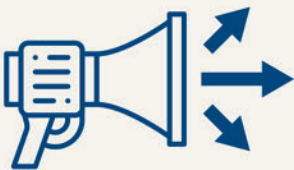
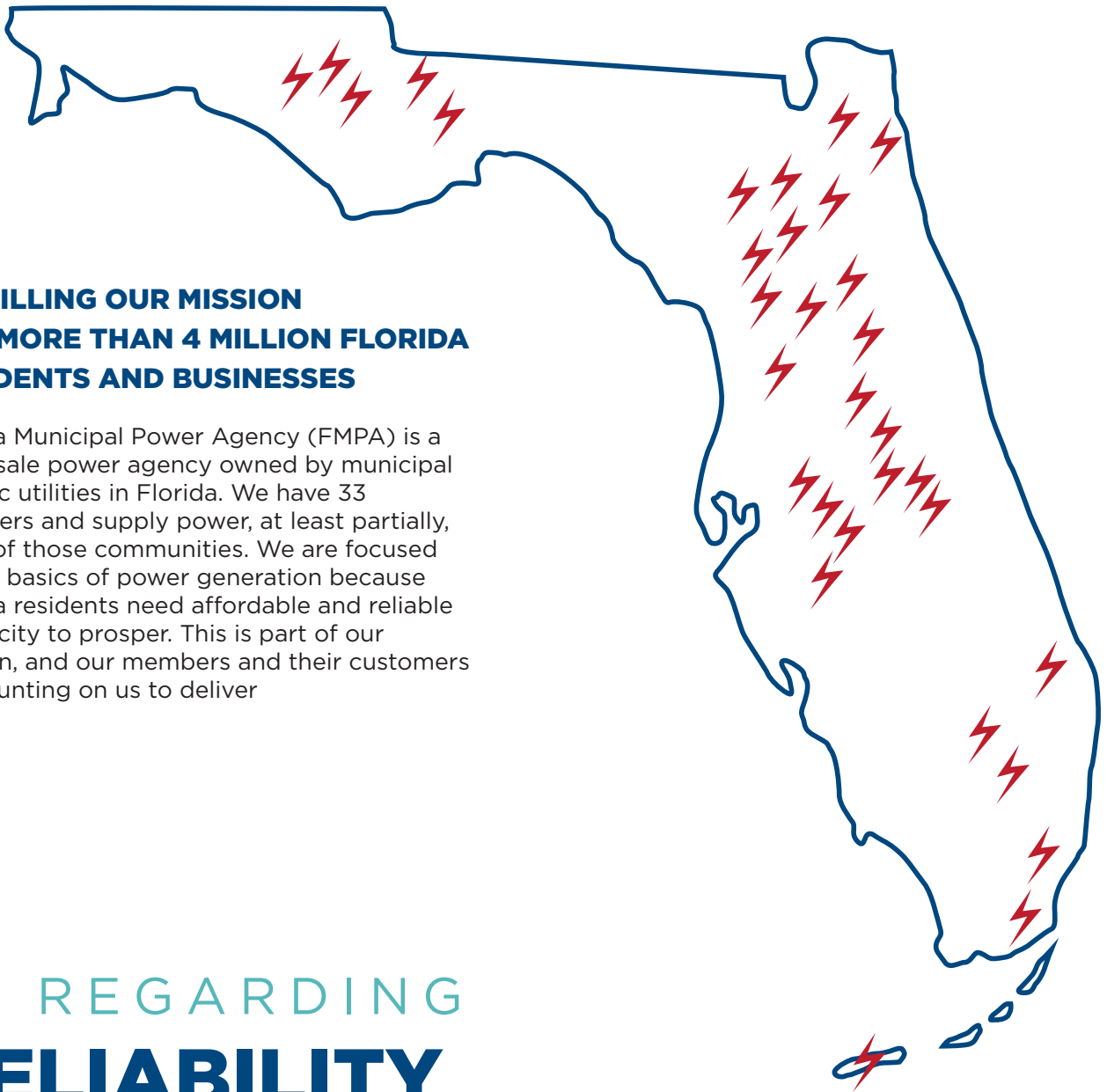


