			130,275	143,006	134,088	96,653	143,235	134,370	169,389	35,019

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Building Maintenance	921-240-AGNCY-ADM-000	Office Supplies	19,358	13,844	13,981	6,248	21,500	21,500	21,100	(400)
•	921-312-AGNCY-ADM-000	Utilities - Electric	62,033	66,884	80,754	38,067	97,067	84,000	100,000	16,000
	921-313-AGNCY-ADM-000	Utilities - Water & Sewer	9,599	13,593	16,704	1,496	12,500	12,500	12,500	0
	921-314-AGNCY-ADM-000	Utilities - Garbage	2,352	2,401	2,696	966	2,900	2,900	3,000	100
	921-331-AGNCY-ADM-000	Office Equipment Repair	0	250	0	0	0	0	0	0
	921-333-AGNCY-ADM-000	Office Furniture	22,550	21,733	25,620	3,380	12,500	12,500	12,700	200
	921-340-AGNCY-ADM-000	Property Association Dues	3,488	2,933	3,050	3,329	3,329	3,600	3,950	350
	921-351-AGNCY-ADM-000	Auto Gas - Repair	1,250	1,602	1,707	317	3,545	3,545	3,070	(475)
	921-650-AGNCY-ADM-000	Employer Dues	284	284	284	0	300	300	325	25
	921-670-AGNCY-ADM-000	Travel	0	0	162	0	0	0	0	0
	921-671-AGNCY-ADM-000	Meetings	0	33	0	0	0	0	0	0
	926-639-AGNCY-ADM-000	Training	2,735	203	1,512	158	3,700	3,700	3,000	(700)
	930-900-AGNCY-ADM-000	Advertising	50	65	65	0	100	100	100	0
	935-300-AGNCY-ADM-000	Janitorial	40,371	37,245	43,973	17,596	52,050	52,050	50,970	(1,080)
	935-301-AGNCY-ADM-000	Grounds Services (Lawn/Irriga)	25,009	16,741	16,794	3,897	21,450	21,450	29,000	7,550
	935-302-AGNCY-ADM-000	Plumbing & Electrical	7,428	16,577	20,999	3,268	21,000	21,000	21,000	0
	935-303-AGNCY-ADM-000	AC Inspection & Repair	11,426	22,286	31,512	7,628	26,300	26,300	26,940	640
	935-304-AGNCY-ADM-000	Building Maintenance	21,727	38,097	69,040	8,100	65,700	73,575	75,175	1,600
	935-310-AGNCY-ADM-000	Security Monitoring	5,262	6,048	5,620	5,163	9,150	9,150	9,800	650
	935-317-AGNCY-ADM-000	Pest / Termite Control	480	828	1,320	400	1,200	1,200	1,200	0
	999-240-AGNCY-ADM-BMF	Transfer to Other Bus Unit	80,000	80,000	80,040	26,667	80,000	80,000	80,000	0
	999-500-AGNCY-ADM-000	Capital Expenditure	45,453	157,125	219,941	2,455	145,078	150,000	75,000	(75,000)
ADM Total			360,853	498,772	635,775	129,134	579,370	579,370	528,830	(50,540)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Administration	921-220-AGNCY-AGN-000	Books - Publications - Subscri	1,165	474	1,171	596	971	750	1,000	250
	921-240-AGNCY-AGN-000	Office Supplies	183	51	181	0	0	200	200	0
	921-650-AGNCY-AGN-000	Employer Dues	950	700	700	995	1,695	800	1,000	200
	921-670-AGNCY-AGN-000	Travel	17,675	14,255	20,289	10,073	13,073	30,000	32,000	2,000
	921-671-AGNCY-AGN-000	Meetings	4,638	14,401	12,270	3,529	6,529	14,000	15,000	1,000
	921-811-AGNCY-AGN-000	Sponsorships	0	5,000	0	500	500	0	0	0
	923-100-AGNCY-AGN-000	Contract Consultants	0	4,747	0	0	0	0	0	0
	926-639-AGNCY-AGN-000	Training	149	1,708	256	13	13	500	0	(500)
	930-740-AGNCY-AGN-000	EC Member Travel Reimbursement	2,500	43,129	46,650	0	35,000	35,000	43,000	8,000
	930-900-AGNCY-AGN-000	Advertising	54	0	0	0	0	0	0	0
	930-990-AGNCY-AGN-000	Contingency	2,800	0	0	10,750	10,750	200,000	200,000	0
	999-240-AGNCY-AGN-000	Transfer to Other Bus Unit	0	300,000	300,000	100,000	300,000	300,000	300,000	0
AGN Total			30,114	384,464	381,517	126,456	368,531	581,250	592,200	10,950

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Cyber Security	921-240-AGNCY-CBR-000	Office Supplies	2,992	1,042	0	0	0	0	0	0
	921-670-AGNCY-CBR-000	Travel	4,310	1,759	6,020	330	330	0	0	0
	921-670-AGNCY-CBR-ARP	Travel	17,576	14,003	24,403	12,962	30,962	34,100	33,800	(300)
	921-671-AGNCY-CBR-ARP	Meetings	676	1,739	50	0	0	0	0	0
	921-910-AGNCY-CBR-ARP	Software Purchases & Renewals	0	0	236	0	0	0	0	0
	921-920-AGNCY-CBR-000	Maintenance Support Agreements	0	0	465	0	0	0	0	0
	921-930-AGNCY-CBR-ARP	Computer Hardware	0	0	1,393	0	0	0	0	0
	926-639-AGNCY-CBR-000	Training	0	5,145	0	0	0	0	0	0
	926-639-AGNCY-CBR-ARP	Training	19,445	4,465	2,650	2,667	2,667	0	0	0
CBR Total			44,999	28,152	35,217	15,959	33,959	34,100	33,800	(300)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Contract Compliance	921-220-AGNCY-CNT-000	Books - Publications - Subscri	0	0	0	313	313	0	0	0
	921-240-AGNCY-CNT-000	Office Supplies	505	0	0	0	500	500	0	(500)
	921-670-AGNCY-CNT-000	Travel	457	(14)	122	531	21,031	500	450	(50)
	921-670-AGNCY-CNT-ARP	Travel	479	218	0	0	450	450	450	0
	926-639-AGNCY-CNT-000	Training	5,640	4,752	1,495	1,593	6,300	6,300	6,300	0
	926-653-AGNCY-CNT-000	Employee Dues	725	295	400	1,939	1,939	1,025	2,000	975
	921-670-AGNCY-JON-LU2	Travel	0	4,291	0	0	0	9,200	0	(9,200)
	921-670-AGNCY-JON-ST1	Travel	1,733	0	117	0	0	0	0	0
	921-670-AGNCY-JON-ST2	Travel	327	417	0	0	0	0	0	0
	923-100-AGNCY-JON-LU2	Contract Consultants	0	0	23,443	7,004	0	0	0	0
CNT Total			9,866	9,959	25,577	11,381	30,534	17,975	9,200	(8,775)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
CFO Finance	921-220-AGNCY-FIN-000	Books - Publications - Subscri	572	1,322	627	0	600	600	700	100
	921-240-AGNCY-FIN-000	Office Supplies	0	200	0	0	0	250	100	(150)
	921-670-AGNCY-FIN-000	Travel	604	896	2,186	70	2,570	3,100	2,500	(600)
	923-100-AGNCY-FIN-000	Contract Consultants	0	0	0	10,833	0	0	0	0
	926-639-AGNCY-FIN-000	Training	4,687	1,587	2,159	174	674	3,000	2,400	(600)
	926-653-AGNCY-FIN-000	Employee Dues	920	310	590	0	450	1,320	800	(520)
FIN Total			6,783	4,315	5,562	11,077	4,294	8,270	6,500	(1,770)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Financial Planning and Analysis	921-220-AGNCY-FPA-000	Books - Publications - Subscri	266	0	675	0	0	252	300	48
	921-334-AGNCY-FPA-000	Office Equipment	960	0	0	0	0	0	0	0
	921-670-AGNCY-FPA-000	Travel	551	0	0	0	500	750	500	(250)
	921-670-AGNCY-FPA-ARP	Travel	864	0	0	0	600	1,050	500	(550)
	923-100-AGNCY-FPA-000	Contract Consultants	0	0	0	0	0	5,000	0	(5,000)
	926-635-AGNCY-FPA-000	Tuition Reimbursement	0	0	0	0	0	0	4,436	4,436
	926-639-AGNCY-FPA-000	Training	17,915	8,202	10,151	272	11,272	12,000	9,000	(3,000)
	926-653-AGNCY-FPA-000	Employee Dues	370	0	100	0	100	200	200	0
FPA Total			20,927	8,202	10,926	272	12,472	19,252	14,936	(4,316)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Generation Engineering	921-240-AGNCY-GEE-000	Office Supplies	0	0	0	0	0	0	400	400
	921-670-AGNCY-GEE-ARP	Travel	0	0	0	0	0	0	15,000	15,000
	921-671-AGNCY-GEE-ARP	Meetings	0	0	0	0	0	0	1,200	1,200
	926-639-AGNCY-GEE-000	Training	0	0	0	0	0	0	3,000	3,000
	926-639-AGNCY-GEE-ARP	Training	0	0	0	0	0	0	3,000	3,000
	926-653-AGNCY-GEE-000	Employee Dues	0	0	0	0	0	0	200	200
GEE Total			0	0	0	0	0	0	22,800	22,800