REGARDING RELIABILITY





FULFILLING OUR MISSION FOR MORE THAN 4 MILLION FLORIDA RESIDENTS AND BUSINESSES

Florida Municipal Power Agency (FMPA) is a wholesale power agency owned by municipal electric utilities in Florida. We have 33 members and supply power, at least partially, to 25 of those communities. We are focused on the basics of power generation because Florida residents need affordable and reliable electricity to prosper. This is part of our mission, and our members and their customers are counting on us to deliver

REGARDING RELIABILITY

In the electric industry, there's something to be said about being anonymous.

Electric utility customers don't necessarily think of their energy provider by name when they flip their lights on to start the day or plug their phones in at night. The power they utilize is anonymous because of the trust they place in the utilities that serve them. They know they have a reliable utility they may not think of by name often, but when they do, they do so graciously.

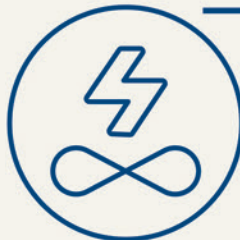
We know this trust isn't given easily - it's earned. It's earned with every tree trimmed as part of a preventative maintenance plan. It's earned with every pole replaced during storm restoration efforts. It's earned with each conversation a customer has with their utility.

In an often uncertain world, the peace of mind a reliable utility can provide to its customers is more important than ever. This year was tremendous for reliability in public power, and this report celebrates that.

REPORT FROM MANAGEMENT



“In public power, we don’t seek out gratuitous praise or chase accolades to tout – we do what we do for the love of the community and the belief in our mission.”



With the demand for energy increasing, it's more important than ever to be reliable.

This notion guided the conversations at FMPA's biennial strategic planning session in February 2025. The Board of Directors and Executive Committee convened to establish strategic priorities for the Agency and All-Requirements Project, respectively, for the next two years.

The groups concluded there is a need for Florida's municipal electric utilities to ensure access to the resources necessary to provide low-cost, reliable power to their customers. Aside from advocating for abundant and affordable natural gas, the groups discussed the importance of committing human and financial resources to support the expansion of nuclear and other reliable resources throughout the state.

Investing in future resources and developing longevity, both in assets and people, were points of conversation for both groups. Last year provided real-time evidence of the rich talent and leadership present throughout Florida public power. Barbara Quiñones, Director of Electric Utilities for Homestead Public Services, concluded her tenure as Chair of the Board of Directors after six terms. While she is continuing to represent Homestead on the Board as she has since 2009, she passed the gavel to Beaches Energy Services Director Allen Putnam, who previously served as Treasurer for the Board.

Howard McKinnon, consultant and former Town Manager of the Town of Havana, retired after nearly 20 years of service on the FMPA Board of Directors, including 14 years as Chair of the Executive Committee. He is succeeded by Javier Cisneros, Director of Utilities at Fort Pierce Utilities Authority (FPUA). Cisneros has represented FPUA on the Board and Executive Committee since 2022, and this is his first leadership position with either group.

Ed Liberty, Electric Utilities Director of the City of Lake Worth Beach, was also a first-time appointment to Board leadership, earning a spot as Treasurer. He replaced Robert Page, former mayor of Green Cove Springs, who was elected Vice Chair of both the Board and Executive Committee. Former Vice Chair Lynne Tejeda, who is the General Manager and

CEO of Keys Energy Services, was elected Secretary.

Another cause for celebration was the debut of the Florida Public Power Reliability Awards (FPPRAs) in July 2025. Awards were based on self-reported data from the previous calendar year, and the awarded utilities were divided into size-based categories established based on the number of utility meters. FMPA recognized 15 utilities with a total of 29 awards, each of which honored distinct achievements in providing reliable power to customers.

While this day of recognition was special for us, we know the process of delivering reliable power to earn these awards was full of many typical days of hard work for the winners. In public power, we don't seek out gratuitous praise or chase accolades to tout – we do what we do for the love of the community and the belief in our mission.