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Fleet Generation	921-240-AGNCY-GEN-000	Office Supplies	240	0	59	0	0	150	400	250
	921-670-AGNCY-GEN-000	Travel	159	149	830	0	0	0	0	0
	921-670-AGNCY-GEN-ARP	Travel	25,632	25,554	73,896	21,819	42,930	42,930	20,000	(22,930)
	921-671-AGNCY-GEN-ARP	Meetings	178	503	460	0	1,000	5,100	1,200	(3,900)
	926-639-AGNCY-GEN-000	Training	1,589	6,701	1,440	2,919	4,520	4,520	3,500	(1,020)
	926-639-AGNCY-GEN-ARP	Training	0	0	0	2,495	2,495	0	2,500	2,500
	926-653-AGNCY-GEN-000	Employee Dues	0	0	0	99	198	158	200	42
GEN Total			27,798	32,907	76,685	27,331	51,142	52,858	27,800	(25,058)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Generation Support	921-240-AGNCY-GES-000	Office Supplies	0	0	0	0	0	0	240	240
	921-670-AGNCY-GES-ARP	Travel	0	0	0	0	0	0	27,600	27,600
	921-671-AGNCY-GES-ARP	Meetings	0	0	0	0	0	0	1,200	1,200
	926-639-AGNCY-GES-000	Training	0	0	0	0	0	0	2,300	2,300
	926-639-AGNCY-GES-ARP	Training	0	0	0	0	0	0	2,500	2,500
	926-653-AGNCY-GES-000	Employee Dues	0	0	0	0	0	0	200	200
GES Total			0	0	0	0	0	0	34,040	34,040

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
	000 000 4 0000/ UDD 000	A00 0 W	7.004.220	0 200 002	0.656.450	2 000 665	0.044.047	0.044.047	0.205.424	272.074
Human Resources/Payroll	920-600-AGNCY-HRD-000	A&G - Gross Wages	7,994,239	8,308,893	8,656,458	2,888,665	8,911,247	8,911,247	9,285,121	373,874
	920-644-AGNCY-HRD-000	A&G - Social Security	558,118	602,976	659,504	204,403	569,481	569,481	710,312	140,831
	920-680-AGNCY-HRD-000	A&G - Temporary Help	47,399	0	14,152	0	40,000	40,000	40,000	0
	921-230-AGNCY-HRD-000	Shipping - Freight - Postage	9,820	4,709	3,906	1,368	4,700	4,700	4,000	(700)
	921-240-AGNCY-HRD-000	Office Supplies	1,292	2,602	1,795	801	2,500	2,500	2,000	(500)
	921-351-AGNCY-HRD-000	Auto Gas - Repair	75	0	0	0	0	0	0	0
	921-643-AGNCY-HRD-000	Unemployment	1,010	165	275	0	1,000	1,000	1,000	0
	921-650-AGNCY-HRD-000	Employer Dues	6,169	6,169	6,354	0	6,200	6,200	6,500	300
	921-670-AGNCY-HRD-000	Travel	2,890	1,797	6,177	2,006	2,006	2,000	2,000	(0)
	921-671-AGNCY-HRD-000	Meetings	17,724	13,936	15,305	6,104	25,000	25,000	25,000	0
	921-701-AGNCY-HRD-000	Late Fees	0	0	6	0	0	0	0	0
	923-110-AGNCY-HRD-000	Payroll Services	26,111	29,571	30,472	15,052	30,000	30,000	33,000	3,000
	923-115-AGNCY-HRD-000	HR Consulting	31,334	82,054	39,914	2,270	30,000	30,000	40,000	10,000
	923-140-AGNCY-HRD-000	Audit Fees	0	0	3,750	0	0	0	0	0
	923-170-AGNCY-HRD-000	IT Consulting Services	0	0	595	0	0	0	0	0
	925-655-AGNCY-HRD-000	Personal Protective Equipment	8,559	3,863	5,760	3,985	4,500	4,500	8,000	3,500
	926-610-AGNCY-HRD-000	Pension - 401	797,067	843,695	939,899	325,508	876,124	876,124	928,512	52,388
	926-621-AGNCY-HRD-000	Short Term Disability	34,116	41,246	38,444	14,037	45,000	45,000	37,388	(7,612)
	926-622-AGNCY-HRD-000	Employee Medical	1,596,291	1,168,217	1,233,815	456,910	1,400,000	1,400,000	1,507,606	107,606
	926-623-AGNCY-HRD-000	Retiree health expenses	67,514	53,230	63,638	36,867	62,000	62,000	85,000	23,000
	926-624-AGNCY-HRD-000	Long Term Disability	44,516	47,751	53,111	19,400	50,000	50,000	50,600	600
	926-629-AGNCY-HRD-000	Medical Long Term Care	10,500	12,902	11,933	7,697	15,000	15,000	11,936	(3,064)
	926-633-AGNCY-HRD-000	Relocation Expenses	0	0	0	0	0	0	90,000	90,000
	926-634-AGNCY-HRD-000	Recruitment & Relocation	128,230	74,985	198,424	0	120,000	120,000	30,000	(90,000)
	926-635-AGNCY-HRD-000	Tuition Reimbursement	0	0	1,911	1,274	1,274	0	3,500	3,500
	926-636-AGNCY-HRD-000	Wellness Expense	16,904	26,892	22,857	9,491	25,000	25,000	25,000	0
	926-637-AGNCY-HRD-000	Life Insurance	42,148	43,577	47,556	18,537	45,000	45,000	57,870	12,870
	926-639-AGNCY-HRD-000	Training	12,275	5,448	4,984	1,969	7,000	7,000	7,000	0
	926-642-AGNCY-HRD-000	Auto Allowance	59,944	62,285	46,323	12,369	50,000	50,000	0	(50,000)
	926-643-AGNCY-HRD-000	Cell Phone Stipends	31,166	31,734	31,414	10,425	32,000	32,000	33,000	1,000
	926-645-AGNCY-HRD-000	Flex Account Fees	6,995	7,300	5,655	3,313	7,500	7,500	7,500	0
	926-653-AGNCY-HRD-000	Employee Dues	919	1,492	737	. 0	1,500	1,500	1,000	(500)
	926-654-AGNCY-HRD-000	HR Training for Company	22,491	19,591	24,359	12,572	30,000	30,000	30,000	0
	926-663-AGNCY-HRD-000	Awards & Recognition	7,687	2,678	6,305	324	10,000	10,000	9,000	(1,000)
	926-664-AGNCY-HRD-000	Employee Activities	11,598	16,254	8,907	3,593	12,000	12,000	12,000	0
	930-900-AGNCY-HRD-000	Advertising	18,637	4,379	20,133	0	25,000	25,000	25,000	0
HRD Total		<u> </u>	11,613,740	11,520,389	12,204,828	4,058,940	12,441,032	12,439,752	13,108,845	669,093

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Information Services	921-200-AGNCY-ITD-000	Computer Supplies	18,748	18,259	34,786	5,083	23,926	23,926	13,500	(10,426)
	921-220-AGNCY-ITD-000	Books - Publications - Subscri	425	0	0	3,600	3,600	0	0	0
	921-240-AGNCY-ITD-000	Office Supplies	4,375	690	4,531	600	1,500	1,500	3,000	1,500
	921-311-AGNCY-ITD-000	Internet/Telcom Services	191,474	185,566	180,597	52,750	175,686	175,686	187,020	11,334
	921-311-AGNCY-ITD-ARP	Internet/Telcom Services	0	0	0	0	0	0	28,000	28,000
	921-316-AGNCY-ITD-000	Mobile Communication Services	33,142	25,781	42,504	14,386	26,900	26,900	52,500	25,600
	921-334-AGNCY-ITD-000	Office Equipment	0	2,622	0	0	0	0	4,000	4,000
	921-670-AGNCY-ITD-000	Travel	15,235	7,793	24,987	7,617	65,602	65,604	30,000	(35,604)
	921-670-AGNCY-ITD-ARP	Travel	0	51	0	0	0	0	0	0
	921-671-AGNCY-ITD-000	Meetings	417	1,676	1,695	194	2,800	2,800	3,000	200
	921-701-AGNCY-ITD-000	Late Fees	0	35	0	0	0	0	0	0
	921-910-AGNCY-ITD-000	Software Purchases & Renewals	137,176	403,509	390,760	185,578	690,788	12,000	588,300	576,300
	921-910-AGNCY-ITD-ARP	Software Purchases & Renewals	168,708	155,649	245,086	85,817	200,419	200,420	17,500	(182,920)
	921-920-AGNCY-ITD-000	Maintenance Support Agreements	296,808	243,557	310,148	109,384	109,384	614,594	249,100	(365,494)
	921-930-AGNCY-ITD-000	Computer Hardware	105,441	91,220	103,048	11,930	25,674	25,704	10,000	(15,704)
	921-930-AGNCY-ITD-ARP	Computer Hardware	0	0	34	17	17	0	40,000	40,000
	923-100-AGNCY-ITD-000	Contract Consultants	0	28,040	0	0	0	0	0	0
	923-120-AGNCY-ITD-000	Financial Consultant	0	92	0	0	0	0	0	0
	923-170-AGNCY-ITD-000	IT Consulting Services	111,736	17,939	63,543	17,621	44,500	44,500	40,000	(4,500)
	923-332-AGNCY-ITD-000	Records Retention	17,463	24,449	(1,654)	0	0	0	0	0
	925-655-AGNCY-ITD-000	Personal Protective Equipment	0	245	0	0	0	0	0	0
	926-639-AGNCY-ITD-000	Training	9,259	2,169	32,550	5,614	59,500	59,500	32,000	(27,500)
	999-500-AGNCY-ITD-000	Capital Expenditure	326,624	312,620	92,047	31,120	443,000	443,001	460,000	16,999
ITD Total			1,437,031	1,521,962	1,524,662	531,311	1,873,296	1,696,135	1,757,920	61,785