Managing costs is essential to our mission to empower public power customers to thrive. Implementing strategies to manage gas prices to help better align Member expectations with All-Requirements Project (ARP) all-in rates, improving rate certainty and providing affordable power. In addition to these savings, the Agency's first purchase power prepay arrangement directly saved ARP participants on solar charges. ARP participants saved even further thanks to the interest rate market, which allowed FMPA to save more than \$13 million through refinancing efforts.

We're proud of another year of delivering low-cost, reliable power, and we're looking forward to many more of the same, no matter the challenges.



Allen Putnam

Allen Putnam
Chair, Board of Directors



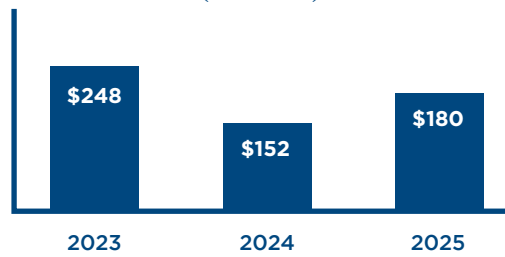
Jacob A. Williams

Jacob Williams
General Manager and CEO

FINANCIAL HIGHLIGHTS

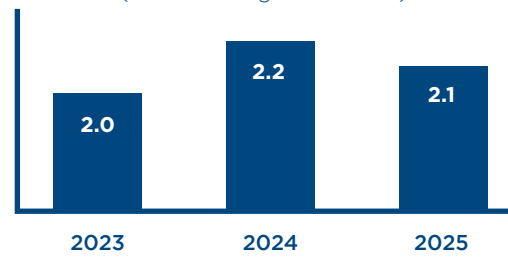
ARP's Net Expense for Natural Gas

(In Millions)



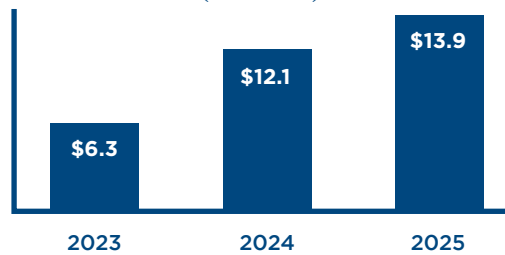
External Energy Sales

(in Million Megawatt Hours)



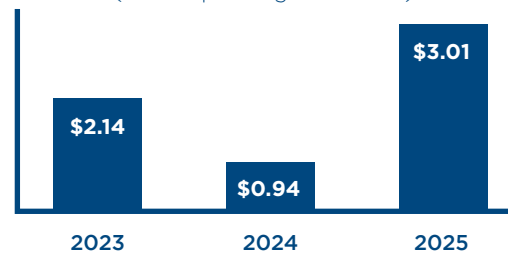
Savings from Prepaid Gas Contracts

(In Millions)



Net Benefit to ARP from External Sales

(Dollars per Megawatt Hour)



	FISCAL 2024	FISCAL 2025	CHANGE
All-Requirements Project: Provides the wholesale power needs for 13 Members			
Megawatt Hours Sold	6,119,617	6,232,822	2%
Billings to Participants	\$464,065,000	\$501,125,000	8%
Cost per Megawatt Hour	\$71.61	\$77.91	9%
St. Lucie Project: An 8.8% ownership interest in St. Lucie Unit 2, a 984 MW nuclear power plant			
Megawatt Hours Sold	658,607	715,652	9%
Billings to Participants	\$36,319,000	\$39,906,000	10%
Cost per Megawatt Hour	\$53.28	\$50.75	-5%
Stanton Project: A 14.8% ownership interest in Stanton Unit 1, a 441 MW coal-fired power plant			
Megawatt Hours Sold	167,002	219,909	32%
Billings to Participants	\$18,608,000	\$17,400,000	-6%
Cost per Megawatt Hour	\$105.78	\$80.99	-23%
Tri-City Project: A 5.3% ownership interest in Stanton Unit 1, a 441 MW coal-fired power plant			
Megawatt Hours Sold	61,829	79,859	29%
Billings to Participants	\$6,349,000	\$8,838,000	39%
Cost per Megawatt Hour	\$96.69	\$110.81	15%
Stanton II Project: A 23.2% ownership interest in Stanton Unit 2, a 453 MW coal-fired power plant			
Megawatt Hours Sold	398,871	427,198	7%
Billings to Participants	\$45,518,000	\$53,377,000	17%
Cost per Megawatt Hour	\$111.31	\$124.14	12%

REACHING RELIABILITY



“For me, this award is a reflection of the dedication, skill, and hard work of every member of our staff.”



When customers know they can count on you, it can be easy to take for granted all the hard work that happens behind the scenes. However, it's because achievements in reliability often go unsung that this became a point of focus and pride for FMPA, its Members, and their teams.

The Agency's Member Services Advisory Committee (MSAC) developed this awards program to spend time intentionally discussing the importance of investments in electric reliability, especially as demand continues to grow.

Beaches Energy Services was one of two large utilities to take home an FPPRA Endurance Award, which recognizes utilities for maintaining an annual average outage duration of 60 minutes or less for consecutive years. Notably, however, the utility has maintained this average for 11 years, reaching the highest number of consecutive years – an achievement only one other winning utility across all size categories also reached.

“For me, this award is a reflection of the dedication, skill, and hard work of every member of our staff,” Allen Putnam said. The achievement is a culmination of many efforts and several long-term projects from the utility, which serves customers throughout Jacksonville Beach, Neptune Beach, Ponte Vedra, and Palm Valley.

One of the largest projects is a planned overhead-to-underground conversion project, which began in 2020. The next project, which is the first of 10 additional planned projects of the kind the utility has planned for the next several years, will improve daily reliability, reduce outages during storms, and boost the overall appearance of neighborhoods.

Maintenance is also key to the success of the Beaches Energy Services team. In fall 2025, the team completed refurbishing the Butler Substation transformer. The inspection, testing, and renewal process not only improved reliability, but extended the life of the transformer and delayed the need for replacement.

The utility also assigned a crew leader to handle miscellaneous maintenance projects throughout the service territory, such as

inspecting lines and trimming trees. A specific maintenance project currently is replacing many of the old insulators with stand-off insulators, which create a larger distance between conductors and grounded surfaces. This distance is beneficial for preventing faults caused by wildlife and tree limbs, both of which can lead to outages or equipment damage.

The team at Beaches Energy Services behind these projects and more earned the prestigious RP3 Diamond designation from the American Public Power Association (APPA), which is the highest level of recognition for providing reliable, safe electric service to the community. Putnam credits the win to years of planning, hard work, staff commitment, and investment in employees' training and development.

“For our team, it's a source of pride and validation that our efforts meet national benchmarks for excellence,” Putnam said. “For our community, it means confidence – knowing their locally-owned utility is among the best in the country when it comes to providing safe, reliable, electric service while always looking toward the future.”

Leadership for Public Power

For Putnam, looking to the future doesn't stop locally. It carries over to his new duties as the Chair of the Board of Directors at FMPA. He said his appointment was both an honor and a humbling experience, and he appreciates the trust of his peers in assuming this leadership position.

“It is the opportunity to help bring to life the vision we've been developing over the past few years – planning for new generation [resources] that will provide FMPA Member communities with reliable and cost-effective power for generations to come,” said Putnam. “Equally important to me is leaving the organization in the strongest possible position for the future so when I pass the gavel to the next chair, FMPA is operating at its very best and is poised for continued success.”

REASSESSING RELIABILITY



“We’ve dealt with a number of storms in recent years, and we’ve responded well, so we’ve built trust within the community that we serve.”



When Mike Crow and Tony Guillen left for work on May 10, 2024, both anticipated a quiet day – a typical Friday for utility employees at the City of Tallahassee.