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Legal	921-107-AGNCY-LGL-000	Legal Research	8,772	9,676	9,902	3,658	11,074	11,081	926	(10,155)
-0-	921-220-AGNCY-LGL-000	Books - Publications - Subscri	1,455	1,379	1,144	0	1,496	2,243	2,320	77
	921-230-AGNCY-LGL-000	Shipping - Freight - Postage	579	697	580	72	632	803	745	(58)
	921-240-AGNCY-LGL-000	Office Supplies	807	640	769	962	1,522	1,000	1,000	0
	921-312-AGNCY-LGL-000	Utilities - Electric	2,202	2,251	2,409	621	2,421	2,520	3,000	480
	921-316-AGNCY-LGL-000	Mobile Communication Services	1,208	0	0	0	0	0	0	0
	921-331-AGNCY-LGL-000	Office Equipment Repair	0	0	0	0	384	250	250	0
	921-340-AGNCY-LGL-000	Property Association Dues	698	298	1,353	1,099	1,787	1,270	2,470	1,200
	921-670-AGNCY-LGL-000	Travel	16,173	8,993	19,330	9,761	35,041	28,100	20,000	(8,100)
	921-670-AGNCY-LGL-ARP	Travel	127	1,877	0	0	0	0	0	0
	921-671-AGNCY-LGL-000	Meetings	106	427	398	0	400	500	500	0
	923-105-AGNCY-LGL-000	Legal Fees	69,262	51,413	107,350	0	100,000	100,000	100,000	0
	923-332-AGNCY-LGL-000	Records Retention	1,260	1,764	344	871	2,535	1,440	2,500	1,060
	926-639-AGNCY-LGL-000	Training	902	1,449	2,451	2,735	8,999	9,000	5,500	(3,500)
	926-653-AGNCY-LGL-000	Employee Dues	2,072	1,950	1,975	935	2,151	2,105	2,150	45
	935-300-AGNCY-LGL-000	Janitorial	4,160	4,263	4,174	1,440	4,416	4,420	4,420	(0)
	935-301-AGNCY-LGL-000	Grounds Services (Lawn/Irriga)	(395)	0	0	0	0	0	0	0
	935-304-AGNCY-LGL-000	<b>Building Maintenance</b>	192	613	483	0	2,480	890	1,010	120
	935-310-AGNCY-LGL-000	Security Monitoring	299	299	274	75	315	360	360	0
	935-317-AGNCY-LGL-000	Pest / Termite Control	694	704	761	111	527	535	620	85
LGL Total			110,574	88,692	153,695	22,341	176,181	166,518	147,771	(18,747)

		2020	2021	2022	2023	2023	2023	2024	Inc./
Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
921-000-AGNCY-MBR-000	Office Supplies	(23)	0	0	0	0	0	0	0
	• • • • • • • • • • • • • • • • • • • •		45.198		0	0		0	0
921-220-AGNCY-MBR-000	• •	•	•	0	0	0		700	500
921-240-AGNCY-MBR-000				972	4.646	6.646			700
921-650-AGNCY-MBR-000		•	•	143.086	•	•	•	•	33,600
	• •	•	•	•	•	*	-	•	(4,000)
921-670-AGNCY-MBR-ARP	Travel	0	0	0	0	0	0	•	32,000
921-671-AGNCY-MBR-000	Meetings	2.405	1.467	2.456	1.298	7.298	8.750	•	4,650
921-671-AGNCY-MBR-ARP	•	0	0	0	0	0	0	•	1,000
923-180-AGNCY-MBR-000	•	0	0	2.000	0	0	0	0	0
	· -	2.218	0	•	0	0	0	0	0
		•	3.926			17.093		13.000	(7,000)
926-639-AGNCY-MBR-ARP	•	0	0	0	0	0	0	,	5,000
926-653-AGNCY-MBR-000	•	234	0	244	209	209	600	•	400
926-653-AGNCY-MBR-ARP	Employee Dues	0	0	0	0	0	0	500	500
930-801-AGNCY-MBR-000	FMEA Rodeo Prize	3.000	0	2.928	0	6.000	6.000	8.000	2,000
930-900-AGNCY-MBR-000		488	926	982	332	-	•	2,400	900
999-500-AGNCY-MBR-000	•	0	0	0	0	0	0	,	
	and the second	278,799	231,006	203,691	107,096	246,096	249,850	331,100	81,250
	921-000-AGNCY-MBR-000 921-165-AGNCY-MBR-000 921-220-AGNCY-MBR-000 921-240-AGNCY-MBR-000 921-650-AGNCY-MBR-000 921-670-AGNCY-MBR-000 921-670-AGNCY-MBR-ARP 921-671-AGNCY-MBR-ARP 923-180-AGNCY-MBR-000 926-635-AGNCY-MBR-000 926-639-AGNCY-MBR-ARP 926-653-AGNCY-MBR-000 926-653-AGNCY-MBR-000 926-653-AGNCY-MBR-000 926-653-AGNCY-MBR-000 926-653-AGNCY-MBR-000 926-653-AGNCY-MBR-000	921-000-AGNCY-MBR-000 Office Supplies 921-165-AGNCY-MBR-000 Environmental Support 921-220-AGNCY-MBR-000 Books - Publications - Subscri 921-240-AGNCY-MBR-000 Office Supplies 921-650-AGNCY-MBR-000 Employer Dues 921-670-AGNCY-MBR-000 Travel 921-670-AGNCY-MBR-ARP Travel 921-671-AGNCY-MBR-000 Meetings 921-671-AGNCY-MBR-ARP Meetings 923-180-AGNCY-MBR-000 Lobbying 926-635-AGNCY-MBR-000 Tuition Reimbursement 926-639-AGNCY-MBR-000 Training 926-639-AGNCY-MBR-000 Employee Dues 926-653-AGNCY-MBR-000 Employee Dues 930-801-AGNCY-MBR-000 FMEA Rodeo Prize 930-900-AGNCY-MBR-000 Advertising	Sub/Account         Account Description         Actual           921-000-AGNCY-MBR-000         Office Supplies         (23)           921-165-AGNCY-MBR-000         Environmental Support         50,582           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150           921-240-AGNCY-MBR-000         Office Supplies         7,114           921-650-AGNCY-MBR-000         Employer Dues         151,076           921-670-AGNCY-MBR-000         Travel         0           921-671-AGNCY-MBR-ARP         Travel         0           921-671-AGNCY-MBR-000         Meetings         2,405           921-671-AGNCY-MBR-000         Lobbying         0           923-180-AGNCY-MBR-000         Lobbying         0           926-635-AGNCY-MBR-000         Training         2,106           926-639-AGNCY-MBR-000         Training         0           926-633-AGNCY-MBR-ARP         Employee Dues         234           926-653-AGNCY-MBR-000         Employee Dues         0           930-801-AGNCY-MBR-000         FMEA Rodeo Prize         3,000           930-900-AGNCY-MBR-000         Advertising         488           999-500-AGNCY-MBR-000         Capital Expenditure         0	Sub/Account         Account Description         Actual         Actual           921-000-AGNCY-MBR-000         Office Supplies         (23)         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353           921-650-AGNCY-MBR-000         Employer Dues         151,076         148,764           921-670-AGNCY-MBR-000         Travel         59,449         23,085           921-670-AGNCY-MBR-ARP         Travel         0         0           921-671-AGNCY-MBR-000         Meetings         2,405         1,467           921-671-AGNCY-MBR-000         Meetings         0         0           923-180-AGNCY-MBR-000         Lobbying         0         0           926-635-AGNCY-MBR-000         Training         0         0           926-639-AGNCY-MBR-000         Training         0         0           926-653-AGNCY-MBR-000         Employee Dues         234         0           926-653-AGNCY-MBR-000         Employee Dues         0         0           930-801-AGNCY-MBR-000         FMEA Rodeo Prize	Sub/Account         Account Description         Actual         Actual           921-000-AGNCY-MBR-000         Office Supplies         (23)         0         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198         49           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287         0           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353         972           921-650-AGNCY-MBR-000         Employer Dues         151,076         148,764         143,086           921-670-AGNCY-MBR-000         Travel         59,449         23,085         46,414           921-671-AGNCY-MBR-ARP         Travel         0         0         0           921-671-AGNCY-MBR-ARP         Meetings         2,405         1,467         2,456           921-671-AGNCY-MBR-ARP         Meetings         0         0         0           923-180-AGNCY-MBR-O00         Lobbying         0         0         0           923-180-AGNCY-MBR-000         Tuition Reimbursement         2,218         0         0           926-639-AGNCY-MBR-000         Training         0         0         0           926-653-AGNCY-MBR-ARP         Employee Dues	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual           921-000-AGNCY-MBR-000         Office Supplies         (23)         0         0         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198         49         0           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287         0         0           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353         972         4,646           921-650-AGNCY-MBR-000         Employer Dues         151,076         148,764         143,086         83,080           921-670-AGNCY-MBR-000         Travel         59,449         23,085         46,414         16,437           921-671-AGNCY-MBR-ARP         Travel         0         0         0         0           921-671-AGNCY-MBR-000         Meetings         2,405         1,467         2,456         1,298           921-671-AGNCY-MBR-ARP         Meetings         0         0         0         0           923-180-AGNCY-MBR-000         Lobbying         0         0         0         0           926-633-AGNCY-MBR-000         Training         2,106         3,926 <td>Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast           921-000-AGNCY-MBR-000         Office Supplies         (23)         0         0         0         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198         49         0         0           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287         0         0         0           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353         972         4,646         6,646           921-650-AGNCY-MBR-000         Employer Dues         151,076         148,764         143,086         83,080         153,080           921-670-AGNCY-MBR-000         Travel         59,449         23,085         46,414         16,437         54,437           921-671-AGNCY-MBR-000         Meetings         2,405         1,467         2,456         1,298         7,298           921-671-AGNCY-MBR-000         Meetings         0         0         0         0         0           923-180-AGNCY-MBR-000         Lobbying         0         0         0         0         0           926-633-AGNCY-MBR-000</td> <td>Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast         Budget           921-000-AGNCY-MBR-000         Office Supplies         (23)         0         0         0         0         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198         49         0         0         0           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287         0         0         0         20           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353         972         4,646         6,646         2,800           921-670-AGNCY-MBR-000         Employer Dues         151,076         148,764         143,086         83,080         153,080         155,000           921-670-AGNCY-MBR-000         Travel         0         &lt;</td> <td>Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast         Budget           921-000-AGNCY-MBR-000         Office Supplies         (23)         0<!--</td--></td>	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast           921-000-AGNCY-MBR-000         Office Supplies         (23)         0         0         0         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198         49         0         0           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287         0         0         0           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353         972         4,646         6,646           921-650-AGNCY-MBR-000         Employer Dues         151,076         148,764         143,086         83,080         153,080           921-670-AGNCY-MBR-000         Travel         59,449         23,085         46,414         16,437         54,437           921-671-AGNCY-MBR-000         Meetings         2,405         1,467         2,456         1,298         7,298           921-671-AGNCY-MBR-000         Meetings         0         0         0         0         0           923-180-AGNCY-MBR-000         Lobbying         0         0         0         0         0           926-633-AGNCY-MBR-000	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast         Budget           921-000-AGNCY-MBR-000         Office Supplies         (23)         0         0         0         0         0           921-165-AGNCY-MBR-000         Environmental Support         50,582         45,198         49         0         0         0           921-220-AGNCY-MBR-000         Books - Publications - Subscri         150         287         0         0         0         20           921-240-AGNCY-MBR-000         Office Supplies         7,114         7,353         972         4,646         6,646         2,800           921-670-AGNCY-MBR-000         Employer Dues         151,076         148,764         143,086         83,080         153,080         155,000           921-670-AGNCY-MBR-000         Travel         0         <	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast         Budget           921-000-AGNCY-MBR-000         Office Supplies         (23)         0 </td