However, by 7 a.m., everything changed. Phones lit up with texts from loved ones and storm alerts about tornadoes in the area.

Guillen and Crow were both driving into work as the storms moved through, with three confirmed tornadoes touching down by 7:30 a.m. As they approached the office, they slowly began to face their new reality of what their Friday would hold.

Crow described the devastation as unlike anything he'd ever witnessed in terms of scope and concentration, calling the storms an "unreal display of Mother Nature's fury."

This particular fury unleashed on Tallahassee knocked out power for 80,000 of the utility's 125,000 customers within a 30-minute span.

Guillen, who serves as the City of Tallahassee Electric & Gas Utility General Manager, recalls a phone call where control center leadership listed the transmission lines that were out until he stopped to instead as for a list of what was still functioning.

The tornadoes took 15 transmission lines and nine substations offline, damaged 325 transformers, and broke 500 poles. Guillen noted that the number of broken poles following tropical storms and hurricanes is typically around 100, emphasizing just how expansive the damage was.

The entire utility team reacted swiftly, shifting immediately into the storm mode typically applied to hurricane response. The city's utility crews quickly came pouring in even though nearly half of them typically has Fridays off thanks to a four 10-hour shift schedule, joining other city and utility staff who were already reporting for work.

Calls for mutual aid also went out immediately. Crow, who is the utility's Assistant General Manager for Power Delivery, began to coordinate with Amy Zubaly and the statewide partners at Florida Municipal Electric Association (FMEA) to source personnel and supplies while other staff worked to secure housing and meals for crews. Mutual aid began

rolling in by Friday afternoon, and by Saturday afternoon, the utility had nearly doubled its workforce with 430 mutual aid personnel from five states.

"Within the same day, we had secured assistance, we had onboarded the outside resources, we had found housing, we had established meals, and we were ready to serve those meals," Crow said. "It's a monumental feat...It's really a reflection [of] the dedication of our staff and the countless hours of preparation that we put in throughout the year,"

This success behind the scenes led to impressive results. By 8 p.m. Sunday– less than 72 hours from when the first tornado touched down – over 90% of customers were restored. This utility began to refocus its restoration efforts on more challenging areas, such as corridors with more poles down. By the following Friday, power was restored for all customers that could receive power, and plans were in place to get the others back online as soon as possible.

"I couldn't be prouder of our team and how they responded," said Guillen. "Everybody's got very specific responsibilities. They all stuck to them and jumped on them and then worked closely to make sure they were helping."

Guillen and Crow both credited the success the storm planning and response drills the utility does annually. They also acknowledged recent hurricane seasons required them to put these skills to the test and apply lessons learned to be best prepared.

But these preparations went beyond a personnel level or anticipating bad hurricane seasons. The City of Tallahassee has implemented a range of storm hardening projects and reliability investments to improve the strength of the system on sunny and stormy days alike. This includes following the industry-standard practice of using a higher class of wood poles for the distribution system to reduce impacts of wind damage and transitioning nearly entirely from wood to concrete poles for its transmission system.

The City of Tallahassee also added automated distribution onto its system more than 10 years ago and continues to expand the project as it identifies customers who are often affected by

outages. The automation not only minimizes the number of customers who lose power, but, in some cases, allows the distribution system to self-heal.

Community Support and Its Impact

One of the biggest – but most beautiful – unique challenges of providing power in Tallahassee is the area’s natural tree canopy. With over 50% of the city under the canopy, it’s essential for the utility to be proactive about the trees’ potential threats to distribution without sacrificing the gorgeous landscapes.

“North Florida tree canopies – we love them, but vegetation management is one of those things that is a high contributor to outages,” Crow said, noting that the utility serves approximately 83 miles of canopy road and consistently looks for ways to reduce exposure of the system to the elements.

This led to the utility piloting its enhanced tree trimming program more than a decade ago with the goal to reclaim some of the space back from the trees while trimming as little as possible. The utility selected circuits experiencing consistent reliability issues, then engaged with community members about the proposed project to earn their trust and buy in.

Utility employees focused on increasing the separation between the trees and the system. The communities from the pilot saw reliability improvements, motivating the utility to bring the program to the City Commission for approval. Today, the initial project is complete for the entire system with a regular trim cycle in place for maintenance.

Another longstanding process for the utility is undergrounding. Half of the city’s system is underground, and, since the 1980s, new system expansion construction projects – such as utility infrastructure for new subdivisions or commercial developments – have essentially gone underground. While leaving half the system overhead, converting it can be expensive and a difficult long-term project to pursue.

However, the City of Tallahassee has developed a unique solution to balance undergrounding costs while being good stewards to the community through cost management and reliability improvement.

One option targets existing three-phase feeder circuits where there is redevelopment. The city works with the developers, negotiating a contract where the developer covers 75% of the undergrounding costs and the utility only covers 25% of the costs. Crow noted this keeps costs lower for the customers while also improving resiliency thanks to the reduced exposure of overhead lines.

Community engagement and education have been key across the projects to earn customer buy-in and trust, and both Guillen and Crow noted the community sentiment has been positive as a result.

“We’ve dealt with a number of storms in recent years, and we’ve responded well, so we’ve built trust within the community that we serve,” Crow said, noting educating customers on the importance of the reliability projects and their progress from start to finish has been key.

The City of Tallahassee Electric & Gas Utility also received external validation for the value of their system investments and responses. The utility received two FPPRAs, earning the Momentum Award and Duration Awards in the extra-large utility categories, both of which honor utilities for achievements in reducing their average outage duration.

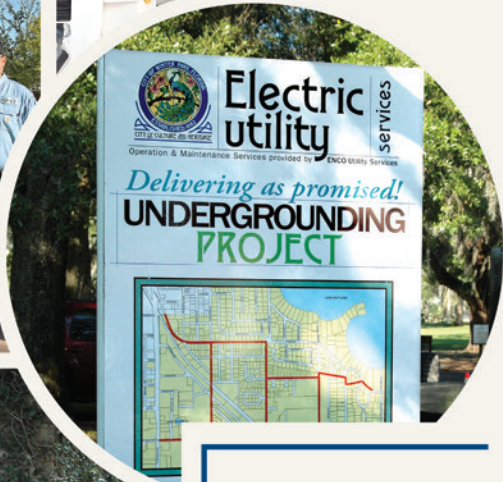
Guillen said the impact is felt throughout the city internally, noting city management presented the award to the city commission and the awards help reinforced the utility’s credibility and having a third party like FMPA recognize the utility “carries a little bit more weight.”

“For me, this recognition means the world, [and] it’s something we’re very proud of,” Crow said. “It’s something now that’s a part of our story – it’s a symbol that our efforts and our commitments to improving reliability are paying off.”

Looking ahead to the next chapters of Tallahassee’s story, both Guillen and Crow are excited about the rich talent pipeline within the local utility and the broader industry, especially as the energy landscape begins to shift to respond to increased energy demands.

“I believe in the municipal system [and] municipal public power,” Guillen said. “It’s significant, the work that we do – whether we’re a small utility or a large utility. We’re really part of the community.”

REIMAGINING RELIABILITY



“There must have been so much thought of ‘Boy, we really need to get this right, because if [we don’t], it’s just not going to go well.”

“I can’t even imagine 20 years ago looking at this and saying, ‘Yeah, this is going to be a great thing to do,’” Jamie England, Director at the Winter Park Electric Utility, said.

“There must have been so much thought of ‘Boy, we really need to get this right, because if [we don’t], it’s just not going to go well.” The scenario in question is the City of Winter Park exiting their contracts with an investor-owned utility to purchase and form its own municipal utility, and considering Winter Park Electric Utility just celebrated its 20th anniversary, it’s safe to say the transition was a great thing to do.

Concerns about the utility’s reliability were the largest motivation for transitioning to a municipal utility. Winter Park is full of beautiful looming trees, but community members worried about how this was affecting their power. This sparked conversations about undergrounding the system, which became the driving factor for the majority of the community supporting the idea.