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
System Operations	921-240-AGNCY-OPS-000	Office Supplies	19	0	200	0	0	100	100	0
	921-670-AGNCY-OPS-000	Travel	434	151	1,883	0	500	825	1,350	525
	921-670-AGNCY-OPS-ARP	Travel	20,800	22,135	22,704	9,535	19,135	19,625	7,300	(12,325)
	921-671-AGNCY-OPS-000	Meetings	0	0	618	0	0	250	0	(250)
	921-671-AGNCY-OPS-ARP	Meetings	92	0	219	0	200	250	400	150
	926-639-AGNCY-OPS-000	Training	720	4,945	0	0	720	720	1,500	780
	926-639-AGNCY-OPS-ARP	Training	9,028	2,988	5,138	7,014	7,314	5,400	5,400	0
	926-653-AGNCY-OPS-000	Employee Dues	400	240	240	244	244	245	245	0
OPS Total			31,494	30,459	31,002	16,793	28,113	27,415	16,295	(11,120)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
<b>Business Development &amp; Planning</b>	921-200-AGNCY-PLN-000	Computer Supplies	0	0	0	0	0	0	5,000	5,000
	921-220-AGNCY-PLN-000	Books - Publications - Subscri	12,799	240	7,165	7,525	7,525	7,650	8,000	350
	921-670-AGNCY-PLN-000	Travel	156	311	591	638	1,038	1,200	1,200	0
	921-670-AGNCY-PLN-ARP	Travel	4,783	1,672	389	0	400	2,400	6,500	4,100
	921-671-AGNCY-PLN-000	Meetings	0	0	0	0	0	0	800	800
	926-639-AGNCY-PLN-000	Training	873	4,945	0	0	0	0	0	0
	926-639-AGNCY-PLN-ARP	Training	2,925	75	0	0	3,000	3,000	10,500	7,500
	926-653-AGNCY-PLN-000	Employee Dues	240	0	0	0	0	0	200	200
PLN Total			21,777	7,243	8,145	8,163	11,963	14,250	32,200	17,950

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Public Relations	921-165-AGNCY-PRD-000	Environmental Support	0	0	58,648	22,297	71,578	56,000	65,708	9,708
	921-210-AGNCY-PRD-000	Printing Costs	333	272	524	399	1,000	1,000	1,000	0
	921-220-AGNCY-PRD-000	Books - Publications - Subscri	1,344	4,266	1,832	2,151	3,900	3,900	6,148	2,248
	921-240-AGNCY-PRD-000	Office Supplies	2,021	639	1,698	1,173	1,875	1,875	1,875	0
	921-390-AGNCY-PRD-000	Communications Projects	35,646	22,073	16,176	265	22,750	22,750	22,750	0
	921-670-AGNCY-PRD-000	Travel	43,293	7,466	24,450	2,622	55,622	56,440	56,440	0
	921-671-AGNCY-PRD-000	Meetings	0	0	2,328	0	1,000	1,800	1,800	0
	921-803-AGNCY-PRD-000	Govt Relations Events	1,492	0	2,815	0	700	2,710	2,800	90
	921-811-AGNCY-PRD-000	Sponsorships	12,500	20,000	13,250	15,000	24,500	27,000	27,000	0
	921-820-AGNCY-PRD-000	Speciality Items	1,257	435	0	14	2,014	3,410	2,060	(1,350)
	921-830-AGNCY-PRD-000	Annual Report	10,548	8,694	6,736	10,544	11,544	14,000	14,500	500
	921-920-AGNCY-PRD-000	Maintenance Support Agreements	0	12	0	0	0	0	0	0
	921-930-AGNCY-PRD-000	Computer Hardware	285	0	0	0	0	0	0	0
	923-100-AGNCY-PRD-000	Contract Consultants	32,340	31,022	47,766	17,929	50,800	50,800	48,000	(2,800)
	923-180-AGNCY-PRD-000	Lobbying	143,404	143,819	103,155	16,150	76,050	106,000	102,000	(4,000)
	926-639-AGNCY-PRD-000	Training	3,672	6,195	12,954	2,143	15,600	15,600	12,000	(3,600)
	926-653-AGNCY-PRD-000	Employee Dues	560	935	310	250	570	900	900	0
PRD Total			288,695	245,828	292,642	90,937	339,503	364,185	364,981	796

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Power Resources	921-220-AGNCY-PWR-000	Books - Publications - Subscri	27,750	28,250	29,250	30,250	30,500	30,500	32,000	1,500
	921-240-AGNCY-PWR-000	Office Supplies	0	0	2,145	0	0	0	0	0
	921-670-AGNCY-PWR-000	Travel	0	0	0	0	900	900	900	0
	921-670-AGNCY-PWR-ARP	Travel	4,922	4,163	8,005	1,995	6,995	9,500	7,000	(2,500)
	921-671-AGNCY-PWR-ARP	Meetings	383	677	806	189	589	600	500	(100)
	926-639-AGNCY-PWR-000	Training	2,035	794	0	0	1,200	2,400	0	(2,400)
PWR Total			35,091	33,884	40,205	32,435	40,185	43,900	40,400	(3,500)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Regulatory Compliance	921-220-AGNCY-REG-000	Books - Publications - Subscri	0	0	0	0	0	250	0	(250)
	921-316-AGNCY-REG-000	Mobile Communication Services	0	354	0	0	0	0	0	0
	921-650-AGNCY-REG-000	Employer Dues	56,250	56,250	62,500	66,000	68,000	67,000	68,000	1,000
	921-670-AGNCY-REG-000	Travel	5,963	291	0	0	17,266	17,266	10,000	(7,266)
	921-670-AGNCY-REG-ARP	Travel	887	629	3,253	1,142	1,142	252	0	(252)
	921-671-AGNCY-REG-000	Meetings	0	0	0	0	504	504	3,000	2,496
	921-671-AGNCY-REG-ARP	Meetings	261	1,546	2,060	129	1,129	250	0	(250)
	926-639-AGNCY-REG-000	Training	1,163	3,074	52	0	3,204	3,204	0	(3,204)
	926-639-AGNCY-REG-ARP	Training	0	0	0	0	300	300	0	(300)
	926-653-AGNCY-REG-ARP	Employee Dues	0	0	0	0	455	375	455	80
REG Total			64,525	62,144	67,865	67,271	92,000	89,401	81,455	(7,946)

		2020	2021	2022	2023	2023	2023	2024	Inc./
Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
921-220-AGNCY-RSK-000	Books - Publications - Subscri	795	0	3,443	30	3,530	100	11,950	11,850
921-670-AGNCY-RSK-000	Travel	0	0	5,049	0	2,100	1,900	2,100	200
921-670-AGNCY-RSK-ARP	Travel	931	199	0	0	2,550	1,400	4,700	3,300
921-671-AGNCY-RSK-000	Meetings	100	99	37	0	0	100	100	0
923-150-AGNCY-RSK-000	Insurance Consultant	18,967	17,310	24,722	3,489	17,989	20,000	25,000	5,000
924-321-AGNCY-RSK-000	Property Insurance	17,466	20,046	21,496	7,768	23,594	23,000	25,000	2,000
924-322-AGNCY-RSK-000	Other Insurance	61,657	69,070	108,478	41,606	158,203	105,000	179,200	74,200
925-323-AGNCY-RSK-000	Auto Liability Insurance	7,923	9,679	12,498	4,032	12,096	13,000	12,000	(1,000)
925-324-AGNCY-RSK-000	Officers Liability Insurance	133,359	144,961	168,290	61,155	187,272	167,000	193,000	26,000
925-625-AGNCY-RSK-000	Workers Comp Insurance	39,473	50,262	49,816	15,685	48,948	61,000	61,000	0
925-720-AGNCY-RSK-000	Commercial Umbrella Insurance	256,701	293,431	342,762	116,622	362,587	360,000	390,000	30,000
926-639-AGNCY-RSK-000	Training	0	0	0	0	1,500	1,500	2,500	1,000
		537,372	605,055	736,590	250,386	820,368	754,000	906,550	152,550
	921-220-AGNCY-RSK-000 921-670-AGNCY-RSK-000 921-670-AGNCY-RSK-ARP 921-671-AGNCY-RSK-000 923-150-AGNCY-RSK-000 924-321-AGNCY-RSK-000 924-322-AGNCY-RSK-000 925-323-AGNCY-RSK-000 925-324-AGNCY-RSK-000 925-625-AGNCY-RSK-000	921-220-AGNCY-RSK-000 Books - Publications - Subscri 921-670-AGNCY-RSK-000 Travel 921-670-AGNCY-RSK-ARP Travel 921-671-AGNCY-RSK-000 Meetings 923-150-AGNCY-RSK-000 Insurance Consultant 924-321-AGNCY-RSK-000 Property Insurance 924-322-AGNCY-RSK-000 Other Insurance 925-323-AGNCY-RSK-000 Auto Liability Insurance 925-324-AGNCY-RSK-000 Officers Liability Insurance 925-625-AGNCY-RSK-000 Workers Comp Insurance 925-720-AGNCY-RSK-000 Commercial Umbrella Insurance	Sub/Account         Account Description         Actual           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795           921-670-AGNCY-RSK-000         Travel         0           921-670-AGNCY-RSK-ARP         Travel         931           921-671-AGNCY-RSK-000         Meetings         100           923-150-AGNCY-RSK-000         Insurance Consultant         18,967           924-321-AGNCY-RSK-000         Property Insurance         17,466           924-322-AGNCY-RSK-000         Other Insurance         61,657           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359           925-625-AGNCY-RSK-000         Workers Comp Insurance         39,473           925-720-AGNCY-RSK-000         Commercial Umbrella Insurance         256,701           926-639-AGNCY-RSK-000         Training         0	Sub/Account         Account Description         Actual         Actual           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0           921-670-AGNCY-RSK-000         Travel         0         0           921-670-AGNCY-RSK-ARP         Travel         931         199           921-671-AGNCY-RSK-000         Meetings         100         99           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359         144,961           925-625-AGNCY-RSK-000         Workers Comp Insurance         39,473         50,262           925-720-AGNCY-RSK-000         Commercial Umbrella Insurance         256,701         293,431           926-639-AGNCY-RSK-000         Training         0         0	Sub/Account         Account Description         Actual         Actual         Actual           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443           921-670-AGNCY-RSK-000         Travel         0         0         5,049           921-670-AGNCY-RSK-ARP         Travel         931         199         0           921-671-AGNCY-RSK-000         Meetings         100         99         37           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359         144,961         168,290           925-625-AGNCY-RSK-000         Workers Comp Insurance         39,473         50,262         49,816           925-720-AGNCY-RSK-000         Commercial Umbrella Insurance         256,701         293,431         342,762           926-639-AGNCY-RSK-000         Training         0 <td>Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0           921-670-AGNCY-RSK-ARP         Travel         931         199         0         0           921-671-AGNCY-RSK-000         Meetings         100         99         37         0           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359         144,961         168,290         61,155           925-625-AGNCY-RSK-000         Workers Comp Insurance         39,473         50,262         49,816         15,685           925</td> <td>Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30         3,530           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0         2,100           921-670-AGNCY-RSK-ARP         Travel         931         199         0         0         2,550           921-671-AGNCY-RSK-000         Meetings         100         99         37         0         0           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489         17,989           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768         23,594           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606         158,203           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032         12,096           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359         144,961         168,290         61,155         187,2</td> <td>Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast         Budget           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30         3,530         100           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0         2,100         1,900           921-671-AGNCY-RSK-ARP         Travel         931         199         0         0         2,550         1,400           921-671-AGNCY-RSK-000         Meetings         100         99         37         0         0         100           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489         17,989         20,000           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768         23,594         23,000           925-323-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606         158,203         105,000           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032         12,096         13,000</td> <td>921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30         3,530         100         11,950           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0         2,100         1,900         2,100           921-671-AGNCY-RSK-ARP         Travel         931         199         0         0         2,550         1,400         4,700           921-671-AGNCY-RSK-000         Meetings         100         99         37         0         0         100         100           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489         17,989         20,000         25,000           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768         23,594         23,000         25,000           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606         158,203         105,000         179,200           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032         12,096         13,000         12,000           925-324-AGNCY-RSK-000</td>	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0           921-670-AGNCY-RSK-ARP         Travel         931         199         0         0           921-671-AGNCY-RSK-000         Meetings         100         99         37         0           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359         144,961         168,290         61,155           925-625-AGNCY-RSK-000         Workers Comp Insurance         39,473         50,262         49,816         15,685           925	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30         3,530           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0         2,100           921-670-AGNCY-RSK-ARP         Travel         931         199         0         0         2,550           921-671-AGNCY-RSK-000         Meetings         100         99         37         0         0           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489         17,989           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768         23,594           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606         158,203           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032         12,096           925-324-AGNCY-RSK-000         Officers Liability Insurance         133,359         144,961         168,290         61,155         187,2	Sub/Account         Account Description         Actual         Actual         Actual         YTD Actual         Forecast         Budget           921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30         3,530         100           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0         2,100         1,900           921-671-AGNCY-RSK-ARP         Travel         931         199         0         0         2,550         1,400           921-671-AGNCY-RSK-000         Meetings         100         99         37         0         0         100           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489         17,989         20,000           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768         23,594         23,000           925-323-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606         158,203         105,000           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032         12,096         13,000	921-220-AGNCY-RSK-000         Books - Publications - Subscri         795         0         3,443         30         3,530         100         11,950           921-670-AGNCY-RSK-000         Travel         0         0         5,049         0         2,100         1,900         2,100           921-671-AGNCY-RSK-ARP         Travel         931         199         0         0         2,550         1,400         4,700           921-671-AGNCY-RSK-000         Meetings         100         99         37         0         0         100         100           923-150-AGNCY-RSK-000         Insurance Consultant         18,967         17,310         24,722         3,489         17,989         20,000         25,000           924-321-AGNCY-RSK-000         Property Insurance         17,466         20,046         21,496         7,768         23,594         23,000         25,000           924-322-AGNCY-RSK-000         Other Insurance         61,657         69,070         108,478         41,606         158,203         105,000         179,200           925-323-AGNCY-RSK-000         Auto Liability Insurance         7,923         9,679         12,498         4,032         12,096         13,000         12,000           925-324-AGNCY-RSK-000