“When we first started it, I was not a believer until I saw the feasibility study and understood the numbers – that’s when I caught the fever as well,” said Winter Park City Manager Randy Knight, who served as assistant city manager at the time and oversaw the project. “It was kind of easy to be in favor of it once I saw what this could do.”

While Knight was working closely with the consultants conducting these studies and representing the utility in debates and interviews, England had a very different role in the transition – working for the IOU the city was trying to leave.

“The sentiment back then was that we’re going to cut Winter Park free, and they’ll be back in two years because five guys in a pickup truck are not going to be able to handle the next big [storm] event, let alone the day-to-day operation,” England said.

“We were very confident that this was going to be a pilot that wasn’t going to be successful, and everything went the opposite way than what we had predicted. From that point forward – each franchise agreement – it was heard consistently loud and clear...that [the IOU] did not want this one to be their

next Winter Park. It was the benchmark for how not to handle these things.”

England noted the irony that, all these years later, he ended up at Winter Park, joining the fold last year as the utility neared its milestone anniversary. The continued success of the utility has it rapidly approaching another milestone – the conclusion of its undergrounding project.

Based on the current timeline, the team anticipates completing all primary and secondary lines by 2030, making the promise made more than 20 years ago to underground the system a promise kept. Knight noted the importance of the city commission’s support with keeping that promise and honoring the commitment to use the utility’s generated funds to pay for the undergrounding costs rather than reallocating the money for projects that may be more clearly visible to community members.

“We understand that undergrounding is way more expensive than an overhead system, and so it’s been a constant battle when you’re trying to balance what would be the best financially for the utility and what the customer wants,” Knight shared.

He explained the utility has followed the system established during the campaign – using the net margin of the system and investing back into it. He acknowledged that – from a financial standpoint alone – utilities operating to make a profit and get returns for stockholders would not make the same decisions that the Winter Park Electric Utility does.

“We know we could have even lower rates if we didn’t do this undergrounding, but we think, on the back end, it pays off not only in the benefit of reliability, the benefit after storms, but there’s also a cost to responding to an overhead system that we won’t incur as much of as a result of this decision,” Knight said.

Winter Park’s investments in reliability continue beyond the undergrounding project. The utility’s engineers continuously investigate new ways to improve resiliency for customers and efficiency in restoration efforts, such as reducing the number of customers who

only have access to one line for power or installing uniform larger-sized transformers throughout the city, allowing more customers to be powered from a single transformer and reducing the number of spares the utility needs to keep on hand.

As the undergrounding project progresses, this is allowing the utility to shift its focus on infrastructure updates on the distribution side to its substation transformers. The team is already hard at work on plans to replace aging substation transformers so they're prepared when the time arrives. In 2026, the utility is also rolling out a new outage management system to improve customer communications and outage response times.

(Public) Power in Numbers

FMPA validated the success of Winter Park Electric Utility's strides in improving reliability with the FPPRAs in July. The medium-sized utility was the only utility to win in every category, solidifying its tremendous accomplishments in delivering on their promises to their customers.

"To have that kind of recognition publicly, it's just a very proud moment for the city," England said. "It recognizes the efforts and the cost that's in the money that's been spent on the system. It's just another indicator that we're doing things the right way."

Winter Park Electric Utility celebrated their hard-earned wins as part of their 20th anniversary efforts. Representatives from FMPA presented the awards at a city commission meeting and also attended the anniversary celebration the utility hosted for the community.

Knight said the celebration with the community was very meaningful to him, especially as someone who was present for the acquisition process.

"To see how far we've come, to see that we've consistently had better rates than the predecessor utility, to see what we've accomplished in the undergrounding and the reliability – it makes me very proud," Knight said. "[Out] of my entire career – this is one of the best things we accomplished as a team, and I'm very proud of that."

England said the pride about the service and value the utility provides to the community is a shared sentiment among staff. This helps create what he describes as an "organic" relationship with the community – there's a strong connection because the people who provide their power are local to them within the nine square miles of Winter Park.