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Transmission Planning (Department 921-220-AGNCY-TPS-000 Books - Publications - Sub		Books - Publications - Subscri	2,246	1,156	867	416	1,600	1,600	0	(1,600)
	921-240-AGNCY-TPS-000	Office Supplies	0	0	171	229	229	200	0	(200)
	921-670-AGNCY-TPS-000	Travel	1,773	1,824	892	356	4,000	4,000	0	(4,000)
	921-670-AGNCY-TPS-ARP	Travel	19,423	22,210	29,460	7,603	24,685	24,685	0	(24,685)
	921-671-AGNCY-TPS-000	Meetings	260	250	1,354	0	400	400	0	(400)
	923-170-AGNCY-TPS-000	IT Consulting Services	0	0	1,020	0	0	0	0	0
	926-635-AGNCY-TPS-000	Tuition Reimbursement	6,654	6,284	0	0	0	0	0	0
	926-639-AGNCY-TPS-000	Training	2,547	4,270	5,985	1,800	12,000	12,000	0	(12,000)
	926-653-AGNCY-TPS-000	Employee Dues	1,250	574	0	0	1,371	1,400	0	(1,400)
TPS Total			34,152	36,568	39,749	10,404	44,285	44,285	0	(44,285)

			2020	2021	2022	2023	2023	2023	2024	Inc./
Department	Sub/Account	Account Description	Actual	Actual	Actual	YTD Actual	Forecast	Budget	Budget	(Dec.)
Treasury	921-220-AGNCY-TSY-000	Books - Publications - Subscri	11,999	12,549	13,749	0	15,000	14,800	15,200	400
rreasury	921-230-AGNCY-TSY-000	Shipping - Freight - Postage	26	12,549	13,749	0	13,000	, o	13,200	400
		11 0 0		0			-	720	200	(420)
	921-240-AGNCY-TSY-000	Office Supplies	230	U	0	0	0	720	300	(420)
	921-650-AGNCY-TSY-000	Employer Dues	160	0	160	0	0	0	0	0
	921-670-AGNCY-TSY-000	Travel	0	144	637	188	688	0	500	500
	921-671-AGNCY-TSY-000	Meetings	55	0	0	0	0	250	100	(150)
	921-700-AGNCY-TSY-000	Bank and Other Account Fees	22,524	10,586	10,872	3,413	12,213	13,200	22,000	8,800
	923-100-AGNCY-TSY-000	Contract Consultants	13,333	0	5,298	4,680	10,680	6,500	6,500	0
	923-120-AGNCY-TSY-000	Financial Consultant	145,950	38,400	75,000	12,500	173,000	166,000	305,000	139,000
	926-639-AGNCY-TSY-000	Training	6,110	1,050	2,863	1,346	2,946	9,650	6,500	(3,150)
	926-653-AGNCY-TSY-000	Employee Dues	1,510	1,680	1,850	0	1,800	2,785	2,000	(785)
TSY Total			201,897	64,409	110,449	22,128	216,328	213,905	358,100	144,195

		2020	2021	2022	2023	2023	2024	Incr./
Departme	nt Department Name	Actual	Actual	Actual	Estimate	Budget	Budget	(Decr.)
ACC	Accounting	130,275	143,006	134,088	143,235	134,370	169,389	35,019
ADM	Building Administration	360,853	498,772	635,775	579,370	579,370	528,830	(50,540)
AGN	Executive Administration	30,114	384,464	381,517	368,531	581,250	592,200	10,950
CBR	Cyber Security	44,999	28,152	35,217	33,959	34,100	33,800	(300)
CNT	Contract Compliance	9,866	9,959	25,576	30,534	17,975	9,200	(8,775)
FIN	Finance (CFO)	6,783	4,315	5,562	4,294	8,270	6,500	(1,770)
FPA	Financial Planning & Analysis	20,927	8,202	10,926	9,772	19,252	14,936	(4,316)
GEE	Generation Engineering	0	0	0	0	0	22,800	22,800
GEN	Fleet Generation	27,798	32,907	76,685	51,142	52,858	27,800	(25,058)
GES	Generation Support	0	0	0	0	0	34,040	34,040
HRD	Human Resources Department	11,613,740	11,520,389	12,204,828	12,441,032	12,439,752	13,108,845	669,093
ITD	Information Technology	1,437,031	1,521,962	1,524,662	1,873,296	1,696,135	1,757,920	61,785
LGL	Legal	110,574	88,692	153,695	164,549	166,518	147,771	(18,747)
MBR	Member Services	278,799	231,006	203,691	246,096	249,850	331,100	81,250
OPS	Business Development & System Ops	31,494	30,459	31,002	28,113	27,415	16,295	(11,120)
PLN	Resource & Strategic Planning	21,777	7,243	8,145	11,963	14,250	32,200	17,950
PRD	Public / Government Relations	288,695	245,828	292,642	339,503	364,185	364,981	796
PWR	Power Resources (COO)	35,091	33,884	40,205	40,185	43,900	40,400	(3,500)
REG	Regulatory Compliance	64,525	62,144	67,865	99,264	89,401	81,455	(7,946)
RSK	Risk Management	537,372	605,055	736,590	820,368	754,000	906,550	152,550
TPS	Engineering Services	34,152	36,568	39,749	44,285	44,285	0	(44,285)
TSY	Treasury	201,897	64,409	110,449	216,328	213,905	358,100	144,195
Total Agency		15,286,763	15,557,419	16,718,871	17,545,817	17,531,041	18,585,112	1,054,071



# FY 2024 AGENCY BUDGET Comparison of Proposed 2024 Budget vs. 2023 Budget

	Budget	Budget	FY 2024 Budget	
	Fiscal year	Fiscal year	Above/(Below)	
_	FY 2023	FY 2024	FY 2023 Actual	
Gross Payroll	8,911,247	9,285,121	373,874	4.2%
FICA & Medicare	569,481	710,312	140,831	24.7%
401A	876,124	928,512	52,388	6.0%
Long Term Care	15,000	11,936	(3,064)	-20.4%
Healthcare Insurance	1,602,000	1,738,464	136,464	8.5%
Other Post Employment Benefits	0	0	0	N/A
Workers Comp Insurance	61,000	61,000	0	0.0%
Unemployment Compensation	1,000	1,000	0	0.0%
Recruit & Relocate	120,000	120,000	0	0.0%
Wellness	25,000	25,000	0	0.0%
Tuition Reimbursement	0	7,936	7,936	N/A
Employee Recognition	10,000	9,000	(1,000)	-10.0%
Employee Activities	12,000	12,000	0	0.0%
al Payroll & Benefits	12,202,852	12,910,281	707,429	5.8%
Employer Dues	229,300	264,425	35,125	15.3%
FCG-Florida Electric Power Coord Group	56,000	65,708	9,708	17.3%
Subscriptions	62,845	78,318	15,473	24.6%
Employee Dues	13,018	12,535	(483)	-3.7%
Office Supplies	33,495	38,465	4,970	14.8%
Bank Charges	13,200	22,000	8,800	66.7%
Software	827,014	854,900	27,886	3.4%
Hardware	25,700	50,000	24,300	94.6%
Computer Supplies	23,925	18,500	(5,425)	-22.7%
Postage	5,503	4,745	(758)	-13.8%
Printing	15,000	15,500	500	3.3%
Telephone & Fax	26,900	52,500	25,600	95.2%
Phone Stipend	32,000	33,000	1,000	3.1%
Internet Charges	175,690	215,020	39,330	22.4%
GM's Contingency	200,000	200,000	0	0.0%
Business Travel	414,172	366,790	(47,382)	-11.4%
Training	188,294	147,900	(40,394)	-21.5%
Management Staff Training	30,000	30,000	0	0.0%
Meetings	61,554	69,200	7,646	12.4%
FMPA Board of Directors	35,000	43,000	8,000	22.9%
Readiness to Use Auto Allow. (7 Cars)	50,000	0	(50,000)	-100.0%
All Other Operating Costs	17,455	21,130	3,675	21.1%
al Operating Expense	2,536,065	2,603,636	67,571	2.7%



# FY 2024 AGENCY BUDGET Comparison of Proposed 2024 Budget vs. 2023 Budget

	Dudget	Budget	FV 2024 Budget	
	Budget	ū	FY 2024 Budget	
	Fiscal year <b>FY 2023</b>	Fiscal year  FY 2024	Above/(Below)  FY 2023 Actual	
	2020	112024	11 2023 Actual	
Lobbying	117,081	102,926	(14,155)	-12.1%
Consultants	624,505	804,654	180,149	28.8%
Sponsorships	27,000	27,000	0	0.0%
Advertising	26,600	27,500	900	3.4%
Communications Projects & Special Events	25,460	25,550	90	0.4%
Outside Services & Consultants	820,646	987,630	166,984	20.3%
Cyber & Property Insurance	128,000	204,200	76,200	59.5%
Excess Liability Insurance	360,000	390,000	30,000	8.3%
Auto Insurance	13,000	12,000	(1,000)	-7.7%
Officers Liability Insurance	167,000	193,000	26,000	15.6%
Interest Expense Admin Building	0	0	0	N/A
Utilities (Electric/Garbage/Water)	101,920	118,500	16,580	16.3%
Office Furniture	12,500	12,700	200	1.6%
Building Services	79,656	86,210	6,554	8.29
Building & Equipment Repairs	122,015	124,375	2,360	1.9%
Alarm Systems	9,510	10,160	650	6.8%
Property Dues	4,870	6,420	1,550	31.89
Building, Maintenance, Equipment, & Insurance	998,470	1,157,565	159,095	15.9%
Capital Expenditures	593,000	546,000	(47,000)	-7.9%
Principal Payment on Building	0	0	0	N/A
Capital	593,000	546,000	(47,000)	-7.9%
Agency Budget Working Capital Fund	300,000	300,000	0	0.0%
Working Capital	300,000	300,000	0	0.09
Agency Building Maintenance Fund	80,000	80,000	0	0.0%
Building Maintenance Fund	80,000	80,000	0	0.0%
Balance Sheet Items	973,000	926,000	(47,000)	-4.8%
gency Expenses (Budget Based)	17,531,034	18,585,112	1,054,078	6.0%

Green font represents a savings greater than 10% Red font represents a cost increase greater than 10% Blue font represents items that had no value in the comparison period



### **FY 2024 AGENCY BUDGET**

### Comparison of Proposed 2024 Budget vs. 2023 Forecast

	Eatimate	Budget	FY 2024 Budget	
	Fiscal year	Fiscal year	Above/(Below)	
_	FY 2023	FY 2024	FY 2023 Estimate	
Gross Payroll	8,911,247	9,285,121	373,874	4.2%
FICA & Medicare	569,481	710,312	140,831	24.7%
401A	876,124	928,512	52,388	6.0%
Long Term Care	15,000	11,936	(3,064)	-20.4%
Healthcare Insurance	1,602,001	1,738,464	136,463	8.5%
Other Post Employment Benefits	0	0	0	N/A
Workers Comp Insurance	48,948	61,000	12,052	24.6%
Unemployment Compensation	1,000	1,000	0	0.0%
Recruit & Relocate	120,000	120,000	0	0.0%
Wellness	25,000	25,000	0	0.0%
Tuition Reimbursement	1,274	7,936	6,662	523.1%
Employee Recognition	10,000	9,000	(1,000)	-10.0%
Employee Activities	12,000	12,000	0	0.0%
al Payroll & Benefits	12,192,074	12,910,281	718,206	5.9%
Employer Dues	229,275	264,425	35,150	15.3%
FCG-Florida Electric Power Coord Group	71,578	65,708	(5,870)	-8.2%
Subscriptions	69,036	78,318	9,282	13.4%
Employee Dues	11,720	12,535	815	7.0%
Office Supplies	36,482	38,465	1,983	5.4%
Bank Charges	12,213	22,000	9,787	80.1%
Software	1,000,591	854,900	(145,691)	-14.6%
Hardware	25,691	50,000	24,309	94.6%
Computer Supplies	23,926	18,500	(5,426)	-22.7%
Postage	5,332	4,745	(587)	-11.0%
Printing	12,544	15,500	2,956	23.6%
Telephone & Fax	26,900	52,500	25,600	95.2%
Phone Stipend	32,000	33,000	1,000	3.1%
Internet Charges	175,686	215,020	39,334	22.4%
GM's Contingency	10,750	200,000	189,250	1760.5%
Business Travel	402,841	366,790	(36,051)	-8.9%
Training	179,016	147,900	(31,116)	-17.4%
Management Staff Training	30,000	30,000	0	0.0%
Meetings	47,850	69,200	21,350	44.6%
FMPA Board of Directors	35,000	43,000	8,000	22.9%
Readiness to Use Auto Allow. (7 Cars)	50,000	0	(50,000)	-100.0%
All Other Operating Costs	16,059	21,130	5,071	31.6%
al Operating Expense	2,504,489	2,603,636	99,147	4.0%



## FY 2024 AGENCY BUDGET Comparison of Proposed 2024 Budget vs. 2023 Forecast

	Eatimate	Budget	FY 2024 Budget	
	Fiscal year	Fiscal year	Above/(Below)	
	FY 2023	FY 2024	FY 2023 Estimate	
Lobbying	87,124	102,926	15,802	18.1%
Consultants	637,941	804,654	166,713	26.1%
Sponsorships	25,000	27,000	2,000	8.0%
Advertising	26,432	27,500	1,068	4.0%
<b>Communications Projects &amp; Special Events</b>	23,450	25,550	2,100	9.0%
Outside Services & Consultants	799,948	987,630	187,682	23.5%
Cyber & Property Insurance	181,797	204,200	22,403	12.3%
Excess Liability Insurance	362,587	390,000	27,413	7.6%
Auto Insurance	12,096	12,000	(96)	-0.8%
Officers Liability Insurance	187,272	193,000	5,728	3.1%
Interest Expense Admin Building	0	0	0	N/A
Utilities (Electric/Garbage/Water)	114,887	118,500	3,613	3.19
Office Furniture	12,500	12,700	200	1.69
Building Services	79,643	86,210	6,567	8.29
Building & Equipment Repairs	115,865	124,375	8,510	7.3%
Alarm Systems	9,465	10,160	695	7.3%
Property Dues	5,115	6,420	1,305	25.5%
Building, Maintenance, Equipment, & Insurance	1,081,228	1,157,565	76,337	7.1%
Capital Expenditures	588,078	546,000	(42,078)	-7.2%
Principal Payment on Building	0	0	0	N/A
Capital	588,078	546,000	(42,078)	- <b>7.2</b> 9
Agency Budget Working Capital Fund	300,000	300,000	0	0.09
Working Capital	300,000	300,000	0	0.09
Agency Building Maintenance Fund	80,000	80,000	0	0.09
Building Maintenance Fund	80,000	80,000	0	0.09
Balance Sheet Items	968,077	926,000	(42,077)	-4.3%
gency Expenses (Budget Based)	17,545,817	18,585,112	1,039,295	5.9%

Green font represents a savings greater than 10% Red font represents a cost increase greater than 10% Blue font represents items that had no value in the comparison period



# FY 2024 AGENCY BUDGET Comparison of Proposed 2024 Budget vs. 2022 Actuals

	Actual Fiscal year <b>FY 2022</b>	Budget Fiscal year <b>FY 2024</b>	FY 2024 Budget Above/(Below) FY 2022 Actual	
Gross Payroll	8,656,458	9,285,121	628,663	7.3%
FICA & Medicare	659,504	710,312	50,808	7.7%
401A	939,899	928,512	(11,387)	-1.2%
Long Term Care	11,933	11,936	3	0.0%
Healthcare Insurance	1,436,565	1,738,464	301,900	21.0%
Other Post Employment Benefits	0	0	0	N/A
Workers Comp Insurance	49,816	61,000	11,184	22.5%
Unemployment Compensation	275	1,000	725	263.6%
Recruit & Relocate	198,424	120,000	(78,424)	-39.5%
Wellness	22,857	25,000	2,143	9.4%
Tuition Reimbursement	4,128	7,936	3,807	92.2%
Employee Recognition	6,305	9,000	2,695	42.7%
Employee Activities	8,907	12,000	3,093	34.7%
tal Payroll & Benefits	11,995,072	12,910,281	915,209	7.6%
Employer Dues	213,084	264,425	51,341	24.1%
FCG-Florida Electric Power Coord Group	58,697	65,708	7,011	11.99
Subscriptions	59,922	78,318	18,395	30.79
Employee Dues	7,288	12,535	5,247	72.09
Office Supplies	26,679	38,465	11,786	44.29
Bank Charges	10,872	22,000	11,780	102.39
Software	969,521	854,900	(114,621)	-11.89
Hardware	104,475	50,000	(54,475)	-52.19
Computer Supplies	34,786	18,500	(16,286)	-46.89
Postage	4,506	4,745	239	5.39
Printing	7,261	15,500	8,239	113.59
Telephone & Fax	42,504	52,500	9,996	23.59
Phone Stipend	31,414	33,000	1,586	5.09
Internet Charges	180,597	215,020	34,423	19.19
GM's Contingency	180,337	200,000	200,000	N//
Business Travel	323,531	366,790	43,259	13.49
Training	99,220	147,900	48,680	49.19
3	24,359	30,000	5,641	23.29
Management Staff Training Meetings	40,528	69,200	28,672	70.79
FMPA Board of Directors	46,650	43,000	(3,650)	-7.89
Readiness to Use Auto Allow. (7 Cars)		45,000		-100.09
All Other Operating Costs	46,323 <b>10,395</b>		(46,323) <b>10,735</b>	
An Other Operating Costs	10,395	21,130	10,/35	103.39