"The decisions that are made within the department are made for the city – [decisions] aren't from a land far away where they may or may not see the results," said England. "They're going to see the impact because they live within the area."

For England, the value in small-scale operations of municipal utilities is evident in the benefits, from the accessibility of utility professionals in talking with customers to having the right decision makers in the room to be able to move quickly on projects. One of the biggest benefits to him, however, is the bond between the municipal utilities.

"It goes from individually – it will be a small-scale operation – to this enormous industry," said England, noting how FMEA and FMPA alike excel at bringing the municipal utilities together.

"I don't see municipalities as individuals anymore. I see it as this enormous industry... because they're just so tightly grouped together."

This kinship predates not only England's presence at the utility, but even the formation of Winter Park Electric Utility. Knight recalled leaning on the expertise and successes of neighboring utilities in the area to show how a city in the municipal utility business could succeed. He shared a memory of a campaign event where each of Florida's municipal electric utilities at the time sent bucket trucks and representatives, creating a parade of support for Winter Park's efforts.

"It was impressive...[the IOU] was saying we'd be alone in the storm, and they all stood out there and said, 'No, we'll be there to help,'" Knight said. "We would not be here without those other municipal utilities, and I just want to say 'thank you' to all of them."

BOARD OF DIRECTORS

AND EXECUTIVE COMMITTEES



FMPA's Governing Board Officers

Left to right: Bob Page, Ed Liberty, Allen Putnam, Lynne Tejada, Javier Cisneros

Allen Putnam
Chair
Jacksonville Beach

Javier Cisneros
Chair, Executive
Committee
Fort Pierce

Robert C. Page
Vice Chair
Green Cove Springs

Lynne Tejada
Secretary
Key West

Ed Liberty
Treasurer
Lake Worth Beach

Rodolfo Valladares
Alachua

Laura Simpson
Bartow

Traci Hall
Blountstown

Christina Farmer
Bushnell

Lynne Mila
Clewiston

Steve Doyle
Fort Meade

Dino DeLeo
Gainesville

Kendrah Wilkerson
Havana

Barbara Quiñones
Homestead

Ricky Erixton
Jacksonville

Brian Horton
Kissimmee

Michael Beckham
Lakeland

Brad Chase
Leesburg

Larry Tibbs
Moore Haven

Steve Langley
Mount Dora

Rance Green
Newberry

Efren Chavez
New Smyrna Beach

Janice Mitchell
Ocala

Clint Bullock
Orlando

Kolby Urban
St. Cloud

Drew Mullins
Starke

Tony Guillen
Tallahassee

James Braddock
Wauchula

Rob Kilian
Williston

Jamie England
Winter Park

Vacant
Chattahoochee

Vacant
Quincy

FMPA LEADERSHIP



Jacob A. Williams
General Manager and CEO

Jody L. Finklea
General Counsel and CLO

Ken Rutter
Chief Operating Officer

Richard M. Popp
Chief Financial Officer

Sharon L. Adams
Chief People and Member
Services Officer

Chris Gowder
Chief System Operations and
Technology Officer

Sue Utley
Executive Assistant to the
CEO and Assistant Secretary to
the Board of Directors

GENERAL INFORMATION

Financial Statements

Financial statements, past annual reports and more are available on the Investors section of www.fmpa.com.

Consultants

Bond Counsel: Nixon Peabody LLP

Disclosure Counsel: Bryant Miller Olive, P.A.

Consulting Engineers: GDS Associates, Inc, Leidos, 1898 & Co., Sargent & Lundy, nFront Consulting LLC

Certified Public Accountants: Purvis, Gray and Company

Financial Advisors: PFM Financial Advisors LLC

Caution Concerning Forward-Looking Statements

This document may include certain forward-looking statements. These statements are based on management's current expectations and are subject to uncertainty and changes in circumstances that may have a material effect on actual results.

Additional photos courtesy of Beaches Energy Services, the City of Tallahassee Utilities, and Winter Park Electric Utility.



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