# FY 2024 AGENCY BUDGET Comparison of Proposed 2024 Budget vs. 2022 Actuals

	Actual	Budget	FY 2024 Budget	
	Fiscal year	Fiscal year	Above/(Below)	
	FY 2022	FY 2024	FY 2022 Actual	
Lobbying	115,057	102,926	(12,130)	-10.5%
Consultants	562,863	804,654	241,791	43.0%
Sponsorships	13,250	27,000	13,750	103.89
Advertising	21,180	27,500	6,320	29.8%
Communications Projects & Special Events	18,991	25,550	6,559	34.5%
utside Services & Consultants	731,340	987,630	256,290	35.0%
Cyber & Property Insurance	129,974	204,200	74,226	57.1%
Excess Liability Insurance	342,762	390,000	47,238	13.89
Auto Insurance	12,498	12,000	(498)	-4.09
Officers Liability Insurance	168,290	193,000	24,710	14.79
Interest Expense Admin Building	0	0	0	N/
Utilities (Electric/Garbage/Water)	102,563	118,500	15,937	15.5
Office Furniture	25,620	12,700	(12,920)	-50.49
Building Services	67,022	86,210	19,188	28.69
Building & Equipment Repairs	122,034	124,375	2,341	1.9
Alarm Systems	5,895	10,160	4,265	72.4
Property Dues	4,403	6,420	2,017	45.8
uilding, Maintenance, Equipment, & Insurance	981,060	1,157,565	176,505	18.0
Capital Expenditures	311,988	546,000	234,012	75.09
Principal Payment on Building	0	0	0	N/
Capital	311,988	546,000	234,012	75.0
Agency Budget Working Capital Fund	300,000	300,000	0	0.09
Working Capital	300,000	300,000	0	0.0
Agency Building Maintenance Fund	80,040	80,000	(40)	0.09
Building Maintenance Fund	80,040	80,000	(40)	0.0
alance Sheet Items	692,028	926,000	233,972	33.8
ncy Expenses (Budget Based)	16,742,115	18,585,112	1,842,997	11.09

Green font represents a savings greater than 10% Red font represents a cost increase greater than 10% Blue font represents items that had no value in the comparison period

#### **Public Purpose Designations**

#### **Meetings**

FMPA often holds governing board/committee meetings, trainings, roundtables and other events for the benefit of FMPA and its members that include its member-owners from around the state. In addition, FMPA holds meetings with business-related groups (e.g., Florida Gas Utility, Florida Municipal Power Pool, etc.) or meetings involving staff working through the lunch hour that are necessary and important for the benefit of FMPA's members. Given that meeting attendees travel to FMPA from varying distances and that the meetings often last several hours, making the combined travel and meeting time equivalent up to a full working day or more, and that these meetings are important to address FMPA's business needs, it is hereby determined that meeting-related expenses for meals, refreshments, snacks and catering supplies provided for in this subcategory constitute a public purpose and are hereby authorized, within the otherwise applicable limits of the Agency and its personnel, for this public purpose established.

#### **Employee Activities**

Employees connect with their employer through the people they work with, as well as the mission and values of the organization and the work that is performed. People engage with people, and they give more when they feel valued and appreciated. Studies show that employees who feel connected with their co-workers and the organization are prone to think more, do more and care more with the organization's best interests in mind. These types of engaged employees are more productive, more committed and more valuable to the organization. Organizations of all types have long held social events with employees outside the workplace—such as picnics and holiday gatherings—to build relationships, show appreciation and foster employee engagement. The time-honored traditions of company picnics and holiday gatherings are still customary annual events for many public and private organizations. It is hereby determined that expenses for employee activities, as described herein and provided in this subcategory, constitute a public purpose and are hereby authorized, within the otherwise applicable limits of the Agency and its personnel, for this public purpose established.

#### **Awards & Recognition**

While competitive compensation is important for attracting and retaining employees, it is also well documented that using non-pay incentive, such as awards and recognition programs, is an important element in maintaining and retaining employees. Awards and recognition programs can be designed to reward individual employees or employees collectively for their contributions to the organization. Recognition can take various forms, formal and informal, monetary and non-monetary. By acknowledging employee efforts and making them feel valued and appreciated, organizations can increase the employees' satisfaction, morale and self-esteem. Employers who create a culture of recognition see measurable results. The benefits to organization typically include higher employee engagement, higher productivity, lower turnover and a higher ability to attract and retain employees. It is hereby determined that expenses for employee awards and recognition, as described herein and provided in this subcategory, constitute a public purpose and are hereby authorized, within the otherwise applicable limits of the Agency and its personnel, for this public purpose established.

### Expenses with a Public Purpose Designation Summary

#### Meetings

Department		Actual 2021	Actual 2022	Budget 2023	Budget 2024
Accounting	\$	30	\$ 474	\$ 1,000	\$ 1,000
Building Administration		33	-	-	-
Executive Administration		14,401	12,270	14,000	15,000
Cyber Security		1,739	50	-	-
Generation Engineering		-	-	-	1,200
Fleet Generation		503	460	5,100	1,200
Generation Support		-	-	-	1,200
Human Resources Department		13,936	15,305	25,000	25,000
Information Technology		1,676	1,695	2,800	3,000
Legal		427	398	500	500
Member Services		1,467	2,456	8,750	14,400
Business Development & System Ops		-	837	500	400
Resource & Strategic Planning		-	-	-	800
Public / Government Relations		-	2,328	1,800	1,800
Power Resources (COO)		677	806	600	500
Regulatory Compliance		1,546	2,060	754	3,000
Risk Management		99	37	100	100
Engineering Services		250	1,354	400	-
Treasury		-	-	250	100
Total	\$	55,717	\$ 55,741	\$ 83,554	\$ 90,200
Human Resources Department	<u>Employ</u>	ee Activities 16,254	8,907	12,000	12,000
	<u>Awards</u>	& Recognition			
Human Resources Department		2,678	6,305	10,000	9,000

<u>Financial Commitment Authority</u> – Defined as the authorized personnel who have the ability to financially commit (sign on behalf of) the Agency (contracts, work orders, purchase orders, etc.). Authority levels are shown in the following table.

#### **FMPA Financial Commitment Authority Levels**

Authority Levels	Agency	ARP (Non-Commodity)	ARP (Commodity) [1]
General Manager	Up to \$200,000. For emergency events declared by the GM, GM has unlimited authority and must report to chairpersons of the EC and BOD within 5 days and the governing bodies at the next scheduled meeting	Up to total non-fuel Operations and Maintenance Budget and total Project Capital Budget, with non-budgeted items over \$200,000 reported at the next EC Meeting	<ul> <li>Up to \$50 million notional value for transactions &gt; 2 years but ≤ 7 years</li> <li>Up to \$15 million notional value for transactions &gt; 1 month but ≤ 2 years</li> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
Chief Operating Officer (COO) [2]	Up to \$50,000	Up to \$100,000	<ul> <li>Up to \$15 million notional value for transactions &gt; 1 month but ≤ 2 years</li> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
Power Generation Fleet Director	Up to \$5,000	Up to \$50,000	N/A
General Counsel	Up to \$20,000	Up to \$20,000	N/A
VP IT/OT & Systems Ops and Chief Financial Officer	Up to \$20,000	Up to \$20,000	<ul> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
Chief People & Member Services Officer	All benefit, health care and payroll related expenses that are within the approved budget. Any other HR related expenses up to \$10,000	All benefit, health care and payroll related expenses that are within the approved budget. Any other HR related expenses up to \$10,000	N/A
Treasurer and Risk Director	All insurance expenses, except employee health- related insurance, that are within the approved budget. [3] Any other expenses up to \$5,000	All insurance expenses, except employee health-related insurance, that are within the approved budget. [3] Any other expenses up to \$5,000	<ul> <li>Up to \$5 million notional value for transactions ≤ 1 month</li> </ul>
Generation Support Manager and Power Generation Engineer & Project Manager	Up to \$5,000	Up to \$20,000	N/A
Managers, Directors, Asst. General Counsel [4]and Cybersecurity Operations & Project Supervisor	Up to \$5,000	Up to \$5,000	N/A
FMPP Executive Director	N/A	\$10,000	N/A

Authority Levels	Agency	ARP (Non-Commodity)	ARP (Commodity) [1]
Approved Agents [5]	N/A	N/A	Up to \$5 million notional
			value for transactions ≤ 1
			month

- [1] Amounts shown represent the approval thresholds for spending authority or contract execution for business-related commodity transactions such as fuel, replacement power, and transmission, as set forth in Section 4.1 of FMPA's Origination Transaction Policy.
- [2] COO, or the General Manager's designee in the event the COO position is vacant.
- [3] Approval thresholds for spending authority or contract execution for insurance transactions as set forth in Section 2.1 of FMPA's Insurance Policy.
- [4] Except as may be superseded by higher authority levels for certain manager or director positions elsewhere in this table.
- [5] Approved agents include, but may not necessarily be limited to, FGU for transacting of physical natural gas trading activities, FMPP for electricity trading activities less than 8 calendar days, and OUC for non-firm transmission transactions less than 8 days.

The General Manager may authorize changes to the FMPA Financial Commitment Authority Levels table to reflect organizational changes solely to the extent that such changes do not increase the overall financial commitment authority levels set forth therein; however, any such changes must be reported to the Executive Committee at its next regularly scheduled meeting.

Once the Procurement Process has been completed and a vendor and total dollar amount have been negotiated, the above-referenced financial commitment authority determines who is authorized to sign contracts, work orders, purchase orders, etc.

<u>Payment Approval Authority</u> – Defined as managers and above who have the ability to approve vendor invoices and contractual obligations for services rendered. This is an administrative function to verify FMPA has received the good or services it contracted for in accordance with the counterparty's obligations and contract terms.

- a. If the goods and services provided are in accordance with work orders/contracts/agreements and doesn't result in expenditures or financial commitments exceeding the governing body approved budget, then the manager and above can approve and process invoice. Additional budget tests may exist, as further set by management.
- b. Should there be any desired change in the financial commitment that results in a higher total financial commitment, then the "Financial Commitment Authority" limits are reapplied to determine authority.